

ANNUAL BUDGET OF

TLOKWE CITY COUNCIL



2014/15 TO 2016/17
MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS

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QUALITY CERTIFICATE

I, Laws Mohlomi, Acting Municipal Manager of Tlokwe City Council, hereby certify that the annual budget 2014/2015 and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name L Mohlomi

Acting Municipal Manager of Tlokwe City Council NW402

Signature

A handwritten signature in black ink, appearing to read 'L. Mohlomi', is written over a horizontal line.

Date

30 May 2014

**AMPTELIKE BESLUIT
OFFICIAL RESOLUTION**

SPEZIALE RAAD / SPECIAL COUNCIL

In terme van Bevoegdheid
In terms of Power



**VIR AANDAG/
FOR ATTENTION**

**ACFO
OM (CAO)
AMM**

**VIR KENNISNAME/
FOR COGNISANCE**

**All Managers
All MMCs
CAE**

SPC13/2014-05-30 DEPARTMENT FINANCE: OPERATIONAL AND CAPITAL BUDGET
FOR THE 2014/2015 FINANCIAL YEAR (5/1/2/1) (PNRW/le)
(lev05.09.09) (RMS 15246) (Special Council 2014-05-30, p. SPC127 –
SPC132)

The following documents were distributed to Councillors and officials:

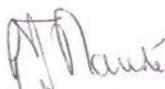
1. Service Delivery and Budget Implementation Plan of the Tlokwe City Council for the 2014/2015 financial year. (Hard copy obtained and filed).
2. Budget Speech (State of the City Address) for the 2014/2015 financial year. (Hard copy obtained and filed).

RESOLVED:

1. That the Tlokwe City Council, in terms of Section 24 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) approve and adopt the following:
 - 1.1 The Annual Budget of the municipality for the financial year 2014/2015 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1 Budgeted Financial Performance (revenue and expenditure by standard classification);
 - 1.1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote);
 - 1.1.3 Budgeted Financial Performance (revenue by source and expenditure by type);
 - 1.1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source.

2.

- 1.2 The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1 Budgeted Financial Position.
 - 1.2.2 Budgeted Cash Flows.
 - 1.2.3 Cash backed reserves and accumulated surplus reconciliation.
 - 1.2.4 Asset Management.
 - 1.2.5 Basic Service Delivery Measurement.
2. That the Tlokwe City Council, in terms of Sections 4 and 75A of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) approve and adopt with effect from 1 July 2014 the -
 - 2.1 Tariffs for Property Rates (refer to SPC6/2014-05-30 of these minutes);
 - 2.2 Tariffs for Electricity (refer to SPC12/2014-05-30 of these minutes);
 - 2.3 Tariffs for the Supply of Water (refer to SPC5/2014-05-30 of these minutes);
 - 2.4 Tariffs for the Supply of Sewerage Services (refer to SPC7/2014-05-30 of these minutes);
 - 2.5 Tariffs for Solid Waste Services (refer to SPC9/2014-05-30 of these minutes).
3. That the Tlokwe City Council, in terms of Sections 4 and 75A of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) approve and adopt with effect from 1 July 2014 the tariffs for other services, as included in the Council Agenda (refer to SPC1/2014-05-30, SPC2/2014-05-30, SPC3/2014-05-30, SPC4/2014-05-30, SPC8/2014-05-30, SPC10/2014-05-30 and SPC11/2014-05-30).
4. That, to give proper effect to the municipality's annual budget, the Tlokwe City Council approve -
 - 4.1 that cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by Section 8 of the Municipal Budget and Reporting Regulations; and
 - 4.2 that the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.



**n WND MUNISIPALE BESTUURDER
for ACT MUNICIPAL MANAGER**

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Abbreviations and Acronyms

AMR	Automated Meter Reading	ℓ	litre
ASGISA	Accelerated and Shared Growth Initiative	LED	Local Economic Development
BPC	Budget Planning Committee	MEC	Member of the Executive Committee
CBD	Central Business District	MFMA	Municipal Financial Management Act
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Programme
CPI	Consumer Price Index	MMC	Municipal Infrastructure Grant
CRRF	Capital Replacement Reserve Fund	MPRA	Member of Mayoral Committee
DBSA	Development Bank of South Africa	MSA	Municipal Properties Rates Act
DORA	Division of Revenue Act	MM	Municipal Systems Act
DWA	Department of Water Affairs	MTEF	Municipal Manager
EE	Employment Equity	MTREF	Medium-term Expenditure Framework
EEDSM	Energy Efficiency Demand Side Management	NERSA	Medium-term Revenue and Expenditure Framework
EM	Executive Mayor	NGO	National Electricity Regulator South Africa
FBS	Free basic services	NKPIs	Non-Governmental organisations
GAMAP	Generally Accepted Municipal Accounting Practice	OHS	National Key Performance Indicators
GDP	Gross domestic product	OP	Occupational Health and Safety
GDS	Gauteng Growth and Development Strategy	PBO	Operational Plan
GFS	Government Financial Statistics	PHC	Public Benefit Organisations
GRAP	General Recognised Accounting Practice	PMS	Provincial Health Care
HR	Human Resources	PPE	Performance Management System
HSRC	Human Science Research Council	PPP	Property Plant and Equipment
IDP	Integrated Development Strategy	RG	Public Private Partnership
IT	Information Technology	RSC	Restructuring Grant
kℓ	kilolitre	SALGA	Regional Services Council
Km	kilometre	SAPS	South African Local Government Association
KPA	Key Performance Area	SDBIP	South African Police Service
KPI	Key Performance Indicator	SMME	Service Delivery and Budget Implementation Plan
kWh	kilowatt		Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Introduction

Tlokwe City Council was in no way immune to the harsh economic realities associated with the recession. Among the impacts are the various challenges currently being experienced by the municipality due to among other things declining collection rates; historic expenditure patterns and a general lack of “doing business smarter”.

Management within local government has a significant role to play in strengthening the link between the citizen and government's overall priorities and spending plans. The goal should be to enhance service delivery aimed at improving the quality of life for all people within the Tlokwe City Council. Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the available resources. We need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms.

The application of sound financial management principles for the compilation of the City's financial plan is essential and critical to ensure that the City remains financially viable and that sustainable municipal services are provided economically and equitably to all communities.

Medium-Term budget 2014/2015 to 2016/2017

With the specific focus on securing a better life for the residents of Tlokwe City Council has essentially resulted in the development of this 2014/2015 Medium-term Revenue and Expenditure Framework (MTREF). The medium-term budget was compiled with a view to addressing key service delivery challenges, focussing on the priorities to ensure that indeed this Municipality works better for all its citizens, residents and businesses.

The Tlokwe Municipality has prepared this record budget for the 2014/2015 financial year, amounting to R1,141 million increasing to R1,211 million in 2015/16. This represents an increase of R70 million. Resources have been allocated to uplift underdeveloped areas, maintain existing infrastructure and fulfil strategic priorities in the Integrated Development Plan (IDP).

The budget recognizes that there are many exciting opportunities for Tlokwe Local Municipality and its residents, and acknowledging that there are a number of serious challenges that must be addressed to ensure ongoing prosperity and quality of life.

The Municipality is serious about meeting the challenges of creating a City with an enabling environment for all citizens to utilise their full potential and access opportunities which will enable them to contribute towards a vibrant and sustainable economy.

1.2 Council Resolutions

On 30 May 2014 the Tlokwe City Council will meet in the Dan Tloome Council Chamber to consider the annual budget of the municipality for the financial year 2014/2015. The Council will approve the following resolution:

1. The Tlokwe City Council, acting in terms of Section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 1.1. The annual budget of the municipality for the financial year 2014/2015 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification).
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote).
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type).
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source.
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position.
 - 1.2.2. Budgeted Cash Flows.
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation.
 - 1.2.4. Asset management.
2. The Tlokwe City Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2014:
 - 2.1 the tariffs for property rates – not included in the Council Agenda,
 - 2.2 the tariffs for electricity – not included in the Council Agenda,
 - 2.3 the tariffs for the supply of water – not included in the Council Agenda,
 - 2.4 the tariffs for sanitation services – not included in the Council Agenda,
 - 2.5 The tariffs for solid waste services – not included in the Council Agenda,

3. The Tlokwe City Council, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2014 the tariffs for other services, as included in the Council Agenda.
4. To give proper effect to the municipality's annual budget, the Tlokwe City Council approves:
 - 4.1. That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
 - 4.2. That the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.

1.3 Executive Summary

The application of sound financial management principles for the compilation of the City's financial plan is essential and critical to ensure that the City remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The City's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items. Key areas where savings were realized were on telephone and internet usage, printing, workshops, overseas and national travel, accommodation, and catering.

The City has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. An Attorney is also currently reviewing the Credit Control By-Law. Furthermore, the City has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring a people lead government.

National Treasury's MFMA Circular No. 58, 59, 66 and 67 were used to guide the compilation of the 2014/15 MTREF.

The main challenges experienced during the compilation of the 2014/15 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;

- The increased cost of electricity (due to tariff increases from Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as a point will be reached where services will no longer be affordable;
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- Affordability of capital projects – original allocations had to be reduced and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2014/15 MTREF process; and

The following budget principles and guidelines directly informed the compilation of the 2014/15 MTREF:

- The 2013/14 Adjustment Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2014/15 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;

There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2014/15 Medium-term Revenue and Expenditure Framework:

Table 1: Consolidated Overview of the 2014/15 MTREF

R thousand	Adjustment Budget 2013/14	Budget Year 2014/15	Budget Year 2015/16	Budget Year 2016/17
Total Operating Revenue	-1,007,268,136	-1,068,722,183	-1,159,650,406	-1,271,048,031
Total Operating Expenditure	1,081,697,913	1,140,567,455	1,210,726,913	1,283,629,322
<i>Surplus/ deficit for the year</i>	<i>74,429,777</i>	<i>71,845,272</i>	<i>51,076,507</i>	<i>12,581,291</i>
Total Capital Expenditure	208,533,167	200,568,766	170,455,000	199,347,000

Total operating revenue has grown by 6.1% or R61,5 million for the 2014/15 financial year. For the two outer years, operational revenue will increase by 8.5% and 9.6% respectively.

Total operating expenditure for the 2014/15 financial year has been appropriated at R1,140 million and translates into a budgeted deficit of R71,8 million. When *compared* to the 2013/14 Adjustment Budget, operational expenditure has grown by R58,9 million or 5.4% in the 2014/15 budget and by 6.2% and 6.0% for each of the respective outer years of the MTREF. The operating deficit for the two outer years steadily decreases to R51,1 million and then to at R12,6 million. These deficits are due to the increased depreciation and will be used to fund capital expenditure and to further ensure cash backing of reserves and funds.

The capital budget of R200,6 million for 2014/1 is 3.8% less than the 2013/14 Adjustment Budget. The capital programme decreases to R170,5 million in the 2015/16 financial year and then increases to R199,3 million in 2016/2017. A substantial portion of the capital budget, R148,9 million will be funded from internal funds. The balance will be funded from Government grants and transfers. Loans will be settled in the 2013/2014 financial year.

1.4 Operating Revenue Framework

For Tlokwe City Council to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the City.

The following table is a summary of the 2014/15 MTREF (classified by main revenue source):

Table: Summary of revenue classified by main revenue source

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Description R thousand	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Revenue By Source</u>						
Property rates	107,827,000	107,827,000	107,827,000	114,582,929	121,457,903	128,745,378
Service charges - electricity revenue	537,712,068	537,712,068	537,712,068	530,409,737	570,409,405	612,794,543
Service charges - water revenue	80,401,618	81,417,254	81,417,254	86,072,140	90,361,107	94,913,468
Service charges - sanitation revenue	44,572,148	44,572,148	44,572,148	47,940,751	50,241,492	52,585,304
Service charges - refuse revenue	29,008,164	29,812,666	29,812,666	30,840,893	32,388,164	35,795,336
Other revenue/grants	207,747,138	205,927,000	205,927,000	258,875,733	294,792,335	346,214,002
Total Revenue	1,007,268,136	1,007,268,136	1,007,268,136	1,068,722,183	1,159,650,406	1,271,048,031

Revenue generated from rates and service charges forms a significant percentage of the revenue basket for the City. Rates and service charge revenues comprise more than two thirds of the total revenue mix.

Table : Operating Transfers and Grant Receipts

	2014/2015	2015/2016	2016/2017
OPERATING GRANTS	R m	R m	R m
National Government			
Equitable Share	103,9	118,7	132,9
Finance Management	1,6	1,7	1,7
Neighbourhood	0,9	0,3	0,2
	106,4	120,7	134,9
Provincial Government			
Municipal Systems	0,9	1,0	1,0
Expended Public Works Programme	1,0	-	-
	1,9	1,0	1,0
Total	108,3	121,7	135,9

The above table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the City.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increase of Eskom tariffs are far beyond the mentioned inflation target. Given that this tariff increase is determined by an external agency, the impact it has on the municipality's electricity tariffs are largely outside the control of the City. Discounting the impact of these price increases in lower consumer tariffs will erode the City's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the City has undertaken the tariff setting process relating to service charges as follows.

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0,25:1. The implementation of these regulations was done in the 2010/11 budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA). In addition to this rebate, a further R5 000 reduction on the market value of a property will be granted in terms of the City's own Property Rates Policy;
- 50% rebate will be granted to registered indigents in terms of the Indigent Policy;
- For pensioners, physically and mentally disabled persons, a maximum/total rebate of 50% will be granted to owners of rate-able property if the total gross income of the applicant and/or his/her spouse, if any, does not to exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year. In this regard the following stipulations are relevant:

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension; and
- The property must be categorized as residential.
- The Municipality may award a 100 per cent grant-in-aid on the assessment rates of rate-able properties of certain classes such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.

The categories of rateable properties for purposes of levying rates and the proposed rates for the 2014/15 financial year based on the new valuation roll from 1 July 2013 is contained below:

Table: Comparison of proposed rates to be levied for the 2014/15 financial year

Category	Current Tariff (1 July 2013) c in the Rand	Proposed tariff (from 1 July 2014) c in the Rand
Residential properties	0.325	0.345
State properties	0.975	1.034
Business & Commercial	0.975	1.034
Agricultural	0.08125	0.08613
Municipal service property	0.325	0.345
Industrial	0.975	1.034
Public benefit organisation properties	0.08125	0.08613

1.4.2 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;

- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

Tlokwe City Council has undertaken an assessment of its capital infrastructure requirements. The assessment indicates that the current infrastructure regarding the water purification and sewerage works is unlikely to sustain its long-term ability to supply clean water and to clean the sewerage to be released in the Mooi River. The Tlokwe City Council is striving to retain its Blue Drop Status in the future.

A tariff increase of 6% from 1 July 2014 for water is proposed. In addition 6 kℓ water per month will be granted free of charge to all households as per Council policy.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table : Proposed Water Tariffs

CATEGORY	CURRENT TARIFFS 2013/14	PROPOSED TARIFFS 2014/15
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 7 to 16 kℓ per month	4.88	5.17
(ii) 17 to 36 kℓ per month	5.13	5.44
(iii) 37 to 56 kℓ per month	5.40	5.72
(iv) 57 to 80 kℓ per month	5.67	6.01
(v) More than 80 kℓ per month	6.11	6.48
NON-RESIDENTIAL		
(i) 0 – 5 000 kℓ per month	5.40	5.72
(ii) More than 5 000 kℓ per month	4.88	5.17
(iii) Agricultural Holdings over 6 kℓ	6.76	7.17

1.4.3 Sale of Electricity and Impact of Tariff Increases

NERSA has announced the revised bulk electricity pricing structure. A 8.06 per cent increase in the Eskom bulk electricity tariff to municipalities will be effective from 1 July 2014.

Considering the Eskom increases, the consumer tariff had to be increased by an average 7.39% to offset the additional bulk purchase cost from 1 July 2014. Furthermore, it should be noted that given the magnitude of the tariff increase, it is expected to depress growth in electricity consumption, which will have a negative impact on the municipality's revenue from electricity.

Registered indigents will be granted 80 kWh per month free of charge.

The following table shows the impact of the proposed increases in electricity tariffs on domestic customers:

Table : Domestic Block Tariffs (Single and 3 phase)

Monthly Consumption kWh	CURRENT TARIFFS 2013/14	PROPOSED TARIFFS 2014/15
50	1.11	1.19
350	1.11	1.19
600	1.17	1.26
>600	1.38	1.48

The fixed charge levied in the 2013/2014 financial year amounted to R41.97. This fixed charge increases to R45.07 per month in the 2014/2015 financial year.

The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the City. Most of the suburbs and inner city reticulation network was designed or strengthened in the early 1980's with an expected 20-25 year life-expectancy. The upgrading of the City's electricity network has therefore become a strategic priority, especially the substations and transmission lines. The current and planned capital projects will partly address these shortfalls in the electricity supply in the greater Tlokwe demarcated area.

The approved budget for the Electricity Division can only be utilised for certain committed upgrade projects and to strengthen critical infrastructure (e.g. substations without back-up supply). It is estimated that additional special funding for electricity bulk infrastructure to the amount of +- R 60 million per year for five additional years will be necessary to steer the City out of this predicament.

Owing to the high increases in Eskom's bulk tariffs, it is clearly not possible to fund these necessary upgrades through increases in the municipal electricity tariff – as the resultant tariff increases would be unaffordable for the consumers. It was therefore resolved that the taking up of loans as a strategy for funding of the infrastructure be approved to spread the burden over the life span of the assets. As part of the 2014/15 medium-term capital programme, funding has been allocated to electricity infrastructure but these funding levels will require further investigation as part of the next budget cycle in an attempt to source more funding to ensure this risk is mitigated.

1.4.4 Sanitation and Impact of Tariff Increases

A tariff increase of 6% for sanitation from 1 July 2014 is proposed. This is based on the input cost assumptions related to water. It should be noted that electricity costs contributes approximately 20% of waste water treatment input costs, but taken the economy in consideration, the increase of sanitation tariffs is capped on 6% for 2014/2015. In the future, these tariffs need to be increased also to fund the upgrading of the sewerage works and sewerage network. The following factors also contribute to the proposed tariff increase:

- The total revenue expected to be generated from rendering this service amounts to R 58,9 million for the 2014/15 financial year.

The following table compares the current and proposed tariffs:

Table 10: Comparison between current sanitation charges and increases

CATEGORY	Current Tariff 2013/2014		Proposed Tariff 2014/2015	
	Standard rate	R98.42	Standard Rate	R104.33

1.4.5 Waste Removal and Impact of Tariff Increases

Currently solid waste removal is operating at a deficit. It is widely accepted that the rendering of this service should at least break even, which is currently not the case. The City will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term. The main contributors to this deficit are repairs and maintenance on vehicles, increases in general expenditure such as petrol and diesel and the cost of remuneration. Considering the deficit, it is recommended that a comprehensive investigation into the cost structure of solid waste function be undertaken, and that this include investigating alternative service delivery models. The outcomes of this investigation will be incorporated into the next planning cycle. A 6% increase in the waste removal tariff is proposed from 1 July 2014. Higher increases will not be viable in 2014/15 owing to the significant increases implemented in

previous financial years as well as the overall impact of higher than inflation increases of other services. Any increase higher than 6% would be counter-productive and will result in affordability challenges for individual rates payers raising the risk associated with bad debt.

The following table compares current and proposed amounts payable from 1 July 2014:

Table : Comparison between current waste removal fees and increases

DESCRIPTION	Current Tariffs 2013/2014	Proposed Tariffs 2014/2015
	<i>Waste Removal R</i>	<i>Waste Removal R</i>
240 ℓ container removed once a week	103.68	109.90
85 ℓ container removed twice a week	103.68	109.90

1.4.6 Overall impact of tariff increases on households

The attached tables show the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

See attached tables:

Description			
	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Rand/cent			
<u>Monthly Account for Household - 'Middle Income Range'</u>			
Rates and services charges:			
Property rates	277.19	293.82	311.45
Electricity: Basic levy			
Electricity: Consumption	2,015.78	2,162.73	2,318.23
Water: Basic levy	43.95	46.37	48.92
Water: Consumption	20.64	21.78	22.98
Sanitation	104.33	110.07	116.12
Refuse removal	90.03	97.23	104.04
Other			
sub-total	2,551.92	2,732.00	2,921.74
VAT on Services	357.26	382.48	409.04
Total large household bill:	2,909.18	3,114.48	3,330.78
% increase/-decrease	7.1%	7.1%	6.9%

<u>Monthly Account for Household - 'Affordable Income Range'</u>			
Rates and services charges:			
Property rates	100.92	106.97	113.39
Electricity: Basic levy			
Electricity: Consumption	862.44	925.32	991.85
Water: Basic levy	43.95	46.37	48.92
Water: Consumption	212.04	223.70	236.00
Sanitation	104.33	110.07	116.12
Refuse removal	90.03	97.23	104.04
sub-total	1,413.71	1,509.66	1,610.32
VAT on Services	197.91	211.35	225.44
Total small household bill:	1,611.62	1,721.01	1,835.76
% increase/-decrease	-	6.8%	6.7%
<u>Monthly Account for Household - 'Indigent' Household receiving free basic services</u>			
#REF!			
Property rates	8.56	9.07	9.62
Electricity: Basic levy			
Electricity: Consumption	81.31	87.24	93.51
Water: Basic levy			
Water: Consumption	17.01	17.94	18.93
Sanitation	5.83	6.15	6.48
Refuse removal	10.32	11.15	11.93
sub-total	123.03	131.55	140.47
VAT on Services	17.22	18.41	19.66
Total small household bill:	140.25	149.96	160.13
% increase/-decrease	-	6.9%	6.8%

1.5 Operating Expenditure Framework

The City's expenditure framework for the 2014/15 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;

- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherences to the principle of no project plan *no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2014/15 budget and MTREF (classified per main type of operating expenditure):

Table : Summary of operating expenditure by standard classification item

<i>Description</i>	<i>2013/2014</i>	<i>2014/2015</i>	<i>2015/2016</i>	<i>2016/2017</i>
PERSONNEL EXPENDITURE	265,626,153	315,373,352	332,016,063	349,346,974
ADMINISTRATIVE EXPENDITURE	121,319,296	131,662,399	140,139,856	151,549,836
GENERAL CONSUMABLES	7,395,580	8,352,180	8,871,366	9,393,157
MAINTENANCE EQUIPMENT	21,582,128	25,901,991	26,972,327	28,247,924
MAINTENANCE BUILDINGS	5,204,510	6,498,160	4,987,590	4,791,912
MAINTENANCE INFRASTRUCTURE	29,202,953	34,585,669	35,142,673	38,107,682
PROFESSIONAL & SPECIAL SERVICES	53,528,072	60,700,079	55,441,131	54,287,575
TRANSFER PAYMENTS - CAPITAL	191,109,495	161,241,881	178,943,893	187,131,368
CONTRIBUTION TO ASSET FIN. FUND	30,769,987	0	0	0
TRANSFER PAYMENTS - INTER DEPARTMENT	-10,693,503	-4,317,356	-4,540,834	-4,772,621
TRANSFER PAYMENTS - SPECIAL FUNDS	32,651,958	36,000,000	38,000,000	40,000,000
PURCHASE OF ELECTRICITY	322,765,084	350,523,850	378,600,810	407,374,472
PURCHASE OF WATER	11,236,200	14,045,250	16,152,038	18,171,043
	1,081,697,913	1,140,567,455	1,210,726,913	1,283,629,322

The budgeted allocation for employee related costs for the 2014/1 financial year totals R315,4 million, which equals 27.7% of the total operating expenditure. A new collective SALGBC agreement regarding salary increases was negotiated for the following financial years therefore a 6.8% increase was budgeted for 2014/15.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

The provision for debt impairment was determined based on an annual collection rate of 94 per cent and the Debt Write-off Policy of the City. For the 2014/15 financial year R10 million was budgeted for provision for bad debts.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R161,2 million for the 2014/15 financial and equates to 14.9% of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Department of Water Affairs. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

General consumables and maintenance amounts to R75,4 million for the 2014/15 financial year.

Professional and special services for the 2014/15 financial year amounts to R60,7 million.

Administrative expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The remuneration of councillors is also included in this expenditure category.

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2014/15 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the City. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the City's Indigent Policy.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

1.6 Capital Projects

Table : Capital as per Municipal Vote

Vote Description R thousand	2014/15 Medium Term Revenue & Expenditure Framework		
	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote			
Vote 1 - Executive Mayor	0	0	0
Vote 2 - Office of the Speaker	1,000,000	1,000,000	1,000,000
Vote 3 - Municipal Manager	1,000,000	0	0
Vote 4 - Budget and Treasury Office	1,827,000	2,472,550	450,000
Vote 5 - Public Safety	8,784,000	7,160,000	0
Vote 6 - Corporate Services	1,500,000	2,000,000	2,000,000
Vote 7 - Infrastructure	163,999,434	140,420,600	179,425,150
Vote 8 - Department Environmental Management	4,620,000	3,510,000	6,560,000
Vote 9 - Sports, Arts and Culture	12,780,000	11,956,850	8,906,850
Vote 10 - Human Settlement and Planning	140,000	0	0
Vote 11 - Economic Development	3,918,332	1,935,000	1,005,000
Total Capital Expenditure - Vote	200,568,766	170,455,000	199,347,000

1.7 Annual Budget

The Budget comprises of the following tables which will be submitted at the Council Meeting:

- CONSOLIDATED OPERATING AND CAPITAL BUDGET (A1 – A10)
- OPERATING AND CAPITAL BUDGET SCHEDULES (SA1 – SA37)
- BUDGET RELATED CHARTS

NW402 Tlokwe - Table A1 Budget Summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands									
<u>Financial Performance</u>									
Property rates	80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,745
Service charges	476,112	565,665	659,792	691,694	693,514	693,514	695,264	743,400	796,089
Investment revenue	-	-	-	-	-	-	11,000	11,500	12,000
Transfers recognised - operational	-	-	-	-	-	-	110,541	124,058	138,354
Other own revenue	165,316	148,218	199,871	207,747	205,927	205,927	85,755	87,143	88,504
Total Revenue (excluding capital transfers and contributions)	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,017,142	1,087,560	1,163,692
Employee costs	215,975	236,894	243,298	282,924	265,626	265,626	315,373	332,016	349,347
Remuneration of councillors	-	-	-	-	-	-	16,715	17,604	18,542
Depreciation & asset impairment	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
Finance charges	-	-	-	-	-	-	-	-	-
Materials and bulk purchases	208,709	252,414	298,322	334,001	334,001	334,001	372,921	403,624	434,939
Transfers and grants	-	-	-	-	-	-	-	-	-
Other expenditure	217,652	272,290	266,114	303,816	294,271	294,271	274,316	278,538	293,671
Total Expenditure	798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit)	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(123,426)	(123,167)	(119,938)
Transfers recognised - capital	-	-	-	-	-	-	51,580	72,091	107,356
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
<u>Capital expenditure & funds sources</u>									
Capital expenditure	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Transfers recognised - capital	31,309	15,245	27,229	44,357	78,257	78,257	51,580	72,091	107,356
Public contributions & donations	-	359	-	-	4,574	4,574	-	-	-
Borrowing	-	33,546	15,521	-	24,466	24,466	-	-	-
Internally generated funds	50,296	48,094	31,885	81,788	101,236	101,236	148,988	98,364	91,991
Total sources of capital funds	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
<u>Financial position</u>									
Total current assets	710,907	686,149	825,993	816,300	806,300	806,300	834,813	852,866	874,161
Total non current assets	3,198,294	3,159,265	3,140,293	2,881,998	2,881,998	2,881,998	3,104,591	3,255,491	3,426,491
Total current liabilities	171,703	200,956	228,787	233,601	233,601	233,601	93,700	91,100	86,700

Total non current liabilities	140,691	228,405	146,466	175,000	175,000	175,000	160,000	170,000	180,000
Community wealth/Equity	3,596,807	3,416,053	3,591,033	3,289,697	3,279,697	3,279,697	3,685,704	3,847,257	4,033,952
Cash flows									
Net cash from (used) operating	159,222	108,790	157,932	39,790	39,790	39,790	102,669	133,304	179,635
Net cash from (used) investing	(81,605)	(126,700)	(84,803)	(125,970)	(208,358)	(208,358)	(202,494)	(169,980)	(199,102)
Net cash from (used) financing	(1,273)	72,578	–	10,400	10,400	10,400	800	500	400
Cash/cash equivalents at the year end	154,526	209,194	282,323	240,102	157,714	157,714	58,689	22,513	3,445
Cash backing/surplus reconciliation									
Cash and investments available	189,657	218,318	315,882	290,000	290,000	290,000	339,438	356,016	376,066
Application of cash and investments	(6,950)	8,842	(28,711)	11,752	19,652	19,652	(52,155)	(55,766)	(60,715)
Balance - surplus (shortfall)	196,607	209,476	344,593	278,248	270,348	270,348	391,593	411,782	436,781
Asset management									
Asset register summary (WDV)	977,568	3,115,764	3,114,942	3,222,975	3,222,975	3,222,975	3,062,891	3,213,141	3,383,341
Depreciation & asset impairment	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
Renewal of Existing Assets	–	–	18,207	54,868	156,061	156,061	70,521	125,148	144,663
Repairs and Maintenance	39,231	41,158	40,058	56,509	55,601	55,601	66,986	67,103	71,148
Free services									
Cost of Free Basic Services provided	20,000	28,000	36,000	38,651	38,651	38,651	36,000	38,000	40,000
Revenue cost of free services provided	20,000	28,000	36,000	38,651	38,651	38,651	36,000	38,000	40,000
Households below minimum service level									
Water:	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–
Energy:	1	1	1	1	1	1	1	1	1
Refuse:	4	4	4	4	4	4	4	4	4

NW402 Tlokwe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
<u>Revenue - Standard</u>									
<i>Governance and administration</i>	180,300	196,742	221,396	233,148	230,616	230,616	247,960	272,148	293,584
Executive and council	750	790	968	-	-	-	893	4,345	4,561
Budget and treasury office	176,871	194,243	219,058	228,690	227,620	227,620	242,293	263,638	284,728
Corporate services	2,679	1,709	1,370	4,458	2,997	2,997	4,774	4,165	4,296
<i>Community and public safety</i>	19,304	13,041	21,987	20,535	21,097	21,097	16,829	17,130	17,834
Community and social services	5,861	1,411	2,437	2,409	3,672	3,672	2,304	1,980	2,054
Sport and recreation	3,875	3,580	3,863	5,543	5,543	5,543	3,112	3,237	3,367
Public safety	7,837	5,951	14,920	12,583	11,883	11,883	11,413	11,913	12,413
Housing	-	-	-	-	-	-	-	-	-
Health	1,731	2,099	767	-	-	-	-	-	-
<i>Economic and environmental services</i>	40,161	49,273	47,352	56,823	56,973	56,973	59,762	61,068	63,366
Planning and development	24,792	39,925	36,078	45,343	45,493	45,493	48,047	49,088	51,171
Road transport	15,369	9,348	11,274	11,480	11,480	11,480	11,715	11,980	12,195
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	482,024	545,420	667,550	696,762	698,582	698,582	744,171	809,305	896,264
Electricity	362,912	408,226	513,391	541,470	541,470	541,470	566,450	620,727	667,400
Water	61,133	71,711	79,764	81,612	81,612	81,612	95,704	101,204	136,230
Waste water management	37,090	40,076	45,357	44,672	45,688	45,688	50,176	52,986	55,839
Waste management	20,889	25,408	29,038	29,008	29,813	29,813	31,841	34,388	36,795
<i>Other</i>	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,068,722	1,159,650	1,271,048
<u>Expenditure - Standard</u>									
<i>Governance and administration</i>	199,093	344,753	341,346	189,826	206,493	206,493	196,610	204,980	212,009
Executive and council	54,997	55,775	61,748	66,605	71,728	71,728	75,503	77,871	81,450
Budget and treasury office	123,284	261,664	240,076	73,820	86,133	86,133	64,767	68,811	69,075
Corporate services	20,812	27,314	39,521	49,401	48,632	48,632	56,339	58,298	61,484
<i>Community and public safety</i>	103,951	112,754	119,834	159,711	156,339	156,339	186,042	195,778	205,448
Community and social services	23,388	25,302	27,255	31,468	30,491	30,491	52,851	56,676	59,476
Sport and recreation	30,630	35,708	33,451	47,837	47,735	47,735	48,186	50,480	53,090
Public safety	42,852	44,796	51,113	74,455	72,440	72,440	76,834	80,128	83,974
Housing	4,108	4,279	5,596	5,841	4,742	4,742	6,751	7,079	7,423
Health	2,973	2,669	2,419	110	931	931	1,420	1,415	1,484
<i>Economic and environmental services</i>	171,466	72,864	69,928	205,304	198,364	198,364	152,431	169,443	178,012
Planning and development	22,254	24,129	38,671	161,662	158,098	158,098	45,327	47,727	49,516

Road transport	147,251	46,716	28,785	39,044	36,719	36,719	101,857	116,220	122,737
Environmental protection	1,961	2,019	2,471	4,599	3,547	3,547	5,246	5,496	5,759
Trading services	324,320	390,050	443,983	526,856	520,502	520,502	605,485	640,527	688,161
Electricity	238,878	296,074	327,546	407,448	398,738	398,738	438,348	472,343	507,099
Water	29,909	31,250	45,935	45,041	45,536	45,536	66,627	71,265	77,175
Waste water management	23,524	29,747	28,674	31,455	33,750	33,750	57,232	50,964	54,970
Waste management	32,008	32,980	41,829	42,911	42,479	42,479	43,279	45,955	48,918
Other	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) for the year	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard									
<i>Municipal governance and administration</i>	180,300	196,742	221,396	233,148	230,616	230,616	247,960	272,148	293,584
Executive and council	750	790	968	-	-	-	893	4,345	4,561
<i>Mayor and Council</i>	-	-	168	-	-	-	-	-	-
<i>Municipal Manager</i>	750	790	800	-	-	-	893	4,345	4,561
Budget and treasury office	176,871	194,243	219,058	228,690	227,620	227,620	242,293	263,638	284,728
Corporate services	2,679	1,709	1,370	4,458	2,997	2,997	4,774	4,165	4,296
<i>Human Resources</i>	1,366	685	330	1,266	1,966	1,966	2,175	1,560	1,685
<i>Information Technology</i>	-	-	-	-	-	-	-	-	-
<i>Property Services</i>	1,313	995	1,012	3,190	1,031	1,031	2,593	2,599	2,605
<i>Other Admin</i>	1	29	28	2	-	-	6	6	6
<i>Community and public safety</i>	19,304	13,041	21,987	20,535	21,097	21,097	16,829	17,130	17,834
Community and social services	5,861	1,411	2,437	2,409	3,672	3,672	2,304	1,980	2,054
<i>Libraries and Archives</i>	4,817	261	144	1,199	1,167	1,167	581	183	185
<i>Museums & Art Galleries etc</i>	16	29	23	-	-	-	-	-	-
<i>Community halls and Facilities</i>	227	251	126	233	233	233	748	809	870
<i>Cemeteries & Crematoriums</i>	780	838	854	978	987	987	976	988	999
<i>Child Care</i>	-	-	-	-	-	-	-	-	-
<i>Aged Care</i>	-	-	-	-	-	-	-	-	-
<i>Other Community</i>	-	-	-	-	-	-	-	-	-
<i>Other Social</i>	20	33	1,291	-	1,285	1,285	-	-	-
Sport and recreation	3,875	3,580	3,863	5,543	5,543	5,543	3,112	3,237	3,367
Public safety	7,837	5,951	14,920	12,583	11,883	11,883	11,413	11,913	12,413
<i>Police</i>	7,222	5,159	11,621	6,925	6,225	6,225	10,938	11,435	11,933
<i>Fire</i>	615	792	3,299	5,657	5,657	5,657	475	478	480
<i>Civil Defence</i>	-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Health	1,731	2,099	767	-	-	-	-	-	-
<i>Clinics</i>	-	-	-	-	-	-	-	-	-
<i>Ambulance</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	1,731	2,099	767	-	-	-	-	-	-
<i>Economic and environmental services</i>	40,161	49,273	47,352	56,823	56,973	56,973	59,762	61,068	63,366
Planning and development	24,792	39,925	36,078	45,343	45,493	45,493	48,047	49,088	51,171

<i>Economic Development/Planning</i>	557	381	1,605	1,312	1,312	1,312	1,313	313	313
<i>Town Planning/Building enforcement</i>	24,235	39,544	34,473	44,031	44,181	44,181	46,735	48,775	50,858
<i>Licensing & Regulation</i>	-	-	-	-	-	-	-	-	-
Road transport	15,369	9,348	11,274	11,480	11,480	11,480	11,715	11,980	12,195
<i>Roads</i>	4,957	8	9	30	30	30	15	15	15
<i>Public Buses</i>	-	-	-	-	-	-	-	-	-
<i>Parking Garages</i>	-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>	10,412	9,340	11,264	11,450	11,450	11,450	11,700	11,965	12,180
<i>Other</i>	-	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>	-	-	-	-	-	-	-	-	-
<i>Biodiversity & Landscape</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
Trading services	482,024	545,420	667,550	696,762	698,582	698,582	744,171	809,305	896,264
Electricity	362,912	408,226	513,391	541,470	541,470	541,470	566,450	620,727	667,400
<i>Electricity Distribution</i>	362,912	408,226	513,391	541,470	541,470	541,470	566,450	620,727	667,400
<i>Electricity Generation</i>	-	-	-	-	-	-	-	-	-
Water	61,133	71,711	79,764	81,612	81,612	81,612	95,704	101,204	136,230
<i>Water Distribution</i>	60,732	71,147	79,089	80,402	80,402	80,402	87,072	91,861	96,913
<i>Water Storage</i>	400	563	675	1,210	1,210	1,210	8,632	9,343	39,317
Waste water management	37,090	40,076	45,357	44,672	45,688	45,688	50,176	52,986	55,839
<i>Sewerage</i>	37,090	40,075	45,357	44,672	45,688	45,688	50,176	52,986	55,839
<i>Storm Water Management</i>	-	-	-	-	-	-	-	-	-
<i>Public Toilets</i>	0	0	-	-	-	-	-	-	-
Waste management	20,889	25,408	29,038	29,008	29,813	29,813	31,841	34,388	36,795
<i>Solid Waste</i>	20,889	25,408	29,038	29,008	29,813	29,813	31,841	34,388	36,795
<i>Other</i>	-	-	-	-	-	-	-	-	-
Air Transport	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Tourism	-	-	-	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,068,722	1,159,650	1,271,048
<u>Expenditure - Standard</u>									
<i>Municipal governance and administration</i>	199,093	344,753	341,346	189,826	206,493	206,493	196,610	204,980	212,009
Executive and council	54,997	55,775	61,748	66,605	71,728	71,728	75,503	77,871	81,450
<i>Mayor and Council</i>	45,495	52,052	53,445	60,811	60,423	60,423	66,570	69,185	72,491
<i>Municipal Manager</i>	9,502	3,723	8,303	5,794	11,305	11,305	8,933	8,686	8,959
Budget and treasury office	123,284	261,664	240,076	73,820	86,133	86,133	64,767	68,811	69,075
Corporate services	20,812	27,314	39,521	49,401	48,632	48,632	56,339	58,298	61,484
<i>Human Resources</i>	7,550	6,856	8,372	14,181	13,414	13,414	13,925	14,448	14,994

<i>Information Technology</i>	(2,722)	(520)	7,554	10,601	10,430	10,430	12,744	12,190	12,838
<i>Property Services</i>	1,381	1,429	1,265	2,868	3,071	3,071	6,828	7,080	7,324
<i>Other Admin</i>	14,603	19,549	22,331	21,751	21,717	21,717	22,843	24,581	26,328
Community and public safety	103,951	112,754	119,834	159,711	156,339	156,339	186,042	195,778	205,448
Community and social services	23,388	25,302	27,255	31,468	30,491	30,491	52,851	56,676	59,476
<i>Libraries and Archives</i>	8,558	9,202	9,808	11,973	11,037	11,037	18,090	20,081	21,111
<i>Museums & Art Galleries etc</i>	3,253	3,670	3,879	4,399	3,955	3,955	4,988	5,178	5,454
<i>Community halls and Facilities</i>	3,636	4,554	6,263	6,695	7,238	7,238	20,552	21,858	22,901
<i>Cemeteries & Crematoriums</i>	3,243	3,760	3,643	4,373	3,997	3,997	4,868	5,088	5,338
<i>Child Care</i>	-	-	-	-	-	-	-	-	-
<i>Aged Care</i>	0	0	0	1	1	1	-	-	-
<i>Other Community</i>	-	-	-	-	-	-	-	-	-
<i>Other Social</i>	4,697	4,115	3,662	4,028	4,263	4,263	4,353	4,472	4,672
Sport and recreation	30,630	35,708	33,451	47,837	47,735	47,735	48,186	50,480	53,090
Public safety	42,852	44,796	51,113	74,455	72,440	72,440	76,834	80,128	83,974
<i>Police</i>	21,661	21,628	25,936	34,837	34,101	34,101	39,254	40,901	42,715
<i>Fire</i>	13,487	15,651	17,432	28,836	28,801	28,801	24,539	25,427	26,630
<i>Civil Defence</i>	-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>	5,299	4,994	5,529	6,978	6,666	6,666	8,859	9,454	10,088
<i>Other</i>	2,405	2,522	2,217	3,803	2,872	2,872	4,181	4,346	4,541
Housing	4,108	4,279	5,596	5,841	4,742	4,742	6,751	7,079	7,423
Health	2,973	2,669	2,419	110	931	931	1,420	1,415	1,484
<i>Clinics</i>	738	371	368	62	450	450	860	824	862
<i>Ambulance</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	2,235	2,298	2,051	48	481	481	561	591	622
Economic and environmental services	171,466	72,864	69,928	205,304	198,364	198,364	152,431	169,443	178,012
Planning and development	22,254	24,129	38,671	161,662	158,098	158,098	45,327	47,727	49,516
<i>Economic Development/Planning</i>	4,918	5,458	6,403	11,267	11,354	11,354	11,740	12,540	13,360
<i>Town Planning/Building enforcement</i>	17,337	18,671	32,269	150,394	146,743	146,743	33,588	35,187	36,156
<i>Licensing & Regulation</i>	-	-	-	-	-	-	-	-	-
Road transport	147,251	46,716	28,785	39,044	36,719	36,719	101,857	116,220	122,737
<i>Roads</i>	13,501	16,442	16,601	22,410	21,404	21,404	80,995	93,937	99,471
<i>Public Buses</i>	-	-	-	-	-	-	-	-	-
<i>Parking Garages</i>	-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>	10,581	11,250	12,185	16,634	15,316	15,316	20,861	22,283	23,265
<i>Other</i>	123,169	19,024	-	-	-	-	-	-	-
Environmental protection	1,961	2,019	2,471	4,599	3,547	3,547	5,246	5,496	5,759
<i>Pollution Control</i>	-	-	-	-	-	-	-	-	-
<i>Biodiversity & Landscape</i>	1,961	2,019	2,471	4,599	3,547	3,547	5,246	5,496	5,759
<i>Other</i>	-	-	-	-	-	-	-	-	-
Trading services	324,320	390,050	443,983	526,856	520,502	520,502	605,485	640,527	688,161
Electricity	238,878	296,074	327,546	407,448	398,738	398,738	438,348	472,343	507,099

<i>Electricity Distribution</i>	238,878	296,074	327,546	407,448	398,738	398,738	438,348	472,343	507,099
<i>Electricity Generation</i>	–	–	–	–	–	–	–	–	–
Water	29,909	31,250	45,935	45,041	45,536	45,536	66,627	71,265	77,175
<i>Water Distribution</i>	1,368	1,317	1,477	2,663	1,838	1,838	2,921	3,058	3,202
<i>Water Storage</i>	28,541	29,933	44,458	42,378	43,698	43,698	63,706	68,207	73,973
Waste water management	23,524	29,747	28,674	31,455	33,750	33,750	57,232	50,964	54,970
<i>Sewerage</i>	20,880	26,339	24,623	25,708	28,319	28,319	53,327	46,808	50,490
<i>Storm Water Management</i>	1,787	2,547	3,121	4,583	4,583	4,583	2,520	2,700	2,950
<i>Public Toilets</i>	856	860	930	1,165	848	848	1,384	1,456	1,530
Waste management	32,008	32,980	41,829	42,911	42,479	42,479	43,279	45,955	48,918
<i>Solid Waste</i>	32,008	32,980	41,829	42,911	42,479	42,479	43,279	45,955	48,918
<i>Other</i>	–	–	–	–	–	–	–	–	–
Air Transport	–	–	–	–	–	–	–	–	–
Abattoirs	–	–	–	–	–	–	–	–	–
Tourism	–	–	–	–	–	–	–	–	–
Forestry	–	–	–	–	–	–	–	–	–
Markets	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) for the year	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote									
Vote 1 - Executive Mayor	1	29	174	-	1	1	6	6	6
Vote 2 - Office of the Speaker	-	-	-	-	-	-	-	-	-
Vote 3 - Municipal Manager	750	790	804	-	(3)	(3)	893	4,345	4,561
Vote 4 - Budget and Treasury Office	181,811	194,243	219,077	228,692	227,622	227,622	242,293	263,638	284,728
Vote 5 - Public Safety	18,249	15,291	26,184	24,033	23,333	23,333	23,113	23,878	24,593
Vote 6 - Corporate Services	1,366	685	330	1,266	1,966	1,966	2,175	1,560	1,685
Vote 7 - Infrastructure	483,881	557,886	671,140	710,581	711,597	711,597	757,848	822,448	909,050
Vote 8 - Department Environmental Management	24,029	28,977	32,658	30,598	32,697	32,697	33,454	36,020	38,444
Vote 9 - Sports, Arts and Culture	8,898	3,758	4,098	6,962	6,930	6,930	4,413	4,200	4,392
Vote 10 - Human Settlement and Planning	2,246	2,437	2,215	3,824	1,814	1,814	3,214	3,243	3,276
Vote 11 - Economic Development	557	381	1,605	1,312	1,312	1,312	1,313	313	313
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,068,722	1,159,650	1,271,048
Expenditure by Vote to be appropriated									
Vote 1 - Executive Mayor	13,862	16,181	13,138	17,972	15,454	15,454	18,674	19,535	20,417
Vote 2 - Office of the Speaker	35,956	41,798	50,095	50,396	52,843	52,843	61,004	63,650	66,728
Vote 3 - Municipal Manager	12,732	9,008	12,838	11,126	16,666	16,666	14,218	14,186	14,670
Vote 4 - Budget and Treasury Office	125,736	265,201	243,583	77,178	89,978	89,978	68,081	72,304	72,758
Vote 5 - Public Safety	47,605	51,996	60,066	86,710	83,026	83,026	89,668	94,233	99,172
Vote 6 - Corporate Services	130,178	27,417	17,595	26,508	25,639	25,639	29,056	29,137	30,449
Vote 7 - Infrastructure	324,571	392,394	437,355	653,053	643,193	643,193	678,261	725,701	777,783
Vote 8 - Department Environmental Management	61,663	64,946	71,601	75,090	74,280	74,280	81,838	86,282	91,278
Vote 9 - Sports, Arts and Culture	30,285	34,336	34,936	50,837	49,376	49,376	62,498	66,506	69,880
Vote 10 - Human Settlement and Planning	12,159	13,269	29,012	23,565	21,917	21,917	27,663	28,824	29,349
Vote 11 - Economic Development	4,083	3,875	4,871	9,262	9,324	9,324	9,606	10,368	11,145
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) for the year	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote									
Vote 1 - Executive Mayor	1	29	174	-	1	1	6	6	6
1.1 - Administration	-	-	168	-	-	-	-	-	-
1.2 - Gender and Youth	-	-	-	-	-	-	-	-	-
1.3 - Grants-in-aid and Donations	-	-	-	-	-	-	-	-	-
1.4 - Communication	1	29	6	-	1	1	6	6	6
Vote 2 - Office of the Speaker	-	-	-	-	-	-	-	-	-
2.1 - Administration	-	-	-	-	-	-	-	-	-
2.2 - Office of the Speaker	-	-	-	-	-	-	-	-	-
2.3 - General Expences - Council	-	-	-	-	-	-	-	-	-
2.4 - Single Whip	-	-	-	-	-	-	-	-	-
Vote 3 - Municipal Manager	750	790	804	-	(3)	(3)	893	4,345	4,561
3.1 - Administration	750	790	800	-	-	-	893	4,345	4,561
3.2 - IDP and PMS	-	-	-	-	-	-	-	-	-
3.3 - Valuation Services	-	-	4	-	(3)	(3)	-	-	-
3.4 - Internal Audit	-	-	-	-	-	-	-	-	-
Vote 4 - Budget and Treasury Office	181,811	194,243	219,077	228,692	227,622	227,622	242,293	263,638	284,728
4.1 - Budget Planning/Implementation	-	-	-	-	-	-	-	-	-
4.2 - Financial Management	96,309	103,504	120,304	120,763	119,693	119,693	127,610	142,080	155,882
4.3 - Revenue Management	201	145	132	100	100	100	100	100	100
4.4 - Governance	4,941	-	-	-	-	-	-	-	-
4.5 - Asset Management	-	-	19	2	2	2	-	-	-
4.6 - Assessment Rates	80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,746
Vote 5 - Public Safety	18,249	15,291	26,184	24,033	23,333	23,333	23,113	23,878	24,593
5.1 - Testing Station	5,121	4,684	5,296	4,950	4,950	4,950	4,950	5,065	5,180
5.2 - Licensing	5,291	4,656	5,968	6,500	6,500	6,500	6,750	6,900	7,000
5.3 - Traffic Services	7,207	5,150	11,621	6,915	10,215	10,215	10,928	11,424	11,921
5.4 - Fire Services	36	79	2,798	5,307	1,307	1,307	25	28	30
5.5 - Disaster Management	-	-	-	-	-	-	-	-	-
5.6 - Traffic Engineering	15	9	-	10	10	10	10	11	12
5.7 - Security and Fire Safety	-	-	-	-	-	-	-	-	-

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
5.8 - Public Education and Training	579	713	501	350	350	350	450	450	450
5.9 - Administration	-	-	-	-	-	-	-	-	-
Vote 6 - Corporate Services	1,366	685	330	1,266	1,966	1,966	2,175	1,560	1,685
6.1 - Administration	-	-	6	-	-	-	-	-	-
6.2 - Human Resources	1,366	685	324	1,266	1,966	1,966	2,175	1,560	1,685
6.3 - Computer Services	-	-	-	-	-	-	-	-	-
6.4 - Support Functions	-	-	-	-	-	-	-	-	-
6.5 - Legal Services	-	-	-	-	-	-	-	-	-
Vote 7 - Infrastructure	483,881	557,886	671,140	710,581	711,597	711,597	757,848	822,448	909,050
7.1 - Administration	222	105	64	42,798	42,798	42,798	45,503	47,516	49,566
7.2 - Water Reticulation and Sewerage	98,233	111,786	125,121	126,284	127,299	127,299	145,880	154,190	192,069
7.3 - Roads and Stormwater	22,515	37,769	32,564	30	30	30	15	15	15
7.4 - Electricity	362,912	408,226	513,391	541,470	541,470	541,470	566,450	620,727	667,400
7.5 - Support Functions	-	-	-	-	-	-	-	-	-
Vote 8 - Department Environmental Management	24,029	28,977	32,658	30,598	32,697	32,697	33,454	36,020	38,444
8.1 - Administration	20	33	1,291	-	1,285	1,285	-	-	-
8.2 - Cemeteries	780	838	854	978	987	987	976	988	999
8.3 - Parks	582	585	656	572	572	572	613	618	623
8.4 - Airport	27	13	51	40	40	40	25	26	27
8.5 - Refuse and Cleaning Services	20,889	25,408	29,038	29,008	29,813	29,813	31,841	34,388	36,795
8.6 - Environmental Health	1,731	2,099	767	-	-	-	-	-	-
8.7 - Primary Health Services	-	-	-	-	-	-	-	-	-
Vote 9 - Sports, Arts and Culture	8,898	3,758	4,098	6,962	6,930	6,930	4,413	4,200	4,392
9.1 - Culture Promotion	16	29	23	-	-	-	-	-	-
9.2 - Library Services	4,817	261	144	1,199	1,167	1,167	581	183	185
9.3 - Sports	921	184	587	2,717	2,717	2,717	127	131	134
9.4 - Resorts	2,926	3,033	3,219	2,814	2,814	2,814	2,957	3,078	3,203
9.5 - Community Centres	217	251	126	233	233	233	748	809	870
Vote 10 - Human Settlement and Planning	2,246	2,437	2,215	3,824	1,814	1,814	3,214	3,243	3,276
10.1 - Administration	-	-	-	-	-	-	-	-	-
10.2 - Land Development & Property Rights	515	471	450	233	383	383	272	278	289

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
10.3 - Housing Facilitation	732	759	361	2,590	431	431	1,983	1,984	1,985
10.4 - Land Use Management	999	1,207	1,404	1,001	1,000	1,000	960	981	1,003
Vote 11 - Economic Development	557	381	1,605	1,312	1,312	1,312	1,313	313	313
11.1 - Economic Development	557	381	1,605	1,312	1,312	1,312	1,313	313	313
Total Revenue by Vote	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,068,722	1,159,650	1,271,048

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Expenditure by Vote									
Vote 1 - Executive Mayor	13,862	16,181	13,138	17,972	15,454	15,454	18,674	19,535	20,417
1.1 - Administration	11,075	12,828	10,151	13,492	11,452	11,452	14,459	15,113	15,779
1.2 - Gender and Youth	8	18	12	512	54	54	24	25	26
1.3 - Grants-in-aid and Donations	229	432	302	550	950	950	600	625	650
1.4 - Communication	2,550	2,903	2,673	3,418	2,998	2,998	3,591	3,772	3,962
Vote 2 - Office of the Speaker	35,956	41,798	50,095	50,396	52,843	52,843	61,004	63,650	66,728
2.1 - Administration	7,339	8,088	14,005	11,462	12,461	12,461	17,904	18,827	19,920
2.2 - Office of the Speaker	2,303	2,676	2,867	3,589	3,589	3,589	3,859	4,041	4,233
2.3 - General Expences - Council	24,808	29,738	31,911	32,447	33,895	33,895	36,643	38,047	39,696
2.4 - Single Whip	1,506	1,297	1,311	2,898	2,898	2,898	2,598	2,735	2,879
Vote 3 - Municipal Manager	12,732	9,008	12,838	11,126	16,666	16,666	14,218	14,186	14,670
3.1 - Administration	9,502	3,723	8,225	2,815	10,376	10,376	5,305	4,913	5,032
3.2 - IDP and PMS	835	1,583	1,532	2,006	2,031	2,031	2,134	2,172	2,215
3.3 - Valuation Services	2,395	3,702	3,003	3,326	3,331	3,331	3,151	3,328	3,497
3.4 - Internal Audit	-	-	78	2,979	929	929	3,627	3,773	3,926
Vote 4 - Budget and Treasury Office	125,736	265,201	243,583	77,178	89,978	89,978	68,081	72,304	72,758
4.1 - Budget Planning/Implementation	25,407	184,285	18,604	6,220	6,427	6,427	2,475	2,536	2,603
4.2 - Financial Management	87,306	66,045	209,565	49,024	63,294	63,294	41,629	44,589	43,709
4.3 - Revenue Management	8,018	8,671	9,435	12,201	11,587	11,587	12,722	13,373	14,060
4.4 - Governance	2,386	2,496	2,453	3,191	3,173	3,173	4,111	4,298	4,494
4.5 - Asset Management	2,451	3,536	3,526	6,542	5,497	5,497	7,144	7,508	7,890
4.6 - Assessment Rates	168	168	-	-	-	-	-	-	-
Vote 5 - Public Safety	47,605	51,996	60,066	86,710	83,026	83,026	89,668	94,233	99,172
5.1 - Testing Station	3,820	4,739	5,313	6,449	5,962	5,962	7,211	7,860	8,262
5.2 - Licensing	2,805	2,553	2,690	4,595	3,670	3,670	5,271	5,440	5,724
5.3 - Traffic Services	14,011	13,258	18,255	22,845	23,413	23,413	27,066	28,188	29,382
5.4 - Fire Services	12,751	14,181	16,095	26,940	27,060	27,060	22,116	22,910	24,014
5.5 - Disaster Management	2,405	2,522	2,217	3,803	2,872	2,872	4,181	4,346	4,541
5.6 - Traffic Engineering	2,226	3,213	2,744	5,439	4,544	4,544	5,451	5,707	5,976

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
5.7 - Security and Fire Safety	3,518	5,222	6,948	8,935	8,255	8,255	10,153	11,250	12,340
5.8 - Public Education and Training	646	1,150	868	1,151	1,106	1,106	1,482	1,528	1,575
5.9 - Administration	5,424	5,157	4,936	6,553	6,144	6,144	6,737	7,005	7,357
Vote 6 - Corporate Services	130,178	27,417	17,595	26,508	25,639	25,639	29,056	29,137	30,449
6.1 - Administration	4,147	3,752	2,747	5,883	5,758	5,758	6,163	6,367	6,580
6.2 - Human Resources	5,073	4,633	6,725	7,861	8,013	8,013	7,633	7,944	8,269
6.3 - Computer Services	(2,722)	(520)	7,554	10,601	10,430	10,430	12,744	12,190	12,838
6.4 - Support Functions	123,169	19,024	1	-	-	-	-	-	-
6.5 - Legal Services	511	528	568	2,163	1,438	1,438	2,516	2,636	2,762
Vote 7 - Infrastructure	324,571	392,394	437,355	653,053	643,193	643,193	678,261	725,701	777,783
7.1 - Administration	7,623	8,228	7,688	130,746	129,133	129,133	13,768	14,531	15,301
7.2 - Water Reticulation and Sewerage	50,810	57,589	70,557	70,749	73,855	73,855	119,954	118,073	127,664
7.3 - Roads and Stormwater	18,003	21,550	21,852	31,541	29,118	29,118	88,952	102,317	108,352
7.4 - Electricity	244,177	301,068	333,075	414,427	405,403	405,403	447,207	481,798	517,187
7.5 - Support Functions	3,957	3,958	4,182	5,590	5,684	5,684	8,379	8,983	9,279
Vote 8 - Department Environmental Management	61,663	64,946	71,601	75,090	74,280	74,280	81,838	86,282	91,278
8.1 - Administration	4,697	4,115	3,662	4,028	4,263	4,263	4,353	4,472	4,672
8.2 - Cemeteries	3,243	3,760	3,643	4,373	3,997	3,997	4,868	5,088	5,338
8.3 - Parks	20,351	24,782	23,081	24,267	24,581	24,581	27,974	29,454	31,015
8.4 - Airport	1,075	99	35	189	93	93	205	215	225
8.5 - Refuse and Cleaning Services	26,507	26,643	35,361	36,358	36,019	36,019	36,387	38,687	41,255
8.6 - Environmental Health	5,052	5,177	5,452	5,812	4,876	4,876	7,191	7,543	7,912
8.7 - Primary Health Services	738	371	368	63	450	450	860	824	862
Vote 9 - Sports, Arts and Culture	30,285	34,336	34,936	50,837	49,376	49,376	62,498	66,506	69,880
9.1 - Culture Promotion	3,253	3,670	3,879	4,399	3,955	3,955	4,988	5,178	5,454
9.2 - Library Services	8,558	9,202	9,808	11,973	11,037	11,037	18,090	20,081	21,111
9.3 - Sports	9,179	10,241	9,955	21,989	21,762	21,762	15,446	16,011	16,787
9.4 - Resorts	5,854	7,244	7,146	8,188	8,132	8,132	11,751	12,379	13,049
9.5 - Community Centres	3,441	3,979	4,149	4,289	4,490	4,490	12,222	12,858	13,479
Vote 10 - Human Settlement and Planning	12,159	13,269	29,012	23,565	21,917	21,917	27,663	28,824	29,349
10.1 - Administration	4,108	4,279	5,596	5,841	4,742	4,742	6,751	7,079	7,423

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
10.2 - Land Development & Property Rights	2,445	2,886	2,985	5,790	5,170	5,170	4,874	5,478	5,631
10.3 - Housing Facilitation	1,053	1,108	967	2,625	2,696	2,696	6,529	6,769	7,002
10.4 - Land Use Management	4,554	4,996	19,465	9,309	9,309	9,309	9,509	9,498	9,293
Vote 11 - Economic Development	4,083	3,875	4,871	9,262	9,324	9,324	9,606	10,368	11,145
11.1 - Economic Development	4,083	3,875	4,871	9,262	9,324	9,324	9,606	10,368	11,145
Total Expenditure by Vote	798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) for the year	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source									
Property rates	80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,745
Property rates - penalties & collection charges									
Service charges - electricity revenue	356,848	428,445	509,362	537,712	537,712	537,712	530,410	570,409	612,795
Service charges - water revenue	61,133	71,711	77,747	80,402	81,417	81,417	86,072	90,361	94,913
Service charges - sanitation revenue	37,242	40,115	45,587	44,572	44,572	44,572	47,941	50,241	52,585
Service charges - refuse revenue	20,889	25,394	27,096	29,008	29,813	29,813	30,841	32,388	35,795
Service charges - other									
Rental of facilities and equipment							5,965	6,134	6,312
Interest earned - external investments							11,000	11,500	12,000
Interest earned - outstanding debtors							10,000	9,000	8,000
Dividends received									
Fines							10,500	11,000	11,500
Licences and permits							6,750	6,900	7,000
Agency services									
Transfers recognised - operational							110,541	124,058	138,354
Other revenue	165,316	148,218	199,871	207,747	205,927	205,927	52,539	54,109	55,692
Gains on disposal of PPE									
Total Revenue (excluding capital transfers and contributions)	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,017,142	1,087,560	1,163,692
Expenditure By Type									
Employee related costs	215,975	236,894	243,298	282,924	265,626	265,626	315,373	332,016	349,347
Remuneration of councillors							16,715	17,604	18,542
Debt impairment							10,000	10,000	10,000
Depreciation & asset impairment	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
Finance charges									
Bulk purchases	208,709	252,414	298,322	334,001	334,001	334,001	364,569	394,753	425,546

Other materials							8,352	8,871	9,393
Contracted services	31,487	40,303	57,023	51,052	53,528	53,528	60,700	55,441	54,288
Transfers and grants	–	–	–	–	–	–	–	–	–
Other expenditure	186,165	231,986	209,091	252,764	240,743	240,743	203,616	213,097	229,383
Loss on disposal of PPE									
Total Expenditure	798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit)	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(123,426)	(123,167)	(119,938)
Transfers recognised - capital							51,580	72,091	107,356
Contributions recognised - capital	–	–	–	–	–	–	–	–	–
Contributed assets									
Surplus/(Deficit) after capital transfers & contributions	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
Taxation									
Surplus/(Deficit) after taxation	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Speaker	-	-	-	-	-	-	-	-	-
Vote 3 - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 4 - Budget and Treasury Office	-	-	-	-	-	-	-	-	-
Vote 5 - Public Safety	-	-	-	-	-	-	-	-	-
Vote 6 - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 7 - Infrastructure	26,879	-	-	-	-	-	-	-	-
Vote 8 - Department Environmental Management	-	-	-	-	-	-	-	-	-
Vote 9 - Sports, Arts and Culture	-	-	-	-	-	-	-	-	-
Vote 10 - Human Settlement and Planning	-	-	-	-	-	-	-	-	-
Vote 11 - Economic Development	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	26,879	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated									
Vote 1 - Executive Mayor	8	889	443	-	43	43	-	-	-
Vote 2 - Office of the Speaker	978	4,752	905	2,114	1,000	1,000	1,000	1,000	1,000
Vote 3 - Municipal Manager	50	81	228	1,006	44	44	1,000	-	-
Vote 4 - Budget and Treasury Office	1,562	128	426	1,800	2,248	2,248	1,827	2,473	450
Vote 5 - Public Safety	2,356	2,081	4,114	7,235	10,310	10,310	9,784	7,160	-
Vote 6 - Corporate Services	401	1,075	958	1,990	2,668	2,668	1,500	2,000	2,000
Vote 7 - Infrastructure	42,341	77,613	48,510	97,430	155,518	155,518	163,999	140,421	179,425
Vote 8 - Department Environmental Management	2,997	6,310	10,563	4,125	9,674	9,674	4,620	3,510	6,560
Vote 9 - Sports, Arts and Culture	3,549	3,927	2,290	8,991	21,592	21,592	12,780	11,957	8,907
Vote 10 - Human Settlement and Planning	43	324	5,952	986	1,339	1,339	140	-	-
Vote 11 - Economic Development	440	63	247	468	4,096	4,096	3,918	1,935	1,005

NW402 Tlokwe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	54,726	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Total Capital Expenditure - Vote	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Capital Expenditure - Standard									
<i>Governance and administration</i>	2,714	2,174	2,630	6,367	6,488	6,488	5,727	6,973	3,450
Executive and council	693	971	272	1,449	399	399	1,000	1,000	1,000
Budget and treasury office	1,515	1,203	301	1,800	2,248	2,248	1,827	2,473	450
Corporate services	506		2,057	3,118	3,840	3,840	2,900	3,500	2,000
<i>Community and public safety</i>	10,033	11,084	14,920	19,006	37,648	37,648	24,682	20,677	15,307
Community and social services	4,060	4,752	3,130	5,127	5,193	5,193	10,876	3,790	6,940
Sport and recreation	1,459	3,927	1,962	6,754	21,885	21,885	5,422	11,227	8,367
Public safety	4,170	2,081	4,038	7,075	9,824	9,824	8,384	5,660	-
Housing	24	324	5,791	50	357	357	-	-	-
Health	320				390	390	-	-	-
<i>Economic and environmental services</i>	29,375	38,151	24,548	34,982	35,574	35,574	56,415	54,965	67,678
Planning and development	1,751	63	344	7,962	12,280	12,280	14,068	23,515	21,035
Road transport	27,625	38,088	24,157	27,020	23,293	23,293	42,095	31,200	46,483
Environmental protection			47				252	250	160
<i>Trading services</i>	39,483	45,836	32,538	65,790	128,824	128,824	113,745	87,841	112,912
Electricity	33,926	35,555	14,002	22,245	55,848	55,848	48,719	17,272	10,396
Water	122	677	1,527	17,577	29,577	29,577	27,850	35,650	44,186
Waste water management	3,913		8,819	24,717	39,345	39,345	36,626	34,919	58,330
Waste management	1,523	9,604	8,190	1,250	4,055	4,055	550	-	-
<i>Other</i>									
Total Capital Expenditure - Standard	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Funded by:									

NW402 Tlokwe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
National Government	28,042	15,245	27,229	40,778	74,678	74,678	51,180	72,091	107,356
Provincial Government	423			400	400	400	400		
District Municipality	2,844								
Other transfers and grants				3,179	3,179	3,179			
Transfers recognised - capital	31,309	15,245	27,229	44,357	78,257	78,257	51,580	72,091	107,356
Public contributions & donations		359			4,574	4,574			
Borrowing		33,546	15,521		24,466	24,466			
Internally generated funds	50,296	48,094	31,885	81,788	101,236	101,236	148,988	98,364	91,991
Total Capital Funding	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347

NW402 Tlokwe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Capital expenditure - Municipal Vote</u>									
<u>Multi-year expenditure appropriation</u>									
Vote 1 - Executive Mayor	-	-	-	-	-	-	-	-	-
1.1 - Administration							-	-	-
1.2 - Gender and Youth							-	-	-
1.3 - Grants-in-aid and Donations							-	-	-
1.4 - Communication							-	-	-
Vote 2 - Office of the Speaker	-	-	-	-	-	-	-	-	-
2.1 - Administration							-	-	-
2.2 - Office of the Speaker							-	-	-
2.3 - General Expenses - Council							-	-	-
2.4 - Single Whip							-	-	-
Vote 3 - Municipal Manager	-	-	-	-	-	-	-	-	-
3.1 - Administration							-	-	-
3.2 - IDP and PMS							-	-	-
3.3 - Valuation Services							-	-	-
3.4 - Internal Audit							-	-	-
Vote 4 - Budget and Treasury Office	-	-	-	-	-	-	-	-	-
4.1 - Budget Planning/Implementation							-	-	-
4.2 - Financial Management							-	-	-
4.3 - Revenue Management							-	-	-
4.4 - Governance							-	-	-
4.5 - Asset Management							-	-	-
4.6 - Assessment Rates							-	-	-
Vote 5 - Public Safety	-	-	-	-	-	-	-	-	-
5.1 - Testing Station							-	-	-
5.2 - Licensing							-	-	-
5.3 - Traffic Services							-	-	-
5.4 - Fire Services							-	-	-
5.5 - Disaster Management							-	-	-
5.6 - Traffic Engineering							-	-	-
5.7 - Security and Fire Safety							-	-	-
5.8 - Public Education and Training							-	-	-
5.9 - Administration							-	-	-

Vote 6 - Corporate Services	-	-	-	-	-	-	-	-	-
6.1 - Administration							-	-	-
6.2 - Human Resources							-	-	-
6.3 - Computer Services							-	-	-
6.4 - Support Functions							-	-	-
6.5 - Legal Services							-	-	-
Vote 7 - Infrastructure	26,879	-	-	-	-	-	-	-	-
7.1 - Administration							-	-	-
7.2 - Water Reticulation and Sewerage							-	-	-
7.3 - Roads and Stormwater							-	-	-
7.4 - Electricity	26,879						-	-	-
7.5 - Support Functions							-	-	-
Vote 8 - Department Environmental Management	-	-	-	-	-	-	-	-	-
8.1 - Administration							-	-	-
8.2 - Cemeteries							-	-	-
8.3 - Parks							-	-	-
8.4 - Airport							-	-	-
8.5 - Refuse and Cleaning Services							-	-	-
8.6 - Environmental Health							-	-	-
8.7 - Primary Health Services							-	-	-
Vote 9 - Sports, Arts and Culture	-	-	-	-	-	-	-	-	-
9.1 - Culture Promotion							-	-	-
9.2 - Library Services							-	-	-
9.3 - Sports							-	-	-
9.4 - Resorts							-	-	-
9.5 - Community Centres							-	-	-
Vote 10 - Human Settlement and Planning	-	-	-	-	-	-	-	-	-
10.1 - Administration							-	-	-
10.2 - Land Development & Property Rights							-	-	-
10.3 - Housing Facilitation							-	-	-
10.4 - Land Use Management							-	-	-
Vote 11 - Economic Development	-	-	-	-	-	-	-	-	-
11.1 - Economic Development							-	-	-
Capital multi-year expenditure sub-total	26,879	-	-	-	-	-	-	-	-
Capital expenditure - Municipal Vote									
Single-year expenditure appropriation									
Vote 1 - Executive Mayor	8	889	443	-	43	43	-	-	-
1.1 - Administration		884	57		16	16			
1.2 - Gender and Youth									
1.3 - Grants-in-aid and Donations			40						

1.4 - Communication	8	5	386		27	27			
Vote 2 - Office of the Speaker	978	4,752	905	2,114	1,000	1,000	1,000	1,000	1,000
2.1 - Administration	937	4,327	774	795	835	835			
2.2 - Office of the Speaker		8	37	300	155	155			
2.3 - General Expenses - Council	24	332	45	1,009			1,000	1,000	1,000
2.4 - Single Whip	17	85	48	10	10	10			
Vote 3 - Municipal Manager	50	81	228	1,006	44	44	1,000	-	-
3.1 - Administration	50	41	24		38	38			
3.2 - IDP and PMS		28		1,000			1,000		
3.3 - Valuation Services		12	204						
3.4 - Internal Audit			1	6	6	6			
Vote 4 - Budget and Treasury Office	1,562	128	426	1,800	2,248	2,248	1,827	2,473	450
4.1 - Budget Planning/Implementation	4			1,800	2,000	2,000	1,800		
4.2 - Financial Management	35		88		20	20			
4.3 - Revenue Management	1,359	33	64		160	160	27		450
4.4 - Governance	68		145						
4.5 - Asset Management	97	95	4		68	68		2,473	
4.6 - Assessment Rates			125						
Vote 5 - Public Safety	2,356	2,081	4,114	7,235	10,310	10,310	9,784	7,160	-
5.1 - Testing Station	1,181	196	3	160	409	409	280		
5.2 - Licensing	49	307	73		78	78	135		
5.3 - Traffic Services	5	301	392	2,470	2,108	2,108	4,665	5,300	
5.4 - Fire Services	1,120	1,096	647	2,000	2,276	2,276	960		
5.5 - Disaster Management		32	2,813	1,285	4,919	4,919	150		
5.6 - Traffic Engineering			28	320	480	480	680	360	
5.7 - Security and Fire Safety		103		1,000			1,400	1,500	
5.8 - Public Education and Training	0								
5.9 - Administration		47	158		41	41	1,514		
Vote 6 - Corporate Services	401	1,075	958	1,990	2,668	2,668	1,500	2,000	2,000
6.1 - Administration	80	9	59	50	409	409			
6.2 - Human Resources	51	1	311		170	170			
6.3 - Computer Services	248	1,064	586	1,920	2,088	2,088	1,500	2,000	2,000
6.4 - Support Functions									
6.5 - Legal Services	22		2	20	1	1			
Vote 7 - Infrastructure	42,341	77,613	48,510	97,430	155,518	155,518	163,999	140,421	179,425
7.1 - Administration	3,712	25	47	6,430	8,120	8,120	930	580	30
7.2 - Water Reticulation and Sewerage	759	268	4,577	41,895	55,886	55,886	56,176	66,668	98,516
7.3 - Roads and Stormwater	29,660	41,765	30,199	26,000	34,865	34,865	58,175	55,900	70,483
7.4 - Electricity	8,210	35,555	13,635	22,245	55,848	55,848	48,719	17,272	10,396
7.5 - Support Functions			41	860	800	800			

Vote 8 - Department Environmental Management	2,997	6,310	10,563	4,125	9,674	9,674	4,620	3,510	6,560
8.1 - Administration		5	945						
8.2 - Cemeteries			238		19	19	850	2,000	5,000
8.3 - Parks	885	160	1,143	2,085	5,033	5,033	2,668	1,060	1,400
8.4 - Airport									
8.5 - Refuse and Cleaning Services	1,587	5,839	8,190	1,250	4,055	4,055	550		
8.6 - Environmental Health	525	307	47	790	568	568	552	450	160
8.7 - Primary Health Services									
Vote 9 - Sports, Arts and Culture	3,549	3,927	2,290	8,991	21,592	21,592	12,780	11,957	8,907
9.1 - Culture Promotion	27	2	248	335	370	370	530	90	140
9.2 - Library Services	2,937	1,306	420	2,457	2,839	2,839	1,300	1,100	1,800
9.3 - Sports	251	2,364	668	3,994	16,028	16,028	1,604	8,247	6,967
9.4 - Resorts	321	255	151	676	825	825	1,150	1,920	
9.5 - Community Centres	13		804	1,530	1,530	1,530	8,196	600	
Vote 10 - Human Settlement and Planning	43	324	5,952	986	1,339	1,339	140	-	-
10.1 - Administration	24	43	5,791	50	357	357			
10.2 - Land Development & Property Rights	19	39							
10.3 - Housing Facilitation		220	144	872	919	919			
10.4 - Land Use Management		23	16	64	63	63	140		
Vote 11 - Economic Development	440	63	247	468	4,096	4,096	3,918	1,935	1,005
11.1 - Economic Development	440	63	247	468	4,096	4,096	3,918	1,935	1,005
Capital single-year expenditure sub-total	54,726	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Total Capital Expenditure	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347

NW402 Tlokwe - Table A6 Budgeted Financial Position

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
ASSETS									
Current assets									
Cash	92,580	47,721	283,115	40,000	40,000	40,000	50,000	55,000	60,000
Call investment deposits	97,078	170,597	32,768	250,000	250,000	250,000	289,438	301,016	316,066
Consumer debtors	91,076	100,733	129,490	130,000	120,000	120,000	108,000	107,000	106,000
Other debtors	53,230	23,655	19,364	26,000	26,000	26,000	24,000	24,500	24,750
Current portion of long-term receivables	400	400	400	300	300	300	375	350	345
Inventory	376,544	343,043	360,856	370,000	370,000	370,000	363,000	365,000	367,000
Total current assets	710,907	686,149	825,993	816,300	806,300	806,300	834,813	852,866	874,161
Non current assets									
Long-term receivables	3,262	2,851	3,343	25	25	25	1,700	2,000	2,500
Investments									
Investment property	10,700	10,700	10,700	11,000	11,000	11,000	11,500	11,750	11,950
Investment in Associate									
Property, plant and equipment	3,184,205	3,115,764	3,114,942	2,841,391	2,841,391	2,841,391	3,051,391	3,201,391	3,371,391
Agricultural									
Biological									
Intangible	126	82	8,408	82	82	82	20,000	20,350	20,650
Other non-current assets		29,868	2,900	29,500	29,500	29,500	20,000	20,000	20,000
Total non current assets	3,198,294	3,159,265	3,140,293	2,881,998	2,881,998	2,881,998	3,104,591	3,255,491	3,426,491
TOTAL ASSETS	3,909,201	3,845,413	3,966,286	3,698,298	3,688,298	3,688,298	3,939,404	4,108,357	4,300,652
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	21,008	89,701	84,729	79,401	79,401	79,401	-	-	-
Consumer deposits	10,758	11,148	12,719	11,200	11,200	11,200	12,000	12,500	12,900
Trade and other payables	131,502	92,526	123,486	135,000	135,000	135,000	73,500	70,000	65,000
Provisions	8,436	7,580	7,853	8,000	8,000	8,000	8,200	8,600	8,800
Total current liabilities	171,703	200,956	228,787	233,601	233,601	233,601	93,700	91,100	86,700

Non current liabilities									
Borrowing	–	–	–	–	–	–	–	–	–
Provisions	140,691	228,405	146,466	175,000	175,000	175,000	160,000	170,000	180,000
Total non current liabilities	140,691	228,405	146,466	175,000	175,000	175,000	160,000	170,000	180,000
TOTAL LIABILITIES	312,394	429,360	375,253	408,601	408,601	408,601	253,700	261,100	266,700
NET ASSETS	3,596,807	3,416,053	3,591,033	3,289,697	3,279,697	3,279,697	3,685,704	3,847,257	4,033,952
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	3,584,325	3,403,175	3,577,646	3,276,697	3,266,697	3,266,697	3,672,454	3,833,757	4,020,202
Reserves	12,482	12,878	13,387	13,000	13,000	13,000	13,250	13,500	13,750
Minorities' interests									
TOTAL COMMUNITY WEALTH/EQUITY	3,596,807	3,416,053	3,591,033	3,289,697	3,279,697	3,279,697	3,685,704	3,847,257	4,033,952

NW402 Tlokwe - Table A7 Budgeted Cash Flows

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Ratepayers and other	677,199	780,681	958,285	795,664	795,664	795,664	841,709	896,849	956,036
Government - operating				99,890	99,890	99,890	108,268	121,685	135,878
Government - capital				44,357	44,357	44,357	53,853	74,464	109,832
Interest	19,835			25,480	25,480	25,480	21,000	20,500	20,000
Dividends									
Payments									
Suppliers and employees	(533,579)	(665,279)	(790,266)	(915,401)	(915,401)	(915,401)	(922,161)	(980,194)	(1,042,112)
Finance charges	(4,233)	(6,611)	(10,087)	(10,200)	(10,200)	(10,200)			
Transfers and Grants									
NET CASH FROM/(USED) OPERATING ACTIVITIES	159,222	108,790	157,932	39,790	39,790	39,790	102,669	133,304	179,635
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE									
Decrease (Increase) in non-current debtors							(2,000)	500	250
Decrease (increase) other non-current receivables		411	(491)	150	150	150	75	(25)	(5)
Decrease (increase) in non-current investments		(29,868)	(2,900)	25	25	25			
Payments									
Capital assets	(81,605)	(97,244)	(81,411)	(126,145)	(208,533)	(208,533)	(200,569)	(170,455)	(199,347)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(81,605)	(126,700)	(84,803)	(125,970)	(208,358)	(208,358)	(202,494)	(169,980)	(199,102)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans		72,578							
Borrowing long term/refinancing									
Increase (decrease) in consumer deposits				200	200	200	800	500	400
Payments									
Repayment of borrowing	(1,273)			10,200	10,200	10,200			
NET CASH FROM/(USED) FINANCING ACTIVITIES	(1,273)	72,578	-	10,400	10,400	10,400	800	500	400
NET INCREASE/ (DECREASE) IN CASH HELD	76,344	54,668	73,129	(75,780)	(158,168)	(158,168)	(99,025)	(36,176)	(19,067)
Cash/cash equivalents at the year begin:	78,182	154,526	209,194	315,882	315,882	315,882	157,714	58,689	22,513
Cash/cash equivalents at the year end:	154,526	209,194	282,323	240,102	157,714	157,714	58,689	22,513	3,445

NW402 Tlokwe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
Cash and investments available									
Cash/cash equivalents at the year end	154,526	209,194	282,323	240,102	157,714	157,714	58,689	22,513	3,445
Other current investments > 90 days	35,132	9,124	33,560	49,898	132,286	132,286	280,749	333,503	372,621
Non current assets - Investments	–	–	–	–	–	–	–	–	–
Cash and investments available:	189,657	218,318	315,882	290,000	290,000	290,000	339,438	356,016	376,066
Application of cash and investments									
Unspent conditional transfers	6,901	31,526	49,930	62,500	62,500	62,500	–	–	–
Unspent borrowing	–	39,790	–	–	–	–	–	–	–
Statutory requirements									
Other working capital requirements	(13,850)	(62,475)	(78,640)	(50,748)	(42,848)	(42,848)	(52,155)	(55,766)	(60,715)
Other provisions									
Long term investments committed	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments									
Total Application of cash and investments:	(6,950)	8,842	(28,711)	11,752	19,652	19,652	(52,155)	(55,766)	(60,715)
Surplus(shortfall)	196,607	209,476	344,593	278,248	270,348	270,348	391,593	411,782	436,781

Balance (Insert description; eg sinking fund)

Reserves to be backed by cash/investments

Housing Development Fund

Capital replacement

–	–	–	–	–	–	–	–	–	–
12,482	12,878	13,387	13,000	13,000	13,000	13,250	13,500	13,750	

Self-insurance								
Other (list)								

12,482	12,878	13,387	13,000	13,000	13,000	13,250	13,500	13,750
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NW402 Tlokwe - Table A9 Asset Management

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
CAPITAL EXPENDITURE									
<u>Total New Assets</u>	81,605	83,422	56,429	71,277	52,472	52,472	130,048	45,307	54,684
Infrastructure - Road transport	31,159	35,524	8,538	16,000	10,800	10,800	31,075	16,200	23,483
Infrastructure - Electricity	36,331	34,089	10,255	10,190	10,172	10,172	44,719	8,272	10,396
Infrastructure - Water	119	797	21	14,227	11,227	11,227	13,550	2,800	11,300
Infrastructure - Sanitation	222	-	4,038	11,380	4,380	4,380	10,020	3,080	1,080
Infrastructure - Other	457	1,516	16,206	6,250	560	560	115	330	30
Infrastructure	68,289	71,926	39,058	58,047	37,139	37,139	99,479	30,682	46,289
Community	4,535	4,083	834	13,229	8,890	8,890	21,184	10,090	3,940
Heritage assets	-	-	25	-	-	-	-	-	-
Investment properties	4	-	-	-	5,080	5,080	140	-	-
Other assets	8,777	7,413	16,511	-	1,363	1,363	9,245	4,535	4,455
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>	-	-	18,207	54,868	156,061	156,061	70,521	125,148	144,663
Infrastructure - Road transport	-	-	13,865	10,000	25,352	25,352	27,100	39,700	47,000
Infrastructure - Electricity	-	-	2,970	12,055	45,676	45,676	4,000	9,000	-
Infrastructure - Water	-	-	13	1,850	18,350	18,350	14,300	32,850	32,886
Infrastructure - Sanitation	-	-	406	14,437	22,107	22,107	18,306	27,939	53,250
Infrastructure - Other	-	-	-	2,290	3,495	3,495	1,365	250	-
Infrastructure	-	-	17,253	40,632	114,979	114,979	65,071	109,738	133,136
Community	-	-	6	14,236	29,670	29,670	5,450	12,537	11,527
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	3,110	3,110	-	-	-
Other assets	-	-	947	-	8,302	8,302	-	2,873	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>									
Infrastructure - Road transport	31,159	35,524	22,403	26,000	36,152	36,152	58,175	55,900	70,483
Infrastructure - Electricity	36,331	34,089	13,225	22,245	55,848	55,848	48,719	17,272	10,396
Infrastructure - Water	119	797	34	16,077	29,577	29,577	27,850	35,650	44,186
Infrastructure - Sanitation	222	-	4,444	25,817	26,487	26,487	28,326	31,019	54,330
Infrastructure - Other	457	1,516	16,206	8,540	4,055	4,055	1,480	580	30
Infrastructure	68,289	71,926	56,312	98,680	152,118	152,118	164,549	140,421	179,425

Community	4,535	4,083	840	27,465	38,560	38,560	26,634	22,627	15,467
Heritage assets	-	-	25	-	-	-	-	-	-
Investment properties	4	-	-	-	8,190	8,190	140	-	-
Other assets	8,777	7,413	17,458	-	9,665	9,665	9,245	7,408	4,455
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	81,605	83,422	74,635	126,145	208,533	208,533	200,569	170,455	199,347
ASSET REGISTER SUMMARY - PPE (WDV)									
<i>Infrastructure - Road transport</i>	126,408	1,374,354	1,376,293	1,385,424	1,385,424	1,385,424	1,210,695	1,254,099	1,284,464
<i>Infrastructure - Electricity</i>	108,183	294,786	303,322	318,271	318,271	318,271	318,271	325,771	336,771
<i>Infrastructure - Water</i>	28,764	327,702	310,347	334,998	334,998	334,998	330,131	340,581	359,257
<i>Infrastructure - Sanitation</i>	55,816	239,870	231,979	246,750	246,750	246,750	245,804	264,816	259,733
<i>Infrastructure - Other</i>	16,552	598,078	23,291	538,270	538,270	538,270	530,820	530,720	570,057
Infrastructure	335,723	2,834,790	2,245,232	2,823,714	2,823,714	2,823,714	2,635,721	2,715,987	2,810,281
Community	21,025	170,757	158,252	174,879	174,879	174,879	176,187	180,226	220,877
Heritage assets	838	838	863	838	838	838	838	838	838
Investment properties	10,700	10,700	10,700	11,000	11,000	11,000	11,500	11,750	11,950
Other assets	609,155	98,596	691,487	212,461	212,461	212,461	218,644	283,989	318,744
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	126	82	8,408	82	82	82	20,000	20,350	20,650
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	977,568	3,115,764	3,114,942	3,222,975	3,222,975	3,222,975	3,062,891	3,213,141	3,383,341
EXPENDITURE OTHER ITEMS									
<u>Depreciation & asset impairment</u>	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
<u>Repairs and Maintenance by Asset Class</u>	39,231	41,158	40,058	56,509	55,601	55,601	66,986	67,103	71,148
<i>Infrastructure - Road transport</i>	4,117	5,183	5,430	8,925	9,256	9,256	10,112	11,010	12,223
<i>Infrastructure - Electricity</i>	11,916	13,216	12,458	16,391	16,241	16,241	17,569	19,363	21,183
<i>Infrastructure - Water</i>	788	3,073	3,351	3,734	3,684	3,684	4,054	3,878	4,029
<i>Infrastructure - Sanitation</i>	3,551	3,088	3,390	3,359	3,383	3,383	6,156	4,196	4,340
<i>Infrastructure - Other</i>	12,375	3,183	7,100	7,254	5,304	5,304	6,472	6,837	7,304
Infrastructure	32,748	27,744	31,729	39,662	37,869	37,869	44,364	45,284	49,078
Community	6,483	13,415	7,662	16,847	12,530	12,530	15,687	15,518	15,881
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	237	-	835	835	943	206	209
Other assets	-	-	430	-	4,368	4,368	5,992	6,094	5,981
TOTAL EXPENDITURE OTHER ITEMS	195,723	199,983	207,413	217,466	243,400	243,400	228,228	246,046	258,279
<i>Renewal of Existing Assets as % of total capex</i>	0.0%	0.0%	24.4%	43.5%	74.8%	74.8%	35.2%	73.4%	72.6%
<i>Renewal of Existing Assets as % of deprecn"</i>	0.0%	0.0%	10.9%	34.1%	83.1%	83.1%	43.7%	69.9%	77.3%
<i>R&M as a % of PPE</i>	1.2%	1.3%	1.3%	2.0%	2.0%	2.0%	2.2%	2.1%	2.1%
<i>Renewal and R&M as a % of PPE</i>	4.0%	1.0%	2.0%	3.0%	7.0%	7.0%	4.0%	6.0%	6.0%

NW402 Tlokwe - Table A10 Basic service delivery measurement

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets									
<u>Water:</u>									
Piped water inside dwelling	44,000	44,000	44,500	44,500	44,500	44,500	45,250	45,750	46,000
Piped water inside yard (but not in dwelling)									
Using public tap (at least min.service level)									
Other water supply (at least min.service level)									
<i>Minimum Service Level and Above sub-total</i>	44,000	44,000	44,500	44,500	44,500	44,500	45,250	45,750	46,000
Using public tap (< min.service level)									
Other water supply (< min.service level)									
No water supply									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	44,000	44,000	44,500	44,500	44,500	44,500	45,250	45,750	46,000
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)	44,000	44,000	44,500	44,500	44,500	44,500	45,250	45,750	46,000
Flush toilet (with septic tank)									
Chemical toilet	30	30	30	30	30	30	25	20	18
Pit toilet (ventilated)									
Other toilet provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>	44,030	44,030	44,530	44,530	44,530	44,530	45,275	45,770	46,018
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	44,030	44,030	44,530	44,530	44,530	44,530	45,275	45,770	46,018
<u>Energy:</u>									
Electricity (at least min.service level)	7,551	7,551	7,551	7,551	7,551	7,551	7,051	6,551	6,050
Electricity - prepaid (min.service level)	26,256	26,256	26,756	26,756	26,756	26,756	28,006	29,006	29,756
<i>Minimum Service Level and Above sub-total</i>	33,807	33,807	34,307	34,307	34,307	34,307	35,057	35,557	35,806
Electricity (< min.service level)	1,272	1,272	1,272	1,272	1,272	1,272	1,300	1,320	1,340
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>	1,272	1,272	1,272	1,272	1,272	1,272	1,300	1,320	1,340
Total number of households	35,079	35,079	35,579	35,579	35,579	35,579	36,357	36,877	37,146
<u>Refuse:</u>									
Removed at least once a week	46,000	46,000	46,500	46,500	46,500	46,500	46,750	47,000	47,150

<i>Minimum Service Level and Above sub-total</i>	46,000	46,000	46,500	46,500	46,500	46,500	46,750	47,000	47,150
Removed less frequently than once a week	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Total number of households	50,000	50,000	50,500	50,500	50,500	50,500	50,750	51,000	51,150
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	43,000	44,000	44,500	44,500	44,500	44,500	45,250	45,750	46,000
Sanitation (free minimum level service)	7,134	9,050	11,506	11,506	11,506	11,506	12,500	12,750	12,900
Electricity/other energy (50kwh per household per month)	6,548	8,520	10,344	10,344	10,344	10,344	10,800	10,900	11,000
Refuse (removed at least once a week)	6,528	9,050	11,506	11,506	11,506	11,506	12,500	12,750	12,900
Cost of Free Basic Services provided (R'000)									
Water (6 kilolitres per household per month)	4,200	6,200	8,200	8,500	8,500	8,500	8,200	8,700	9,200
Sanitation (free sanitation service)	5,600	7,600	9,600	10,000	10,000	10,000	9,600	10,100	10,600
Electricity/other energy (50kwh per household per month)	5,800	7,800	9,800	11,551	11,551	11,551	9,800	10,300	10,800
Refuse (removed once a week)	4,400	6,400	8,400	8,600	8,600	8,600	8,400	8,900	9,400
Total cost of FBS provided (minimum social package)	20,000	28,000	36,000	38,651	38,651	38,651	36,000	38,000	40,000
Highest level of free service provided									
Property rates (R value threshold)	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)	83	83	83	88	88	88	93	98	104
Electricity (kwh per household per month)	80	80	80	80	80	80	80	80	80
Refuse (average litres per week)	96	96	101	101	101	101	101	101	101
Revenue cost of free services provided (R'000)									
Property rates (R15 000 threshold rebate)									
Property rates (other exemptions, reductions and rebates)									
Water	4,200	6,200	8,200	8,500	8,500	8,500	8,200	8,700	9,200
Sanitation	5,600	7,600	9,600	10,000	10,000	10,000	9,600	10,100	10,600
Electricity/other energy	5,800	7,800	9,800	11,551	11,551	11,551	9,800	10,300	10,800
Refuse	4,400	6,400	8,400	8,600	8,600	8,600	8,400	8,900	9,400
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of free services provided (total social package)	20,000	28,000	36,000	38,651	38,651	38,651	36,000	38,000	40,000

NW402 Tlokwe - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
REVENUE ITEMS:									
<u>Property rates</u>									
Total Property Rates	80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,745
<i>less Revenue Foregone</i>									
Net Property Rates	80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,745
<u>Service charges - electricity revenue</u>									
Total Service charges - electricity revenue	356,848	428,445	509,362	537,712	537,712	537,712	562,410	603,409	646,795
<i>less Revenue Foregone</i>							32,000	33,000	34,000
Net Service charges - electricity revenue	356,848	428,445	509,362	537,712	537,712	537,712	530,410	570,409	612,795
<u>Service charges - water revenue</u>									
Total Service charges - water revenue	61,133	71,711	77,747	80,402	81,417	81,417	87,072	91,861	96,913
<i>less Revenue Foregone</i>							1,000	1,500	2,000
Net Service charges - water revenue	61,133	71,711	77,747	80,402	81,417	81,417	86,072	90,361	94,913
<u>Service charges - sanitation revenue</u>									
Total Service charges - sanitation revenue	37,242	40,115	45,587	44,572	44,572	44,572	49,941	52,741	55,585
<i>less Revenue Foregone</i>							2,000	2,500	3,000
Net Service charges - sanitation revenue	37,242	40,115	45,587	44,572	44,572	44,572	47,941	50,241	52,585
<u>Service charges - refuse revenue</u>									
Total refuse removal revenue	20,889	25,394	27,096	29,008	29,813	29,813	31,841	34,388	36,795
Total landfill revenue									
<i>less Revenue Foregone</i>							1,000	2,000	1,000
Net Service charges - refuse revenue	20,889	25,394	27,096	29,008	29,813	29,813	30,841	32,388	35,795
<u>Other Revenue by source</u>									
<i>Other</i>	165,316	148,218	199,871	84,334	82,514	82,514	8,324	9,575	10,880
<i>Interest Debtors and Investments</i>				25,480	25,480	25,480	21,000	20,500	20,000
<i>Grants transfer</i>				97,933	97,933	97,933			
Rental of facilities and equipment							5,965	6,134	6,312
Fines							10,500	11,000	11,500
Licences and permits							6,750	6,900	7,000

Total 'Other' Revenue	165,316	148,218	199,871	207,747	205,927	205,927	52,539	54,109	55,692
EXPENDITURE ITEMS:									
Employee related costs									
Basic Salaries and Wages	139,318	155,268	154,542	177,278	159,981	159,981	203,757	216,706	230,143
Pension and UIF Contributions	45,496	49,102	55,235	35,910	35,910	35,910	40,393	42,574	44,873
Medical Aid Contributions				15,120	15,120	15,120	16,222	16,236	16,250
Overtime	11,445	12,211	12,593	4,540	4,540	4,540	5,927	5,927	5,927
Performance Bonus	9,281	9,706	11,408	13,998	13,998	13,998	16,160	17,032	17,952
Motor Vehicle Allowance	7,616	8,102	7,568	7,048	7,048	7,048	8,736	8,736	8,736
Cellphone Allowance	225	718	713	764	764	764	829	829	829
Housing Allowances	2,594	1,787	1,238	1,618	1,618	1,618	2,751	2,751	2,751
Other benefits and allowances				17,869	17,869	17,869	7,388	7,787	8,207
Payments in lieu of leave				3,780	3,780	3,780	4,214	4,442	4,682
Long service awards									
Post-retirement benefit obligations				5,000	5,000	5,000	8,996	8,996	8,996
<i>sub-total</i>	215,975	236,894	243,298	282,924	265,626	265,626	315,373	332,016	349,347
<u>Less: Employees costs capitalised to PPE</u>									
Total Employee related costs	215,975	236,894	243,298	282,924	265,626	265,626	315,373	332,016	349,347
Contributions recognised - capital									
<i>List contributions by contract</i>									
Total Contributions recognised - capital	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
Lease amortisation									
Capital asset impairment									
Depreciation resulting from revaluation of PPE									
Total Depreciation & asset impairment	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
Bulk purchases									
Electricity Bulk Purchases	202,566	246,411	289,659	322,765	322,765	322,765	350,524	378,601	407,374
Water Bulk Purchases	6,144	6,003	8,663	11,236	11,236	11,236	14,045	16,152	18,171

Total bulk purchases	208,709	252,414	298,322	334,001	334,001	334,001	364,569	394,753	425,546
Transfers and grants									
Cash transfers and grants	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
Total transfers and grants	-	-	-	-	-	-	-	-	-
Contracted services									
Professional and Special Services	31,487	40,303	57,023	51,052	53,528	53,528			
Agency fees							1,171	1,346	1,549
Master Plan							7,525	550	575
Town development fund							1,000	2,200	2,200
Financial management services							5,000	5,200	5,500
Ages dolomite							2,300	2,000	1,500
PMU							2,273	2,373	2,476
Auditor General							3,300	3,400	3,500
Security services							9,865	10,921	12,043
Refuse removal contract							5,450	5,850	6,350
Consumer audit							3,600	3,600	
Reading of meters							2,955	3,121	3,285
License fees							2,200	2,300	2,500
Leagal expenses							1,580	1,685	1,790
Training							1,776	1,801	1,826
Other							10,706	9,094	9,194
sub-total	31,487	40,303	57,023	51,052	53,528	53,528	60,700	55,441	54,288
Allocations to organs of state:									
Electricity									
Water									
Sanitation									
Other									
Total contracted services	31,487	40,303	57,023	51,052	53,528	53,528	60,700	55,441	54,288
Other Expenditure By Type									
Collection costs									

Contributions to 'other' provisions	24,045								
Consultant fees							4,000		
Audit fees							3,300	3,400	3,500
General expenses	162,120	231,986	199,004	242,564	210,591	210,591	161,248	173,221	187,948
<i>Repayment of Loan</i>			10,087	10,200	30,152	30,152			
Debt impairment							10,000	10,000	10,000
Remuneration of councillors							16,715	17,604	18,542
Other materials							8,352	8,871	9,393
Total 'Other' Expenditure	186,165	231,986	209,091	252,764	240,743	240,743	203,616	213,097	229,383

NW402 Tlokwe - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote 1 - Executive Mayor	Vote 2 - Office of the Speaker	Vote 3 - Municipal Manager	Vote 4 - Budget and Treasury Office	Vote 5 - Public Safety	Vote 6 - Corporate Services	Vote 7 - Infrastructure	Vote 8 - Department Environmental Management	Vote 9 - Sports, Arts and Culture	Vote 10 - Human Settlement and Planning	Vote 11 - Economic Development	Total
R thousand												
Revenue By Source												
Property rates				114,583								114,583
Property rates - penalties & collection charges												-
Service charges - electricity revenue							562,410					562,410
Service charges - water revenue							87,072					87,072
Service charges - sanitation revenue							49,941					49,941
Service charges - refuse revenue								31,841				31,841
Service charges - other							1					1
Rental of facilities and equipment								0	4,013			4,013
Interest earned - external investments				11,000								11,000
Interest earned - outstanding debtors				10,000								10,000
Dividends received												-
Fines					10,500							10,500
Licences and permits					6,750							6,750
Agency services												-
Other revenue	6			335	5,863	2,175	4,972	1,613		3,214	313	18,491
Transfers recognised - operational			893	106,375			53,453		400		1,000	162,121
Gains on disposal of PPE												-
Total Revenue (excluding capital transfers and contri	6	-	893	242,293	23,113	2,175	757,849	33,454	4,413	3,214	1,313	1,068,722
Expenditure By Type												
Employee related costs	7,211	14,073	9,629	28,578	64,641	12,445	76,569	53,431	30,063	14,609	4,124	315,373
Remuneration of councillors		16,715										16,715
Debt impairment				10,000								10,000
Depreciation & asset impairment	419	6,311	162	621	4,010	1,321	120,293	4,238	19,109	4,603	156	161,242
Finance charges												-
Bulk purchases							364,569					364,569
Other materials	24	419	974	193	427	64	3,006	3,145	997	57	9	9,316
Contracted services	250	190	3,366	8,780	12,274	10,209	15,505	6,151	65	3,815	95	60,700
Transfers and grants							53,453		400		1,000	54,853
Other expenditure	10,770	23,296	87	19,909	8,317	5,016	44,867	14,873	11,864	4,579	4,222	147,799
Loss on disposal of PPE												-
Total Expenditure	18,674	61,004	14,218	68,081	89,668	29,056	678,261	81,838	62,498	27,663	9,606	1,140,567
Surplus/(Deficit)	(18,668)	(61,004)	(13,325)	174,212	(66,555)	(26,881)	79,587	(48,384)	(58,085)	(24,449)	(8,293)	(71,845)
Transfers recognised - capital												-
Contributions recognised - capital												-
Contributed assets												-
Surplus/(Deficit) after capital transfers & contributions	(18,668)	(61,004)	(13,325)	174,212	(66,555)	(26,881)	79,587	(48,384)	(58,085)	(24,449)	(8,293)	(71,845)

NW402 Tlokwe - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
ASSETS									
<u>Call investment deposits</u>									
Call deposits < 90 days	97,078	170,597	32,768	40,000	40,000	40,000			
Other current investments > 90 days				210,000	210,000	210,000	289,438	301,016	316,066
Total Call investment deposits	97,078	170,597	32,768	250,000	250,000	250,000	289,438	301,016	316,066
<u>Consumer debtors</u>									
Consumer debtors	91,076	100,733	129,490	120,000	120,000	120,000	118,000	117,000	116,000
Less: Provision for debt impairment				10,000			(10,000)	(10,000)	(10,000)
Total Consumer debtors	91,076	100,733	129,490	130,000	120,000	120,000	108,000	107,000	106,000
<u>Debt impairment provision</u>									
Balance at the beginning of the year									
Contributions to the provision									
Bad debts written off	17,549	26,414	19,016				25,000	15,000	5,000
Balance at end of year	17,549	26,414	19,016	-	-	-	25,000	15,000	5,000
<u>Property, plant and equipment (PPE)</u>									
PPE at cost/valuation (excl. finance leases)	3,184,205	3,115,764	3,114,942	2,841,391	2,841,391	2,841,391	3,051,391	3,201,391	3,371,391
Leases recognised as PPE									
Less: Accumulated depreciation									
Total Property, plant and equipment (PPE)	3,184,205	3,115,764	3,114,942	2,841,391	2,841,391	2,841,391	3,051,391	3,201,391	3,371,391
LIABILITIES									
<u>Current liabilities - Borrowing</u>									
Short term loans (other than bank overdraft)									
Current portion of long-term liabilities	21,008	89,701	84,729	79,401	79,401	79,401			
Total Current liabilities - Borrowing	21,008	89,701	84,729	79,401	79,401	79,401	-	-	-
<u>Trade and other payables</u>									
Trade and other creditors	124,602	61,000	73,557	72,500	72,500	72,500	73,500	70,000	65,000
Unspent conditional transfers	6,901	31,526	49,930	62,500	62,500	62,500			
VAT									
Total Trade and other payables	131,502	92,526	123,486	135,000	135,000	135,000	73,500	70,000	65,000

Non current liabilities - Borrowing									
Borrowing									
Finance leases (including PPP asset element)									
Total Non current liabilities - Borrowing	-	-	-	-	-	-	-	-	-
Provisions - non-current									
Retirement benefits									
List other major provision items									
Refuse landfill site rehabilitation									
Other	140,691	228,405	146,466	175,000	175,000	175,000	160,000	170,000	180,000
Total Provisions - non-current	140,691	228,405	146,466	175,000	175,000	175,000	160,000	170,000	180,000
CHANGES IN NET ASSETS									
Accumulated Surplus/(Deficit)									
Accumulated Surplus/(Deficit) - opening balance	3,661,366	3,519,120	3,594,451	3,351,126	3,341,126	3,341,126	3,744,299	3,884,833	4,032,784
GRAP adjustments									
Restated balance	3,661,366	3,519,120	3,594,451	3,351,126	3,341,126	3,341,126	3,744,299	3,884,833	4,032,784
Surplus/(Deficit)	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
Appropriations to Reserves									
Transfers from Reserves									
Depreciation offsets									
Other adjustments									
Accumulated Surplus/(Deficit)	3,584,325	3,403,175	3,577,646	3,276,697	3,266,697	3,266,697	3,672,454	3,833,757	4,020,202
Reserves									
Housing Development Fund	12,482	12,878	13,387	13,000	13,000	13,000	13,250	13,500	13,750
Capital replacement									
Self-insurance									
Other reserves									
Revaluation									
Total Reserves	12,482	12,878	13,387	13,000	13,000	13,000	13,250	13,500	13,750
TOTAL COMMUNITY WEALTH/EQUITY	3,596,807	3,416,053	3,591,033	3,289,697	3,279,697	3,279,697	3,685,704	3,847,257	4,033,952

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services									

NW402 Tlokwe - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
Sustainable Service	Water Purification		61,143	71,722	79,764	81,612	81,612	81,612	95,704	101,204	136,230
Sustainable Service	Electric Distribution		362,912	408,226	513,391	541,470	541,470	541,470	566,450	620,727	667,400
Sustainable Service	Sanitation Reticulation		37,090	40,075	45,357	44,672	45,688	45,688	50,176	52,986	55,839
Sustainable Service	Waste Management		20,889	25,408	29,038	29,008	29,813	29,813	31,841	34,388	36,795
Sustainable Service	Primary Health Services										
Sustainable Service	Environmental Health		1,731	2,129	2,055		1,285	1,285			
Infrastructure	Roads and Stormwater		27,479	37,769	32,564	30	30	30	15	15	15
Infrastructure	Cemeteries		780	838	854	978	987	987	976	988	999
Infrastructure	Housing		2,246	2,437	2,215	3,824	1,814	1,814	3,214	3,243	3,276
Infrastructure	Sports and Resorts		3,841	3,170	3,857	2,938	5,571	5,571	3,109	3,234	3,364
Infrastructure	Parks		582	585	656	3,205	572	572	613	618	623
Infrastructure	Community Centres		227	251	126	233	233	233	748	809	870
Finance and Administrative Management	Support Services		973	924	1,042	42,798	42,796	42,796	46,402	51,867	54,133
Finance and Administrative Management	Integrated Planning & Develop										
Finance and Administrative Management	Budget & Financial Managem.		176,871	194,294	219,077	228,692	227,622	227,622	242,293	263,638	284,728
Finance and Administrative Management	Human Resources Managem.		1,366	685	330	1,266	1,966	1,966	2,175	1,560	1,685
Environmental Management	Environmental Management										
Economic Development	Economic Development		557	381	1,605	1,312	1,312	1,312	1,313	313	313
Social Development	Library and Culture Promotion		4,854	293	170	1,199	1,167	1,167	581	183	185
Social Development	Political Office Bearers										
Community Safety and Security	Road Safety		17,634	14,499	22,885	22,375	21,675	21,675	22,638	23,400	24,113
Community Safety and Security	Fire Safety		615	792	3,299	1,657	1,657	1,657	475	478	480
Community Safety and Security	Disaster Management										
Community Safety and Security	Public Safety										
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,068,722	1,159,650	1,271,048

NW402 Tlokwe - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
Sustainable Service	Water Purification		29,930	31,265	45,935	45,041	45,536	45,536	66,627	71,265	77,175
Sustainable Service	Electric Distribution		244,177	301,068	333,075	414,427	405,403	405,403	447,207	481,798	517,187
Sustainable Service	Sanitation Reticulation		20,880	26,339	24,623	25,708	28,319	28,319	53,327	46,808	50,490
Sustainable Service	Waste Management		26,507	28,432	35,361	36,358	36,019	36,019	36,387	38,687	41,255
Sustainable Service	Primary Health Services		738	371	368	63	450	450	860	824	862
Sustainable Service	Environmental Health		4,780	4,929	4,481	1,317	2,832	2,832	1,987	2,092	2,201
Infrastructure	Roads and Stormwater		18,003	21,550	21,852	31,541	29,118	29,118	88,952	102,317	108,352
Infrastructure	Cemeteries		3,243	3,760	3,643	4,373	3,997	3,997	4,868	5,088	5,338
Infrastructure	Housing		12,159	13,269	29,012	23,565	21,917	21,917	27,663	28,824	29,349
Infrastructure	Sports and Resorts		14,531	15,771	17,136	27,528	29,987	29,987	27,403	28,605	30,061
Infrastructure	Parks		21,928	24,782	23,081	27,104	24,586	24,586	27,974	29,454	31,015
Infrastructure	Community Centres		3,441	3,979	4,149	4,289	7,238	7,238	20,552	21,858	22,901
Finance and Administrative Management	Support Services		44,251	46,019	60,737	189,589	189,602	189,602	79,742	81,818	85,760
Finance and Administrative Management	Integrated Planning & Develop		835	1,583	1,532	2,006	2,031	2,031	2,134	2,172	2,215
Finance and Administrative Management	Budget & Financial Managem.		125,736	265,201	243,583	77,178	89,978	89,978	68,081	72,304	72,758
Finance and Administrative Management	Human Resources Managem.		9,339	8,490	9,654	15,388	14,612	14,612	15,501	16,107	16,741
Environmental Management	Environmental Management		1,961	2,019	2,471	4,599	3,547	3,547	5,246	5,496	5,759
Economic Development	Economic Development		4,083	22,899	4,871	9,262	9,324	9,324	9,606	10,368	11,145
Social Development	Library and Culture Promotion		137,989	15,216	15,848	20,295	17,752	17,752	27,390	29,685	31,188
Social Development	Political Office Bearers		26,314	31,034	33,215	34,324	35,771	35,771	38,557	40,059	41,811
Community Safety and Security	Road Safety		22,862	23,763	29,002	39,328	37,489	37,489	44,999	47,196	49,345
Community Safety and Security	Fire Safety		16,915	20,564	23,911	37,027	36,522	36,522	33,751	35,687	37,929
Community Safety and Security	Disaster Management		2,405	2,522	2,217	3,803	2,872	2,872	4,181	4,346	4,541
Community Safety and Security	Public Safety		5,824	5,597	5,335	7,584	6,795	6,795	7,572	7,870	8,254
Allocations to other priorities											
Total Expenditure			798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629

NW402 Tlokwe - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
Sustainable Service	Water Purification	A	122	22	1,527	17,577	29,577	29,577	15,133	10,450	58,676
Sustainable Service	Electric Distribution	B	35,088	33,850	13,712	22,245	55,848	55,848	40,000	37,500	41,000
Sustainable Service	Sanitation Reticulation	C	638	3,017	3,050	24,717	26,309	26,309	38,754	28,812	34,916
Sustainable Service	Waste Management	D	1,587	1,412	8,190	1,250	4,055	4,055	550		
Sustainable Service	Primary Health Services	E	–								
Sustainable Service	Environmental Health	F	525				568	568	300	200	
Infrastructure	Roads and Stormwater	G	29,660	36,359	29,867	27,020	34,865	34,865	47,666	43,048	20,000
Infrastructure	Cemeteries	H	–		238		19	19	850	2,000	5,000
Infrastructure	Housing	I	43	324	5,997	50	1,339	1,339			
Infrastructure	Sports and Resorts	J	37	1,690	505	6,754	16,257	16,257	2,110	3,600	700
Infrastructure	Parks	K	1,101	166	1,457	5,127	5,628	5,628	3,118	1,660	1,400
Infrastructure	Community Centres	L	13		804		1,530	1,530	6,196	600	
Finance and Administrative Management	Support Services	M	5,029	11,325	2,399	1,449	12,095	12,095	27,585	31,310	32,300
Finance and Administrative Management	Integrated Planning & Develop	N	–			7,962			1,000		
Finance and Administrative Management	Budget & Financial Managem.	O	1,562	128	426	1,800	2,248	2,248	1,800		450
Finance and Administrative Management	Human Resources Managem.	P	401	1,075	85	3,118	420	420			
Environmental Management	Environmental Management	Q	–	42	47				252	250	160
Economic Development	Economic Development	R	440	63	247		4,096	4,096	3,298	1,535	1,005
Social Development	Library and Culture Promotion	S	2,964	938	1,612		3,209	3,209	2,024	1,690	2,740
Social Development	Political Office Bearers	T	41	4,752	72				1,000	1,000	1,000
Community Safety and Security	Road Safety	U	1,235		496		3,075	3,075	6,263	5,300	
Community Safety and Security	Fire Safety	V	1,121		647		2,276	2,276	2,000	1,500	
Community Safety and Security	Disaster Management	W	–		2,813		4,919	4,919	210		
Community Safety and Security	Public Safety	X	–	2,081	445	7,075	201	201	460		
Allocations to other priorities											
Total Capital Expenditure			81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347

NW402 Tlokwe - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Borrowing Management</u>										
Credit Rating		zaA	zaA	zaA	zaA	zaA	zaA			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.2%	0.0%	0.0%	-0.9%	-0.9%	-0.9%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.2%	0.0%	0.0%	-1.0%	-1.0%	-1.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	88.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>										
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	4.1	3.4	3.6	3.5	3.5	3.5	8.9	9.4	10.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	4.1	3.4	3.6	3.5	3.5	3.5	8.9	9.4	10.1
Liquidity Ratio	Monetary Assets/Current Liabilities	1.1	1.1	1.4	1.2	1.2	1.2	3.6	3.9	4.3
<u>Revenue Management</u>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		93.8%	97.1%	99.9%	79.0%	79.0%	0.0%	93.8%	94.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		93.8%	97.0%	100.0%	79.0%	79.0%	79.0%	94.0%	94.2%	94.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	20.5%	15.9%	15.9%	15.5%	14.5%	14.5%	13.2%	12.3%	11.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
<u>Creditors Management</u>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within' MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		80.6%	29.2%	26.1%	30.2%	46.0%	46.0%	125.2%	310.9%	1886.5%
<u>Other Indicators</u>										
	Total Volume Losses (kW)	25613543	11550456	19247557	12016805	12016805	12016805	10929848	10205210	9480572

NW402 Tlokwe Supporting Table SA10 Funding measurement

Description	MFMA section	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	154,526	209,194	282,323	240,102	157,714	157,714	58,689	22,513	3,445
Cash + investments at the yr end less applications - R'000	18(1)b	196,607	209,476	344,593	278,248	270,348	270,348	391,593	411,782	436,781
Cash year end/monthly employee/supplier payments	18(1)b	3.5	4.0	5.0	3.7	2.5	2.5	0.8	0.3	0.0
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(71,845)	(51,077)	(12,581)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	11.9%	9.6%	(0.6%)	(5.8%)	(6.0%)	(4.9%)	0.8%	0.9%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	93.8%	97.0%	100.0%	79.0%	79.0%	79.0%	94.0%	94.2%	94.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.2%	1.1%	1.1%
Capital payments % of capital expenditure	18(1)c;19	100.0%	100.0%	109.1%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(13.8%)	19.6%	4.7%	(6.4%)	0.0%	(9.5%)	(0.4%)	(0.6%)
Long term receivables % change - incr(decr)	18(1)a	N.A.	(12.6%)	17.2%	(99.3%)	0.0%	0.0%	6700.0%	17.6%	25.0%
R&M % of Property Plant & Equipment	20(1)(vi)	1.2%	1.3%	1.3%	2.0%	2.0%	2.0%	2.2%	2.1%	2.1%
Asset renewal % of capital budget	20(1)(vi)	0.0%	0.0%	24.4%	43.5%	74.8%	74.8%	35.2%	73.4%	72.6%
% incr Service charges - refuse revenue	18(1)a		21.6%	6.7%	7.1%	2.8%	0.0%	3.4%	5.0%	10.5%
% incr in Service charges - other	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	556,473	656,259	758,414	799,521	801,341	801,341	815,812	870,992	931,146
Service charges		556,473	656,259	758,414	799,521	801,341	801,341	809,846	864,858	924,834
Property rates		80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,745
Service charges - electricity revenue		356,848	428,445	509,362	537,712	537,712	537,712	530,410	570,409	612,795
Service charges - water revenue		61,133	71,711	77,747	80,402	81,417	81,417	86,072	90,361	94,913
Service charges - sanitation revenue		37,242	40,115	45,587	44,572	44,572	44,572	47,941	50,241	52,585
Service charges - refuse removal		20,889	25,394	27,096	29,008	29,813	29,813	30,841	32,388	35,795
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	5,965	6,134	6,312
Capital expenditure excluding capital grant funding		50,296	81,999	47,406	81,788	130,276	130,276	148,988	98,364	91,991
Cash receipts from ratepayers	18(1)a	677,199	780,681	958,285	795,664	795,664	795,664	841,709	896,849	956,036
Ratepayer & Other revenue	18(1)a	721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	895,601	952,001	1,013,338
Change in consumer debtors (current and non-current)		16,811	(20,330)	24,958	3,728	(6,272)	(6,272)	(22,250)	(225)	(255)
Operating and Capital Grant Revenue	18(1)a	-	-	-	-	-	-	162,121	196,149	245,710
Capital expenditure - total	20(1)(vi)	81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Capital expenditure - renewal	20(1)(vi)	-	-	18,207	54,868	156,061	156,061	70,521	125,148	144,663
Supporting benchmarks										

Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY										
DoRA capital grants total MFY										
Provincial operating grants										
Provincial capital grants										
District Municipality grants										
Total gazetted/advised national, provincial and district grants								–	–	–
Average annual collection rate (arrears inclusive)										
DoRA operating										
<i>Equitable Sheare</i>								103,841	118,723	132,919
Finance Management								1,600	1,650	1,700
Neighbourhood Development								893	345	241
Other								4,207	3,340	3,494
								110,541	124,058	138,354
DoRA capital										
<i>Regional Bulk Infrastructure</i>								8,000	10,000	40,000
National Energy Regulator									13,000	13,000
Neighbourhood Development									4,000	4,320
Other								43,580	45,091	47,036
								51,580	72,091	104,356
Trend										
Change in consumer debtors (current and non-current)		16,811	(20,330)	24,958	(152,597)	(22,250)	(225)	–	–	–
Total Operating Revenue		721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,017,142	1,087,560	1,163,692
Total Operating Expenditure		798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Operating Performance Surplus/(Deficit)		(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(123,426)	(123,167)	(119,938)
Cash and Cash Equivalents (30 June 2012)								58,689		
Revenue										
% Increase in Total Operating Revenue			11.5%	19.1%	5.1%	0.0%	0.0%	1.0%	6.9%	7.0%
% Increase in Property Rates Revenue			12.7%	8.9%	9.3%	0.0%	0.0%	6.3%	6.0%	6.0%
% Increase in Electricity Revenue			20.1%	18.9%	5.6%	0.0%	0.0%	(1.4%)	7.5%	7.4%
% Increase in Property Rates & Services Charges			17.9%	15.6%	5.4%	0.2%	0.0%	1.1%	6.8%	6.9%
Expenditure										
% Increase in Total Operating Expenditure			15.2%	5.9%	10.9%	0.0%	0.0%	5.4%	6.2%	6.0%
% Increase in Employee Costs			9.7%	2.7%	16.3%	(6.1%)	0.0%	18.7%	5.3%	5.2%
% Increase in Electricity Bulk Purchases			21.6%	17.6%	11.4%	0.0%	0.0%	8.6%	8.0%	7.6%
Average Cost Per Budgeted Employee Position (Remuneration)				204452.3361	222424.1557			245045.3395		
Average Cost Per Councillor (Remuneration)				0	0			321448.4615		

R&M % of PPE		1.2%	1.3%	1.3%	2.0%	2.0%	2.0%	2.2%	2.1%	2.1%
Asset Renewal and R&M as a % of PPE		4.0%	1.0%	2.0%	3.0%	7.0%	7.0%	4.0%	6.0%	6.0%
Debt Impairment % of Total Billable Revenue		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.2%	1.1%	1.1%
Capital Revenue										
Internally Funded & Other (R'000)		50,296	48,453	31,885	81,788	105,810	105,810	148,988	98,364	91,991
Borrowing (R'000)		–	33,546	15,521	–	24,466	24,466	–	–	–
Grant Funding and Other (R'000)		31,309	15,245	27,229	44,357	78,257	78,257	51,580	72,091	107,356
Internally Generated funds % of Non Grant Funding		100.0%	59.1%	67.3%	100.0%	81.2%	81.2%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding		0.0%	40.9%	32.7%	0.0%	18.8%	18.8%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding		38.4%	15.7%	36.5%	35.2%	37.5%	37.5%	25.7%	42.3%	53.9%
Capital Expenditure										
Total Capital Programme (R'000)		81,605	97,244	74,635	126,145	208,533	208,533	200,569	170,455	199,347
Asset Renewal		–	–	18,207	54,868	156,061	156,061	70,521	125,148	144,663
Asset Renewal % of Total Capital Expenditure		0.0%	0.0%	24.4%	43.5%	74.8%	74.8%	35.2%	73.4%	72.6%
Cash										
Cash Receipts % of Rate Payer & Other		93.8%	97.0%	100.0%	79.0%	79.0%	79.0%	94.0%	94.2%	94.3%
Cash Coverage Ratio		0	0	0	0	0	0	0	0	0
Borrowing										
Credit Rating (2009/10)								zaA		
Capital Charges to Operating		0.2%	0.0%	0.0%	(0.9%)	(0.9%)	(0.9%)	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves										
Surplus/(Deficit)		196,607	209,476	344,593	278,248	270,348	270,348	391,593	411,782	436,781
Free Services										
Free Basic Services as a % of Equitable Share		28.9%	36.5%	42.3%	41.7%	41.7%	41.7%	34.7%	32.0%	30.1%
Free Services as a % of Operating Revenue (excl operational transfers)		2.8%	3.5%	3.8%	3.8%	3.8%	3.8%	4.0%	3.9%	3.9%
High Level Outcome of Funding Compliance										
Total Operating Revenue		721,789	804,477	958,285	1,007,268	1,007,268	1,007,268	1,017,142	1,087,560	1,163,692
Total Operating Expenditure		798,829	920,422	975,090	1,081,698	1,081,698	1,081,698	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) Budgeted Operating Statement		(77,040)	(115,945)	(16,805)	(74,430)	(74,430)	(74,430)	(123,426)	(123,167)	(119,938)
Surplus/(Deficit) Considering Reserves and Cash Backing		119,567	93,531	327,788	203,818	195,918	195,918	268,167	288,614	316,844
MTREF Funded (1) / Unfunded (0)		1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗		✓	✓	✓	✓	✓	✓	✓	✓	✓

NW402 Tlokwe - Supporting Table SA11 Property rates summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Valuation:									
Date of valuation:	20080701	20080701	20120701						
Financial year valuation used	2010/2011	20080701	2012/2013				2012/2013		
Municipal by-laws s6 in place? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)	No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	2	2	2	2	2	2	2	2	2
No. of data collectors (FTE)	3	3	3	3	3	3	3	3	3
No. of internal valuers (FTE)	2	2	2	2	2	2	2	2	2
No. of external valuers (FTE)	–	–	–	–	–	–	–	–	–
No. of additional valuers (FTE)	–	–	–	–	–	–	–	–	–
Valuation appeal board established? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)									
No. of properties	44,550	44,860	46,123	46,300	46,300	46,300	46,500	47,000	47,500
No. of sectional title values	3,200	3,340	3,650	3,950	3,950	3,950	4,100	4,200	4,300
No. of unreasonably difficult properties s7(2)	–	–	–	–	–	–	–	–	–
No. of supplementary valuations	1,550	1,500	–	1,400	1,400	1,400	1,100	1,150	1,200
No. of valuation roll amendments	1,320	1,400	–	1,400	1,400	1,400	1,100	1,150	1,200
No. of objections by rate payers	5	–	350	350	350	350	200	200	200
No. of appeals by rate payers	–	–	–	7	7	7	2	2	2
No. of successful objections	3	–	–	80	80	80	50	50	50
No. of successful objections > 10%	3	–	–	140	140	140	50	50	50
Supplementary valuation									
Public service infrastructure value (Rm)									
Municipality owned property value (Rm)									
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)									
Valuation reductions-nature reserves/park (Rm)									
Valuation reductions-mineral rights (Rm)									
Valuation reductions-R15,000 threshold (Rm)									

Valuation reductions-public worship (Rm)									
Valuation reductions-other (Rm)									
Total valuation reductions:	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	16244	18300	25713	26,451	26,451	26,451	28,492	30,201	32,013
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)	21469	22550	30430	26,451	26,451	26,451	30,369	32,191	34,122
Rating:									
Residential rate used to determine rate for other categories? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	No	No	No	No			No		
Limit on annual rate increase (s20)? (Y/N)				Yes			Yes		
Special rating area used? (Y/N)	No	No	No	No			No		
Phasing-in properties s21 (number)									
Rates policy accompanying budget? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)									
Non-residential prescribed ratio s19? (%)									
Rate revenue:									
Rate revenue budget (R '000)				107,827	107,827	107,827	136,470	144,658	153,338
Rate revenue expected to collect (R'000)				102,436	102,436	102,436	129,647	137,425	145,671
Expected cash collection rate (%)				95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Special rating areas (R'000)									
Rebates, exemptions - indigent (R'000)									
Rebates, exemptions - pensioners (R'000)									
Rebates, exemptions - bona fide farm. (R'000)									
Rebates, exemptions - other (R'000)									
Phase-in reductions/discounts (R'000)									
Total rebates,exemptns,reductns,discs (R'000)	-	-	-	-	-	-	-	-	-

NW402 Tlokwe - Supporting Table SA12a Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2013/14																
Valuation:																
No. of properties	41,082	320	1,200	3,524	180	?	400	20	1	1		30		5	20	2
No. of sectional title property values	3,996	4	20													
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations	1,008	20	50	10	2	5	1	4								
Supplementary valuation (Rm)																
No. of valuation roll amendments	1,008	20	50	10	2	5	1	4								
No. of objections by rate-payers	325	10	15	30												
No. of appeals by rate-payers	2	1	4													
No. of appeals by rate-payers finalised	2	1	4													
No. of successful objections	200	8	10	25												
No. of successful objections > 10%	106	6	8	20												
Estimated no. of properties not valued																
Years since last valuation (select)	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Frequency of valuation (select)	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.
Phasing-in properties s21 (number)	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)	628															
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)	17,622	660	2,839	3,465	1,255	13	33	100	157	21						
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)	18,412	675	2,900	3,526	1,255	906	46	100	157	21					174	
Rating:																
Average rate																
Rate revenue budget (R '000)	0															
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)	95.0%															
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)	1,744,128															
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemptns,reductns,discs (R'000)						68										

NW402 Tlokwe - Supporting Table SA12b Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2014/15																
Valuation:																
No. of properties	39,709	335	1,073	2,033	146	250	241	12	78	1		30		5	19	2
No. of sectional title property values	4,100	4	25													
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations	1,150	20	55	10	2	5	1	5								
Supplementary valuation (Rm)																
No. of valuation roll amendments	1,150	20	55	10	2	5	1	5	78							
No. of objections by rate-payers	325	10	15	30												
No. of appeals by rate-payers	2	1	4													
No. of appeals by rate-payers finalised	2	1	4													
No. of successful objections	200	8	10	25												
No. of successful objections > 10%	106	6	8	20												
Estimated no. of properties not valued																
Years since last valuation (select)	2	2	2	2	2	2	2	2	2	2		2	2	2	2	2
Frequency of valuation (select)	4	4	4	4	4	4	4	4	4	4		4	4	4	4	4
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market			Market	Market	Market	
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.			Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	None	None	None	None	None	None
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No	No	None	None	None	None	None	None
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)	628															
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)	17,622	660	2,839	3,465	1,255	13	33	100	157	21						
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)	18,412	675	2,900	3,526	1,255	906	46	100	157	21					174	
Rating:																
Average rate																
Rate revenue budget (R '000)	0															
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)	95.0%															
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)	1,744,128															
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemptns,reductns,discs (R'000)																
						69										

NW402 Tlokwe - Supporting Table SA13a Service Tariffs by category

Description	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
						Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Property rates <i>(rate in the Rand)</i>								
Residential properties		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Residential properties - vacant land		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Formal/informal settlements		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Small holdings		0,0875	0,09275	0,0983	0,08125	0.08613	0.09129	0.09677
Farm properties - used		0,0875	0,09275	0,0983	0,08125	0.08613	0.09129	0.09677
Farm properties - not used		0,0875	0,09275	0,0983	0,08125	0.08613	0.09129	0.09677
Industrial properties		1,05	1,11	1,177	0,975	1.034	1.096	1.161
Business and commercial properties		1,05	1,11	1,177	0,975	1.034	1.096	1.161
Communal land - residential		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Communal land - small holdings		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Communal land - farm property		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Communal land - business and commercial		1,05	1,11	1,177	0,975	1.034	1.096	1.161
Communal land - other		0,0875	0,09275	0,0983	0,08125	0.08613	0.09129	0.09677
State-owned properties		1,05	1,11	1,177	0,975	1.034	1.096	1.161
Municipal properties		0,35	0,37	0,39	0,325	0.345	0.365	0.387
Public service infrastructure		0,0875	0,09275	0,0983	0,975	1.034	1.096	1.161
Privately owned towns serviced by the owner		0,35	0,37	0,39	0,325	0.345	0.365	0.387
State trust land		1,05	1,11	1,177	0,975	1.034	1.096	1.161
Restitution and redistribution properties								
Protected areas		0,0875	0,09275	0,0983	0,08125	0.08613	0.09129	0.09677
National monuments properties								
Exemptions, reductions and rebates <i>(Rands)</i>								
Residential properties								
R15 000 threshold rebate		15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate								
Indigent rebate or exemption		50%	50%	50%	50%	50%	50%	50%
Pensioners/social grants rebate or exemption		50%	25%	25%	25%	25%	25%	25%
Temporary relief rebate or exemption								
Bona fide farmers rebate or exemption								

Other rebates or exemptions								
Water tariffs								
Domestic								
Basic charge/fixed fee (<i>Rands/month</i>)		34.82	36.91	39.12	44.60	47.28	49.88	52.62
Service point - vacant land (<i>Rands/month</i>)								
Water usage - flat rate tariff (<i>c/kl</i>)								
Water usage - life line tariff		1-6kl						
Water usage - Block 1 (<i>c/kl</i>)		7-12kl	4,09	4,34	4,60	4,88	5.17	5.45
Water usage - Block 2 (<i>c/kl</i>)		13-32kl	4,31	4,57	4,84	5,13	5.43	5.73
Water usage - Block 3 (<i>c/kl</i>)		33-52kl	4,54	4,81	5,10	5,40	5.72	6.03
Water usage - Block 4 (<i>c/kl</i>)		53-76kl	4,76	5,05	5,35	5,67	6.01	6.35
Other		>76kl	5,13	5,44	5,77	6,11	6.48	6.83
Waste water tariffs								
Domestic								
Basic charge/fixed fee (<i>Rands/month</i>)								
Service point - vacant land (<i>Rands/month</i>)								
Waste water - flat rate tariff (<i>c/kl</i>)		Standard Rate		87,60	92,86	98,43	104.33	110.07
Volumetric charge - Block 1 (<i>c/kl</i>)		(fill in structure)						
Volumetric charge - Block 2 (<i>c/kl</i>)		(fill in structure)						
Volumetric charge - Block 3 (<i>c/kl</i>)		(fill in structure)						

Volumetric charge - Block 4 (c/kl)	(fill in structure)							
Other								
Electricity tariffs								
Domestic								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
FBE	(how is this targeted?)							
Life-line tariff - meter	(describe structure)							
Life-line tariff - prepaid	(describe structure)							
Flat rate tariff - meter (c/kwh)								
Flat rate tariff - prepaid(c/kwh)								
Meter - IBT Block 1 (c/kwh)	1-50kWh			1,04	1,11	1.19	1.27	1.36
Meter - IBT Block 2 (c/kwh)	51-350kWh			1,04	1,11	1.19	1.27	1.36
Meter - IBT Block 3 (c/kwh)	351-600kWh			1,09	1,17	1.26	1.34	1.44
Meter - IBT Block 4 (c/kwh)	>600kWh			1,29	1,38	1.48	1.58	1.70
Meter - IBT Block 5 (c/kwh)	3Phase All Units			1,05	1,12	1.20	1.28	1.38
Prepaid - IBT Block 1 (c/kwh)	1-50kWh			1,04	1,11	1.19	1.27	1.36
Prepaid - IBT Block 2 (c/kwh)	51-350kWh			1,04	1,11	1.19	1.27	1.36
Prepaid - IBT Block 3 (c/kwh)	351-600kWh			1,09	1,17	1.26	1.34	1.44
Prepaid - IBT Block 4 (c/kwh)	>600kWh			1,29	1,38	1.48	1.58	1.70
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)							
Other								
Waste management tariffs								
Domestic								
Street cleaning charge								
Basic charge/fixed fee								
80l bin - once a week		39,00	45,00	47,70	51,52	54.61	57.88	61.36
250l bin - once a week		70,00	91,00	96,46	104,17	110.42	117.04	124.06

NW402 Tlokwe - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
						Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Exemptions, reductions and rebates (Rands)</u>								
Indigent rebate or exemption		50%	50%	50%	50%	50%	50%	50%
Pensioners/social grants rebate or exemption		50%	25%	25%	25%	25%	25%	25%
<u>Water tariffs</u>								
Basic charge/fixed fee (Rands/month)		34.82	36.91	39.12	44.60	47.28	49.88	52.62
Water usage - life line tariff	1-6kl			-				
Water usage - Block 1 (c/kl)	7-12kl	4,09	4,34	4,60	4,88	5.17	5.45	5.75
Water usage - Block 2 (c/kl)	13-32kl	4,31	4,57	4,84	5,13	5.44	5.73	6.05
Water usage - Block 3 (c/kl)	33-52kl	4,54	4,81	5,10	5,40	5.72	6.03	6.36
Water usage - Block 4 (c/kl)	53-76kl	4,76	5,05	5,35	5,67	6.01	6.35	6.68
Other	>76kl	5,13	5,44	5,77	6,11	6.48	6.83	7.21
<u>Waste water tariffs</u>								
Waste water - flat rate tariff (c/kl)	Standard Rate		87,60	92,86	98,43	104.33	110.07	116.12
<u>Electricity tariffs</u>								
Meter - IBT Block 1 (c/kwh)	1-50kWh			1,04	1,11	1.19	1.27	1.36
Meter - IBT Block 2 (c/kwh)	51-350kWh			1,04	1,11	1.19	1.27	1.36
Meter - IBT Block 3 (c/kwh)	351-600kWh			1,09	1,17	1.26	1.34	1.44
Meter - IBT Block 4 (c/kwh)	>600kWh			1,29	1,38	1.48	1.58	1.70
Meter - IBT Block 5 (c/kwh)	3Phase All Units			1,05	1,12	1.20	1.28	1.38
Prepaid - IBT Block 1 (c/kwh)	1-50kWh			1,04	1,11	1.19	1.27	1.36
Prepaid - IBT Block 2 (c/kwh)	51-350kWh			1,04	1,11	1.19	1.27	1.36
Prepaid - IBT Block 3 (c/kwh)	351-600kWh			1,09	1,17	1.26	1.34	1.44
Prepaid - IBT Block 4 (c/kwh)	>600kWh			1,29	1,38	1.48	1.58	1.70

NW402 Tlokwe - Supporting Table SA14 Household bills

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15 % incr.	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	227.50	241.15	255.62	261.50	261.50	261.50	6.0%	277.19	293.82	311.45
Electricity: Basic levy	202.49	–								
Electricity: Consumption	1,210.05	1,580.00	1,754.27	1,877.07	1,877.07	1,877.07	7.4%	2,015.78	2,162.73	2,318.23
Water: Basic levy	34.82	36.91	39.12	41.47	41.47	41.47	6.0%	43.95	46.37	48.92
Water: Consumption	16.36	17.34	18.38	19.48	19.48	19.48	6.0%	20.64	21.78	22.98
Sanitation	82.64	87.60	92.86	98.43	98.43	98.43	6.0%	104.33	110.07	116.12
Refuse removal	70.00	74.20	78.65	84.94	84.94	84.94	6.0%	90.03	97.23	104.04
Other										
sub-total	1,843.86	2,037.20	2,238.90	2,382.89	2,382.89	2,382.89	7.1%	2,551.92	2,732.00	2,921.74
VAT on Services	258.14	285.21	313.45	333.60	333.60	333.60		357.26	382.48	409.04
Total large household bill:	2,102.00	2,322.41	2,552.35	2,716.49	2,716.49	2,716.49	7.1%	2,909.18	3,114.48	3,330.78
% increase/-decrease		10.5%	9.9%	6.4%	–	–		7.1%	7.1%	6.9%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	81.67	86.57	91.76	95.21	95.21	95.21	6.0%	100.92	106.97	113.39
Electricity: Basic levy	107.52	–								
Electricity: Consumption	561.28	676.00	750.56	803.10	803.10	803.10	7.4%	862.44	925.32	991.85
Water: Basic levy	34.82	36.91	39.12	41.47	41.47	41.47	6.0%	43.95	46.37	48.92
Water: Consumption	167.96	178.04	188.72	200.04	200.04	200.04	6.0%	212.04	223.70	236.00
Sanitation	82.64	87.60	92.86	98.43	98.43	98.43	6.0%	104.33	110.07	116.12
Refuse removal	70.00	74.20	78.65	84.94	84.94	84.94	6.0%	90.03	97.23	104.04
Other										
sub-total	1,105.89	1,139.32	1,241.67	1,323.19	1,323.19	1,323.19	6.8%	1,413.71	1,509.66	1,610.32
VAT on Services	154.82	159.50	173.83	185.24	185.24	185.24		197.91	211.35	225.44
Total small household bill:	1,260.71	1,298.82	1,415.50	1,508.43	1,508.43	1,508.43	6.8%	1,611.62	1,721.01	1,835.76
% increase/-decrease		3.0%	9.0%	6.6%	–	–		6.8%	6.8%	6.7%
Monthly Account for Household - 'Indigent'										
Household receiving free basic services										

Rates and services charges:										
Property rates	79.98	4.38	4.64	8.08	8.08	8.08	5.9%	8.56	9.07	9.62
Electricity: Basic levy	–	–	–							
Electricity: Consumption	33.47	53.12	63.74	75.72	75.72	75.72	7.4%	81.31	87.24	93.51
Water: Basic levy	–	–	–							
Water: Consumption	32.89	13.48	14.28	16.05	16.05	16.05	6.0%	17.01	17.94	18.93
Sanitation	67.07	4.62	4.90	5.50	5.50	5.50	6.0%	5.83	6.15	6.48
Refuse removal	31.48	8.03	8.51	9.74	9.74	9.74	6.0%	10.32	11.15	11.93
Other										
sub-total	244.89	83.63	96.07	115.09	115.09	115.09	6.9%	123.03	131.55	140.47
VAT on Services	34.28	11.71	33.42	14.71	14.71	14.71		17.22	18.41	19.66
Total small household bill:	279.17	95.34	129.49	129.80	129.80	129.80	8.1%	140.25	149.96	160.13
% increase/-decrease		(65.8%)	35.8%	0.2%	–	–		8.1%	6.9%	6.8%

NW402 Tlokwe - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
<u>Parent municipality</u>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		97,078	170,597	32,768	250,000	250,000	250,000	289,438	301,016	316,066
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	97,078	170,597	32,768	250,000	250,000	250,000	289,438	301,016	316,066
Consolidated total:		97,078	170,597	32,768	250,000	250,000	250,000	289,438	301,016	316,066

NW402 Tlokwe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
<u>Parent municipality</u>														
Nedbank		5 Months	Short Term	No	Fixed	5.67%				37,196	895			38,091
Investec		2022-05-30	Long Term	No	Fixed	9.34%				33,807	37,931			71,738
Absa		2014-09-05	Long Term	No	Fixed	6.10%				38,204	1,424			39,628
FNB		5 Months	Short Term	No	Fixed	5.56%				40,638	835			41,473
Absa		5 Months	Short Term	No	Fixed	5.50%				49,217	1,045			50,262
FNB		5 Months	Short Term	No	Fixed	5.37%				23,099	480			23,579
FNB		5 Months	Short Term	No	Fixed	5.37%				30,809	635			31,444
Nedbank		5 Months	Short Term	No	Fixed	5.42%				36,468	240			36,708
Municipality sub-total										289,438		-	-	332,923
TOTAL INVESTMENTS AND INTEREST	1									289,438		-	-	332,923

NW402 Tlokwe - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Parent municipality</u>									
Long-Term Loans (annuity/reducing balance)	21,008	89,701	84,729	79,401	79,401	79,401			
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	21,008	89,701	84,729	79,401	79,401	79,401	-	-	-
Total Borrowing	21,008	89,701	84,729	79,401	79,401	79,401	-	-	-

Unspent Borrowing - Categorised by type									
<u>Parent municipality</u>									
Long-Term Loans (annuity/reducing balance)		39,790							
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	-	39,790	-	-	-	-	-	-	-
Total Unspent Borrowing	-	39,790	-	-	-	-	-	-	-

NW402 Tlokwe - Supporting Table SA18 Transfers and grant receipts

Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
RECEIPTS:									
<u>Operating Transfers and Grants</u>									
National Government:	70,095	78,051	86,650	96,910	96,910	96,910	108,607	123,091	137,336
Local Government Equitable Share	69,095	76,801	85,150	92,603	92,603	92,603	103,841	118,723	132,919
Finance Management	1,000	1,250	1,500	1,550	1,550	1,550	1,600	1,650	1,700
Neighbourhood Grant							893	345	241
Water Services Operating Subsidy				800	800	800			
Municipal Infrastructure Grant (MIG)				1,957	1,957	1,957	2,273	2,373	2,476
Provincial Government:	750	1,137	1,800	1,890	1,890	1,890	1,934	967	1,018
Municipal Systems Improvement	750	790	800	890	890	890	934	967	1,018
Expended Public Works Programme		347	1,000	1,000	1,000	1,000	1,000		
Sport and Recreation									
District Municipality:	-	4,850	246	190	190	190	-	-	-
LED Projects		4,850	42						
Research Dolomite			204	190	190	190			
Land Use Management Grant									
Other grant providers:	164	1,168	2,446	900	900	900	-	-	-
SETA	164	1,168	2,036	900	900	900			
Lotto - Sports Facilities			410						
Total Operating Transfers and Grants	71,009	85,206	91,142	99,890	99,890	99,890	110,541	124,058	138,354
<u>Capital Transfers and Grants</u>									
National Government:	30,814	34,191	53,275	40,778	40,778	40,778	51,180	72,091	107,356
Municipal Infrastructure Grant (MIG)	25,448	34,191	41,475	40,778	40,778	40,778	43,180	45,091	47,036
NER	5,366		11,800					13,000	16,000
Regional Bulk Infrastructure							8,000	10,000	40,000
Neighbourhood Development Partnership								4,000	4,320
Public Transport and Systems									
Provincial Government:	351	400	3,600	400	400	400	400	-	-
Library Grant/Other	351	400	3,600	400	400	400	400		

District Municipality:	-	-	8,675	-	-	-	-	-	-
LED Projects			8,675						
Other grant providers:	-	-	-	3,179	3,179	3,179	-	-	-
SETA				3,179	3,179	3,179			
Other									
Total Capital Transfers and Grants	31,165	34,591	65,550	44,357	44,357	44,357	51,580	72,091	107,356
TOTAL RECEIPTS OF TRANSFERS & GRANTS	102,175	119,797	156,692	144,247	144,247	144,247	162,121	196,149	245,710

NW402 Tlokwe - Supporting Table SA19 Expenditure on transfers and grant programme

Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
EXPENDITURE:									
<u>Operating expenditure of Transfers and Grants</u>									
National Government:	70,095	78,051	85,150	96,910	96,910	96,910	108,607	123,091	137,336
Local Government Equitable Share	69,095	76,801	85,150	92,603	92,603	92,603	103,841	118,723	132,919
Finance Management				1,550	1,550	1,550	1,600	1,650	1,700
Neighbourhood Grant	1,000	1,250					893	345	241
Water Services Operating Subsidy				800	800	800			
Municipal Infrastructure Grant (MIG)				1,957	1,957	1,957	2,273	2,373	2,476
Provincial Government:	750	833	800	1,890	1,890	1,890	1,934	967	1,018
Municipal Systems Improvement	750	790	800	890	890	890	934	967	1,018
Expended Public Works Programme				1,000	1,000	1,000	1,000		
Sport and Recreation									
Fire and emergency		43							
District Municipality:	-	163	3,329	190	190	190	-	-	-
Special Projects		84	3,282	190	190	190			
City Branding									
LED Projects		79	47						
Other grant providers:	164	389	212	900	900	900	-	-	-
SETA	164	346	197	900	900	900			
Lotto - Sports Facilities		38	15						
Township History and Jazz		5							
Total operating expenditure of Transfers and Grants:	71,009	79,437	89,490	99,890	99,890	99,890	110,541	124,058	138,354
<u>Capital expenditure of Transfers and Grants</u>									
National Government:	27,865	15,395	32,969	40,778	40,778	40,778	51,180	72,091	107,356
Municipal Infrastructure Grant (MIG)	22,499	15,395	32,554	40,778	40,778	40,778	43,180	45,091	47,036
NER	5,366		414					13,000	16,000
Regional Bulk Infrastructure							8,000	10,000	40,000
Neighbourhood Development Partnership								4,000	4,320
Public Transport and Systems									

Provincial Government:	351	436	6	400	400	400	400	-	-
Library Grant/Other	351	436	6	400	400	400	400		
District Municipality:	-	-	8,572	-	-	-	-	-	-
LED Projects			8,572						
Other grant providers:	-	-	24	3,179	3,179	3,179	-	-	-
SETA			24	3,179	3,179	3,179			
Other			24	3,179	3,179	3,179			
Total capital expenditure of Transfers and Grants	28,216	15,831	41,572	44,357	44,357	44,357	51,580	72,091	107,356
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	99,225	95,267	131,062	144,247	144,247	144,247	162,121	196,149	245,710

NW402 Tlokwe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
Operating transfers and grants:									
National Government:									
Balance unspent at beginning of the year									
Current year receipts	69,095	76,801	86,650	96,910	96,910	96,910	108,607	123,091	137,336
Conditions met - transferred to revenue	69,095	76,801	86,650	96,910	96,910	96,910	108,607	123,091	137,336
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts	1,750	2,387	1,800	1,890	1,890	1,890	1,934	967	1,018
Conditions met - transferred to revenue	1,750	2,387	1,800	1,890	1,890	1,890	1,934	967	1,018
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts		4,850	246						
Conditions met - transferred to revenue	-	4,850	246	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts	1,914	1,168	2,446	1,090	1,090	1,090			
Conditions met - transferred to revenue	1,914	1,168	2,446	1,090	1,090	1,090	-	-	-
Conditions still to be met - transferred to liabilities									
Total operating transfers and grants revenue	72,759	85,206	91,142	99,890	99,890	99,890	110,541	124,058	138,354
Total operating transfers and grants - CTBM	-	-	-	-	-	-	-	-	-
Capital transfers and grants:									
National Government:									
Balance unspent at beginning of the year	1,760	853	15,048						
Current year receipts	32,062	14,392	53,275	40,778	40,778	40,778	51,180	72,091	107,356
Conditions met - transferred to revenue	29,113	15,245	45,207	40,778	40,778	40,778	51,180	72,091	107,356
Conditions still to be met - transferred to liabilities	4,709		23,115						
Provincial Government:									
Balance unspent at beginning of the year	1,846								
Current year receipts	351		3,600	400	400	400	400		
Conditions met - transferred to revenue	2,197	-	3,600	400	400	400	400	-	-
Conditions still to be met - transferred to liabilities									

District Municipality:									
Balance unspent at beginning of the year			8,675						
Current year receipts									
Conditions met - transferred to revenue	-	-	8,675	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year				3,179	3,179	3,179			
Current year receipts									
Conditions met - transferred to revenue	-	-	-	3,179	3,179	3,179	-	-	-
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue	31,309	15,245	57,482	44,357	44,357	44,357	51,580	72,091	107,356
Total capital transfers and grants - CTBM	4,709	-	23,115	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE	104,069	100,451	148,624	144,247	144,247	144,247	162,121	196,149	245,710
TOTAL TRANSFERS AND GRANTS - CTBM	4,709	-	23,115	-	-	-	-	-	-

NW402 Tlokwe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
	A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages	6,566	8,705	8,756	9,042	9,042	9,042	9,656	10,178	10,727
Pension and UIF Contributions	1,155	1,227	1,093	1,327	1,327	1,327	1,418	1,494	1,575
Medical Aid Contributions	279	292	413	728	728	728	777	819	863
Motor Vehicle Allowance	2,693	3,507	3,485	3,556	3,556	3,556	3,798	4,003	4,219
Cellphone Allowance	6			250	250	250	250	250	250
Housing Allowances	549	708	724	764	764	764	816	860	907
Other benefits and allowances									
Sub Total - Councillors	11,247	14,440	14,472	15,667	15,667	15,667	16,715	17,604	18,542
% increase		28.4%	0.2%	8.3%	-	-	6.7%	5.3%	5.3%
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	3,220	2,748	3,029	3,720	3,720	3,720	4,165	4,390	4,627
Pension and UIF Contributions	908	604	300	998	998	998	833	878	925
Medical Aid Contributions	221	186	173	221	221	221	250	263	278
Overtime									
Performance Bonus	498						1,166	1,229	1,296
Motor Vehicle Allowance	1,114	963	614	1,114	1,114	1,114	1,416	1,416	1,416
Cellphone Allowance	121	75	60	121	121	121	108	108	108
Housing Allowances	1,282	929	376	1,292	1,292	1,292	1,333	1,333	1,333
Other benefits and allowances	183			203	203	203	167	176	185
Payments in lieu of leave							167	176	185
Long service awards									
Post-retirement benefit obligations				271	271	271			
Sub Total - Senior Managers of Municipality	7,546	5,505	4,553	7,940	7,940	7,940	9,605	9,969	10,353
% increase		(27.0%)	(17.3%)	74.4%	-	-	21.0%	3.8%	3.9%
<u>Other Municipal Staff</u>									
Basic Salaries and Wages	125,673	155,268	172,397	178,558	161,261	161,261	199,592	212,316	225,516
Pension and UIF Contributions	22,755	31,054	32,235	34,912	34,912	34,912	39,560	41,696	43,948
Medical Aid Contributions	10,032	10,663	12,000	14,899	14,899	14,899	15,972	15,972	15,972
Overtime	11,445	12,211	12,593	4,540	4,540	4,540	5,927	5,927	5,927
Performance Bonus				13,998	13,998	13,998	14,993	15,803	16,656
Motor Vehicle Allowance	6,502	8,102	7,568	5,934	5,934	5,934	7,320	7,320	7,320

Cellphone Allowance		718	713	643	643	643	721	721	721
Housing Allowances	1,312	1,787	1,238	326	326	326	1,418	1,418	1,418
Other benefits and allowances	19,462	17,091		12,395	12,395	12,395	7,221	7,611	8,022
Payments in lieu of leave				3,780	3,780	3,780	4,048	4,266	4,497
Long service awards									
Post-retirement benefit obligations				5,000	5,000	5,000	8,996	8,996	8,996
Sub Total - Other Municipal Staff	197,182	236,894	238,745	274,984	257,686	257,686	305,769	322,047	338,994
% increase		20.1%	0.8%	15.2%	(6.3%)	–	18.7%	5.3%	5.3%
Total Parent Municipality	215,975	256,839	257,769	298,590	281,293	281,293	332,089	349,621	367,889
		18.9%	0.4%	15.8%	(5.8%)	–	18.1%	5.3%	5.2%
<u>Board Members of Entities</u>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Board Members of Entities	–	–	–	–	–	–	–	–	–
% increase		–	–	–	–	–	–	–	–
<u>Senior Managers of Entities</u>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									

Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
Other Staff of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Other Staff of Entities	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
Total Municipal Entities	-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS	215,975	256,839	257,769	298,590	281,293	281,293	332,089	349,621	367,889
% increase		18.9%	0.4%	15.8%	(5.8%)	-	18.1%	5.3%	5.2%
TOTAL MANAGERS AND STAFF	204,728	242,399	243,298	282,924	265,626	265,626	315,373	332,016	349,347

NW402 Tlokwe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
<u>Councillors</u>							
Speaker		383,899	68,296	163,467			615,662
Chief Whip		354,524	69,049	154,567			578,140
Executive Mayor		478,698	86,460	199,055			764,213
Deputy Executive Mayor							-
Executive Committee		3,190,601	621,444	1,391,111			5,203,156
Total for all other councillors		6,598,069	1,255,441	1,700,639			9,554,149
Total Councillors	-	11,005,791	2,100,690	3,608,839			16,715,320
<u>Senior Managers of the Municipality</u>							
Municipal Manager (MM)		640,800	166,608	486,192	179,424		1,473,024
Chief Finance Officer		427,200	111,072	328,128	119,616		986,016
							-
							-
							-
							-
<i>List of each official with packages >= senior manager</i>							
Manager Environmental Management		427,200	111,072	328,128	119,616		986,016
Manager Sports, Arts and Culture		427,200	111,072	328,128	119,616		986,016
Manager Corporate Services		427,200	111,072	328,128	119,616		986,016
Manager Human Settlement and Planning		427,200	111,072	328,128	119,616		986,016
Manager Infrastructure		534,000	138,840	407,160	149,520		1,229,520
Manager Public safety		427,200	111,072	328,128	119,616		986,016
Manager Economic Development		427,200	111,072	328,128	119,616		986,016
							-
							-
							-
							-
							-
Total Senior Managers of the Municipality	-	4,165,200	1,082,952	3,190,248	1,166,256		9,604,656
<u>A Heading for Each Entity</u>							

List each member of board by designation							- - - - - - - - - - - -
Total for municipal entities	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	15,170,991	3,183,642	6,799,087	1,166,256		26,319,976

NW402 Tlokwe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	2012/13			Current Year 2013/14			Budget Year 2014/15		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	52		52	52		52	52		52
Board Members of municipal entities									
Municipal employees									
Municipal Manager and Senior Managers	10		10	9		9	9		9
Other Managers	37	37		40	40		34	34	
Professionals	90	90	–	111	111	–	112	112	–
<i>Finance</i>	9	9		6	6		5	5	
<i>Spatial/town planning</i>	5	5		3	3		4	4	
<i>Information Technology</i>	1	1		2	2		1	1	
<i>Roads</i>	7	7		7	7		7	7	
<i>Electricity</i>	5	5		2	2		2	2	
<i>Water</i>	4	4		1	1		1	1	
<i>Sanitation</i>									
<i>Refuse</i>	3	3		3	3		3	3	
<i>Other</i>	56	56		87	87		89	89	
Technicians	773	773	–	783	783	–	800	800	–
<i>Finance</i>	45	45		31	31				
<i>Spatial/town planning</i>	2	2		5	5		3	3	
<i>Information Technology</i>	2	2		2	2		3	3	
<i>Roads</i>	57	57		60	60		65	65	
<i>Electricity</i>	25	25		25	25		25	25	
<i>Water</i>	34	34		21	21		25	25	
<i>Sanitation</i>	50	50		22	22		24	24	
<i>Refuse</i>	129	129		129	129		128	128	
<i>Other</i>	429	429		488	488		527	527	
Clerks (Clerical and administrative)	280	280		284	284		287	287	
Service and sales workers									
Skilled agricultural and fishery workers									
Craft and related trades				45	45		45	45	
Plant and Machine Operators									
Elementary Occupations									
TOTAL PERSONNEL NUMBERS	1,242	1,180	62	1,324	1,263	61	1,339	1,278	61
% increase				6.6%	7.0%	(1.6%)	1.1%	1.2%	–
Total municipal employees headcount									
Finance personnel headcount	91	91		93	93		92	92	
Human Resources personnel headcount	11	11		14	14		14	14	

NW402 Tlokwe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand															
Revenue By Source															
Property rates	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	114,583	121,458	128,745
Property rates - penalties & collection charges													-	-	-
Service charges - electricity revenue	44,201	44,201	44,201	44,201	44,201	44,201	44,201	44,201	44,201	44,201	44,201	44,201	530,410	570,409	612,795
Service charges - water revenue	7,173	7,173	7,173	7,173	7,173	7,173	7,173	7,173	7,173	7,173	7,173	7,173	86,072	90,361	94,913
Service charges - sanitation revenue	3,995	3,995	3,995	3,995	3,995	3,995	3,995	3,995	3,995	3,995	3,995	3,995	47,941	50,241	52,585
Service charges - refuse revenue	2,570	2,570	2,570	2,570	2,570	2,570	2,570	2,570	2,570	2,570	2,570	2,570	30,841	32,388	35,795
Service charges - other													-	-	-
Rental of facilities and equipment	497	497	497	497	497	497	497	497	497	497	497	498	5,965	6,134	6,312
Interest earned - external investments	917	917	917	917	917	917	917	917	917	917	917	917	11,000	11,500	12,000
Interest earned - outstanding debtors	833	833	833	833	833	833	833	833	833	833	833	833	10,000	9,000	8,000
Dividends received													-	-	-
Fines	875	875	875	875	875	875	875	875	875	875	875	875	10,500	11,000	11,500
Licences and permits	563	563	563	563	563	563	563	563	563	563	563	563	6,750	6,900	7,000
Agency services													-	-	-
Transfers recognised - operational	9,022	9,022	9,022	9,022	9,022	9,022	9,022	9,022	9,022	9,022	9,022	11,295	110,541	124,058	138,354
Other revenue	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,379	52,539	54,109	55,692
Gains on disposal of PPE													-	-	-
Total Revenue (excluding capital transfers and contrib	84,572	84,572	84,572	84,572	84,572	84,572	84,572	84,572	84,572	84,572	84,572	86,845	1,017,142	1,087,560	1,163,692
Expenditure By Type															
Employee related costs	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	315,373	332,016	349,347
Remuneration of councillors	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	16,715	17,604	18,542
Debt impairment	833	833	833	833	833	833	833	833	833	833	833	833	10,000	10,000	10,000
Depreciation & asset impairment	14,190	14,190	14,190	14,190	14,190	14,190	14,190	14,190	14,190	14,190	14,190	5,152	161,242	178,944	187,131
Finance charges													-	-	-
Bulk purchases	30,381	30,381	30,381	30,381	30,381	30,381	30,381	30,381	30,381	30,381	30,381	30,381	364,569	394,753	425,546
Other materials	696	696	696	696	696	696	696	696	696	696	696	696	8,352	8,871	9,393
Contracted services	3,867	3,867	3,867	3,867	3,867	3,867	3,867	3,867	3,867	3,867	3,867	18,167	60,700	55,441	54,288
Transfers and grants													-	-	-
Other expenditure	17,329	17,329	17,329	17,329	17,329	17,329	17,329	17,329	17,329	17,329	17,329	12,999	203,616	213,097	229,383
Loss on disposal of PPE													-	-	-
Total Expenditure	94,969	94,969	94,969	94,969	94,969	94,969	94,969	94,969	94,969	94,969	94,969	95,903	1,140,567	1,210,727	1,283,629
Surplus/(Deficit)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(10,397)	(9,058)	(123,426)	(123,167)	(119,938)
Transfers recognised - capital	4,488	4,488	4,488	4,488	4,488	4,488	4,488	4,488	4,488	4,488	4,488	2,215	51,580	72,091	107,356
Contributions recognised - capital													-	-	-
Contributed assets													-	-	-
Surplus/(Deficit) after capital transfers & contributions	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(6,843)	(71,845)	(51,077)	(12,581)
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(5,909)	(6,843)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand															
Revenue by Vote															
Vote 1 - Executive Mayor	1	1	1	1	1	1	1	1	1	1	1	1	6	6	6
Vote 2 - Office of the Speaker													-	-	-
Vote 3 - Municipal Manager	74	74	74	74	74	74	74	74	74	74	74	74	893	4,345	4,561
Vote 4 - Budget and Treasury Office	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	242,293	263,638	284,728
Vote 5 - Public Safety	1,926	1,926	1,926	1,926	1,926	1,926	1,926	1,926	1,926	1,926	1,926	1,926	23,113	23,878	24,593
Vote 6 - Corporate Services	181	181	181	181	181	181	181	181	181	181	181	181	2,175	1,560	1,685
Vote 7 - Infrastructure	63,154	63,154	63,154	63,154	63,154	63,154	63,154	63,154	63,154	63,154	63,154	63,154	757,848	822,448	909,050
Vote 8 - Department Environmental Management	2,788	2,788	2,788	2,788	2,788	2,788	2,788	2,788	2,788	2,788	2,788	2,788	33,454	36,020	38,444
Vote 9 - Sports, Arts and Culture	368	368	368	368	368	368	368	368	368	368	368	367	4,413	4,200	4,392
Vote 10 - Human Settlement and Planning	268	268	268	268	268	268	268	268	268	268	268	268	3,214	3,243	3,276
Vote 11 - Economic Development	109	109	109	109	109	109	109	109	109	109	109	109	1,313	313	313
Total Revenue by Vote	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	1,068,722	1,159,650	1,271,048
Expenditure by Vote to be appropriated															
Vote 1 - Executive Mayor	1,581	1,581	1,581	1,581	1,581	1,581	1,581	1,581	1,581	1,581	1,581	1,281	18,674	19,535	20,417
Vote 2 - Office of the Speaker	5,084	5,084	5,084	5,084	5,084	5,084	5,084	5,084	5,084	5,084	5,084	5,084	61,004	63,650	66,728
Vote 3 - Municipal Manager	1,185	1,185	1,185	1,185	1,185	1,185	1,185	1,185	1,185	1,185	1,185	1,185	14,218	14,186	14,670
Vote 4 - Budget and Treasury Office	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,694	5,444	68,081	72,304	72,758
Vote 5 - Public Safety	7,472	7,472	7,472	7,472	7,472	7,472	7,472	7,472	7,472	7,472	7,472	7,473	89,668	94,233	99,172
Vote 6 - Corporate Services	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	29,056	29,137	30,449
Vote 7 - Infrastructure	56,414	56,414	56,414	56,414	56,414	56,414	56,414	56,414	56,414	56,414	56,414	57,702	678,261	725,701	777,783
Vote 8 - Department Environmental Management	6,820	6,820	6,820	6,820	6,820	6,820	6,820	6,820	6,820	6,820	6,820	6,820	81,838	86,282	91,278
Vote 9 - Sports, Arts and Culture	5,270	5,270	5,270	5,270	5,270	5,270	5,270	5,270	5,270	5,270	5,270	4,532	62,498	66,506	69,880
Vote 10 - Human Settlement and Planning	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	2,305	27,663	28,824	29,349
Vote 11 - Economic Development	801	801	801	801	801	801	801	801	801	801	801	800	9,606	10,368	11,145
Total Expenditure by Vote	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,048	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) before assoc.	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(71,845)	(51,077)	(12,581)
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard															
<i>Governance and administration</i>	20,663	20,663	20,663	20,663	20,663	20,663	20,663	20,663	20,663	20,663	20,663	20,663	247,960	272,148	293,584
Executive and council	74	74	74	74	74	74	74	74	74	74	74	74	893	4,345	4,561
Budget and treasury office	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	20,191	242,293	263,638	284,728
Corporate services	398	398	398	398	398	398	398	398	398	398	398	398	4,774	4,165	4,296
<i>Community and public safety</i>	1,402	1,402	1,402	1,402	1,402	1,402	1,402	1,402	1,402	1,402	1,402	1,403	16,829	17,130	17,834
Community and social services	192	192	192	192	192	192	192	192	192	192	192	192	2,304	1,980	2,054
Sport and recreation	259	259	259	259	259	259	259	259	259	259	259	259	3,112	3,237	3,367
Public safety	951	951	951	951	951	951	951	951	951	951	951	951	11,413	11,913	12,413
Housing													-	-	-
Health													-	-	-
<i>Economic and environmental services</i>	4,980	4,980	4,980	4,980	4,980	4,980	4,980	4,980	4,980	4,980	4,980	4,981	59,762	61,068	63,366
Planning and development	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	48,047	49,088	51,171
Road transport	976	976	976	976	976	976	976	976	976	976	976	976	11,715	11,980	12,195
Environmental protection													-	-	-
<i>Trading services</i>	62,014	62,014	62,014	62,014	62,014	62,014	62,014	62,014	62,014	62,014	62,014	62,014	744,171	809,305	896,264
Electricity	47,204	47,204	47,204	47,204	47,204	47,204	47,204	47,204	47,204	47,204	47,204	47,204	566,450	620,727	667,400
Water	7,975	7,975	7,975	7,975	7,975	7,975	7,975	7,975	7,975	7,975	7,975	7,975	95,704	101,204	136,230
Waste water management	4,181	4,181	4,181	4,181	4,181	4,181	4,181	4,181	4,181	4,181	4,181	4,181	50,176	52,986	55,839
Waste management	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	31,841	34,388	36,795
<i>Other</i>													-	-	-
Total Revenue - Standard	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	89,060	1,068,722	1,159,650	1,271,048
Expenditure - Standard															
<i>Governance and administration</i>	16,430	16,430	16,430	16,430	16,430	16,430	16,430	16,430	16,430	16,430	16,430	15,881	196,610	204,980	212,009
Executive and council	6,317	6,317	6,317	6,317	6,317	6,317	6,317	6,317	6,317	6,317	6,317	6,017	75,503	77,871	81,450
Budget and treasury office	5,418	5,418	5,418	5,418	5,418	5,418	5,418	5,418	5,418	5,418	5,418	5,168	64,767	68,811	69,075
Corporate services	4,695	4,695	4,695	4,695	4,695	4,695	4,695	4,695	4,695	4,695	4,695	4,695	56,339	58,298	61,484
<i>Community and public safety</i>	15,565	15,565	15,565	15,565	15,565	15,565	15,565	15,565	15,565	15,565	15,565	14,827	186,042	195,778	205,448
Community and social services	4,491	4,491	4,491	4,491	4,491	4,491	4,491	4,491	4,491	4,491	4,491	4,491	3,453	56,676	59,476
Sport and recreation	3,991	3,991	3,991	3,991	3,991	3,991	3,991	3,991	3,991	3,991	3,991	4,290	48,186	50,480	53,090
Public safety	6,403	6,403	6,403	6,403	6,403	6,403	6,403	6,403	6,403	6,403	6,403	6,403	76,834	80,128	83,974
Housing	563	563	563	563	563	563	563	563	563	563	563	563	6,751	7,079	7,423
Health	118	118	118	118	118	118	118	118	118	118	118	119	1,420	1,415	1,484
<i>Economic and environmental services</i>	13,348	13,348	13,348	13,348	13,348	13,348	13,348	13,348	13,348	13,348	13,348	5,599	152,431	169,443	178,012
Planning and development	3,777	3,777	3,777	3,777	3,777	3,777	3,777	3,777	3,777	3,777	3,777	3,778	45,327	47,727	49,516
Road transport	9,134	9,134	9,134	9,134	9,134	9,134	9,134	9,134	9,134	9,134	9,134	1,384	101,857	116,220	122,737
Environmental protection	437	437	437	437	437	437	437	437	437	437	437	437	5,246	5,496	5,759
<i>Trading services</i>	49,704	49,704	49,704	49,704	49,704	49,704	49,704	49,704	49,704	49,704	49,704	58,741	605,485	640,527	688,161
Electricity	36,529	36,529	36,529	36,529	36,529	36,529	36,529	36,529	36,529	36,529	36,529	36,529	438,348	472,343	507,099
Water	5,552	5,552	5,552	5,552	5,552	5,552	5,552	5,552	5,552	5,552	5,552	5,552	66,627	71,265	77,175
Waste water management	4,016	4,016	4,016	4,016	4,016	4,016	4,016	4,016	4,016	4,016	4,016	13,054	57,232	50,964	54,970
Waste management	3,607	3,607	3,607	3,607	3,607	3,607	3,607	3,607	3,607	3,607	3,607	3,606	43,279	45,955	48,918
<i>Other</i>													-	-	-
Total Expenditure - Standard	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,047	95,048	1,140,567	1,210,727	1,283,629
Surplus/(Deficit) before assoc.	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(71,845)	(51,077)	(12,581)
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(5,987)	(71,845)	(51,077)	(12,581)

NW402 Tlokwe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand															
Multi-year expenditure to be appropriated															
Vote 1 - Executive Mayor												-	-	-	-
Vote 2 - Office of the Speaker												-	-	-	-
Vote 3 - Municipal Manager												-	-	-	-
Vote 4 - Budget and Treasury Office												-	-	-	-
Vote 5 - Public Safety												-	-	-	-
Vote 6 - Corporate Services												-	-	-	-
Vote 7 - Infrastructure												-	-	-	-
Vote 8 - Department Environmental Management												-	-	-	-
Vote 9 - Sports, Arts and Culture												-	-	-	-
Vote 10 - Human Settlement and Planning												-	-	-	-
Vote 11 - Economic Development												-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated															
Vote 1 - Executive Mayor												-	-	-	-
Vote 2 - Office of the Speaker	83	83	83	83	83	83	83	83	83	83	83	83	1,000	1,000	1,000
Vote 3 - Municipal Manager	83	83	83	83	83	83	83	83	83	83	83	83	1,000	-	-
Vote 4 - Budget and Treasury Office	152	152	152	152	152	152	152	152	152	152	152	152	1,827	2,473	450
Vote 5 - Public Safety	815	815	815	815	815	815	815	815	815	815	815	815	9,784	7,160	-
Vote 6 - Corporate Services	125	125	125	125	125	125	125	125	125	125	125	125	1,500	2,000	2,000
Vote 7 - Infrastructure	13,667	13,667	13,667	13,667	13,667	13,667	13,667	13,667	13,667	13,667	13,667	13,667	163,999	140,421	179,425
Vote 8 - Department Environmental Management	385	385	385	385	385	385	385	385	385	385	385	385	4,620	3,510	6,560
Vote 9 - Sports, Arts and Culture	1,065	1,065	1,065	1,065	1,065	1,065	1,065	1,065	1,065	1,065	1,065	1,065	12,780	11,957	8,907
Vote 10 - Human Settlement and Planning	12	12	12	12	12	12	12	12	12	12	12	12	140	-	-
Vote 11 - Economic Development	327	327	327	327	327	327	327	327	327	327	327	327	3,918	1,935	1,005
Capital single-year expenditure sub-total	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,715	200,569	170,455	199,347
Total Capital Expenditure	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,715	200,569	170,455	199,347

NW402 Tlokwe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard															
<i>Governance and administration</i>	477	477	477	477	477	477	477	477	477	477	477	477	5,727	6,973	3,450
Executive and council	83	83	83	83	83	83	83	83	83	83	83	83	1,000	1,000	1,000
Budget and treasury office	152	152	152	152	152	152	152	152	152	152	152	152	1,827	2,473	450
Corporate services	242	242	242	242	242	242	242	242	242	242	242	242	2,900	3,500	2,000
<i>Community and public safety</i>	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	24,682	20,677	15,307
Community and social services	906	906	906	906	906	906	906	906	906	906	906	906	10,876	3,790	6,940
Sport and recreation	452	452	452	452	452	452	452	452	452	452	452	452	5,422	11,227	8,367
Public safety	699	699	699	699	699	699	699	699	699	699	699	699	8,384	5,660	-
Housing												-	-	-	-
Health												-	-	-	-
<i>Economic and environmental services</i>	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	56,415	54,965	67,678
Planning and development	1,172	1,172	1,172	1,172	1,172	1,172	1,172	1,172	1,172	1,172	1,172	1,173	14,068	23,515	21,035
Road transport	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	42,095	31,200	46,483
Environmental protection	21	21	21	21	21	21	21	21	21	21	21	21	252	250	160
<i>Trading services</i>	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	113,745	87,841	112,912
Electricity	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	48,719	17,272	10,396
Water	2,321	2,321	2,321	2,321	2,321	2,321	2,321	2,321	2,321	2,321	2,321	2,321	27,850	35,650	44,186
Waste water management	3,052	3,052	3,052	3,052	3,052	3,052	3,052	3,052	3,052	3,052	3,052	3,052	36,626	34,919	58,330
Waste management	46	46	46	46	46	46	46	46	46	46	46	46	550	-	-
<i>Other</i>												-	-	-	-
Total Capital Expenditure - Standard	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	200,569	170,455	199,347
Funded by:															
National Government	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	51,180	72,091	107,356
Provincial Government					400								-	-	-
District Municipality													-	-	-
Other transfers and grants													-	-	-
Transfers recognised - capital	4,265	4,265	4,265	4,265	4,665	4,265	4,265	4,265	4,265	4,265	4,265	4,265	51,580	72,091	107,356
Public contributions & donations													-	-	-
Borrowing													-	-	-
Internally generated funds	12,416	12,416	12,416	12,416	12,416	12,416	12,416	12,416	12,416	12,416	12,416	12,416	148,988	98,364	91,991
Total Capital Funding	16,681	16,681	16,681	16,681	17,081	16,681	16,681	16,681	16,681	16,681	16,681	16,681	200,569	170,455	199,347

NW402 Tlokwe - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand															
Cash Receipts By Source															
Property rates	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	9,549	8,423	113,457	121,458	128,745
Property rates - penalties & collection charges												-			
Service charges - electricity revenue	46,868	46,868	46,868	46,868	46,868	46,868	46,868	46,868	46,868	46,868	46,868	6,773	522,315	555,630	592,648
Service charges - water revenue	7,256	7,256	7,256	7,256	7,256	7,256	7,256	7,256	7,256	7,256	7,256	7,256	87,072	91,861	96,913
Service charges - sanitation revenue	4,162	4,162	4,162	4,162	4,162	4,162	4,162	4,162	4,162	4,162	4,162	4,162	49,941	52,741	55,585
Service charges - refuse revenue	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	2,653	31,841	34,388	36,795
Service charges - other												-			
Rental of facilities and equipment	497	497	497	497	497	497	497	497	497	497	497	498	5,965	6,134	6,312
Interest earned - external investments	917	917	917	917	917	917	917	917	917	917	917	917	11,000	11,500	12,000
Interest earned - outstanding debtors	833	833	833	833	833	833	833	833	833	833	833	833	10,000	9,000	8,000
Dividends received												-			
Fines	875	875	875	875	875	875	875	875	875	875	875	875	10,500	11,000	11,500
Licences and permits	563	563	563	563	563	563	563	563	563	563	563	563	6,750	6,900	7,000
Agency services												-			
Transfer receipts - operational	36,623				36,623				36,623			0	109,868	126,645	144,258
Other revenue	1,245	1,245	1,245	1,245	1,245	1,245	1,245	1,245	1,245	1,245	1,245	1,245	14,939	14,149	14,632
Cash Receipts by Source	112,039	75,417	75,417	75,417	112,039	75,417	75,417	75,417	112,039	75,417	75,417	34,197	973,649	1,041,407	1,114,390
Other Cash Flows by Source															
Transfer receipts - capital	17,060				17,060				17,060			0	51,180	72,091	107,356
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits						600						200	800	500	400
Decrease (Increase) in non-current debtors						(1,800)						(200)	(2,000)	500	250
Decrease (increase) other non-current receivables						60						15	75	(25)	(5)
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	129,099	75,417	75,417	75,417	129,099	74,277	75,417	75,417	129,099	75,417	75,417	34,212	1,023,704	1,114,473	1,222,391
Cash Payments by Type															
Employee related costs	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	26,281	315,373	332,066	349,447
Remuneration of councillors	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	1,393	16,715	17,604	18,542
Finance charges												-			
Bulk purchases - Electricity	29,210	29,210	29,210	29,210	29,210	29,210	29,210	29,210	29,210	29,210	29,210	29,210	350,524	378,601	407,374
Bulk purchases - Water & Sewer	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,171	14,045	16,152	18,171
Other materials	696	696	696	696	696	696	696	696	696	696	696	696	8,352	8,871	9,393
Contracted services	4,475	4,475	4,475	4,475	4,475	4,475	4,475	4,475	4,475	4,475	4,475	11,475	60,700	55,441	54,288
Transfers and grants - other municipalities												-			
Transfers and grants - other												-			
Other expenditure	13,038	13,038	13,038	13,038	13,038	13,038	13,038	13,038	13,038	13,038	13,038	13,037	156,451	171,458	184,897

Cash Payments by Type	76,263	76,263	76,263	76,263	76,263	76,263	76,263	76,263	76,263	76,263	76,263	83,264	922,161	980,194	1,042,112
Other Cash Flows/Payments by Type															
Capital assets	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	16,714	200,569	170,455	199,347
Repayment of borrowing												-			
Other Cash Flows/Payments												-			
Total Cash Payments by Type	92,977	92,977	92,977	92,977	92,977	92,977	92,977	92,977	92,977	92,977	92,977	99,978	1,122,729	1,150,649	1,241,459
NET INCREASE/(DECREASE) IN CASH HELD	36,122	(17,561)	(17,561)	(17,561)	36,122	(18,701)	(17,561)	(17,561)	36,122	(17,561)	(17,561)	(65,766)	(99,025)	(36,176)	(19,067)
Cash/cash equivalents at the month/year begin:	157,714	193,836	176,276	158,715	141,154	177,276	158,576	141,015	123,454	159,576	142,016	124,455	157,714	58,689	22,513
Cash/cash equivalents at the month/year end:	193,836	176,276	158,715	141,154	177,276	158,576	141,015	123,454	159,576	142,016	124,455	58,689	58,689	22,513	3,445

NW402 Tlokwe - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	68,289	71,926	39,058	58,047	37,139	37,139	99,479	30,682	46,289
Infrastructure - Road transport	31,159	35,524	8,538	16,000	10,800	10,800	31,075	16,200	23,483
<i>Roads, Pavements & Bridges</i>	31,159	35,524	8,538	16,000	10,800	10,800	23,075	16,200	23,483
<i>Storm water</i>							8,000		
Infrastructure - Electricity	36,331	34,089	10,255	10,190	10,172	10,172	44,719	8,272	10,396
<i>Generation</i>									
<i>Transmission & Reticulation</i>	33,288	33,503	10,255	10,190	10,172	10,172	44,719	8,272	10,396
<i>Street Lighting</i>	3,044	586							
Infrastructure - Water	119	797	21	14,227	11,227	11,227	13,550	2,800	11,300
<i>Dams & Reservoirs</i>					6,781	6,781			800
<i>Water purification</i>					500	500	750	1,000	1,000
<i>Reticulation</i>	119	797	21	14,227	3,946	3,946	12,800	1,800	9,500
Infrastructure - Sanitation	222	-	4,038	11,380	4,380	4,380	10,020	3,080	1,080
<i>Reticulation</i>	222		4,038	11,380	2,030	2,030		130	80
<i>Sewerage purification</i>					2,350	2,350	10,020	2,950	1,000
Infrastructure - Other	457	1,516	16,206	6,250	560	560	115	330	30
<i>Waste Management</i>	457	1,516	5,499	950	560	560			
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>			10,707	5,300			115	330	30
Community	4,535	4,083	834	13,229	8,890	8,890	21,184	10,090	3,940
Parks & gardens	216	48		365	462	462	2,368	760	1,000
Sportsfields & stadia	363	1,931	350	3,449	2,984	2,984	60	580	900
Swimming pools									
Community halls			155	-			7,426		
Libraries	2,792	883		1,605	1,449	1,449	1,300	1,100	1,800
Recreational facilities		152		126	851	851	100	150	
Fire, safety & emergency				-	1,885	1,885	1,110		
Security and policing	1,164	1,068		1,000	800	800	8,620	7,160	
Buses									
Clinics									
Museums & Art Galleries				70	70	70	50	90	140
Cemeteries				-					
Social rental housing				-					

Other			330	6,615	390	390	150	250	100
Heritage assets	-	-	25	-	-	-	-	-	-
Buildings									
Other			25						
Investment properties	4	-	-	-	5,080	5,080	140	-	-
Housing development					5,080	5,080	140		
Other	4								
Other assets	8,777	7,413	16,511	-	1,363	1,363	9,245	4,535	4,455
General vehicles	5,652	7,413	4,878						
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment	690		3,471						
Computers - hardware/equipment									
Furniture and other office equipment	1,246		1,211						
Abattoirs									
Markets									
Civic Land and Buildings			154						
Other Buildings	1,190		2,543						
Other Land									
Surplus Assets - (Investment or Inventory)									
Other			4,254		1,363	1,363	9,245	4,535	4,455
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
Total Capital Expenditure on new assets	81,605	83,422	56,429	71,277	52,472	52,472	130,048	45,307	54,684
Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

NW402 Tlokwe - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	-	-	17,253	40,632	114,979	114,979	65,071	109,738	133,136
Infrastructure - Road transport	-	-	13,865	10,000	25,352	25,352	27,100	39,700	47,000
<i>Roads, Pavements & Bridges</i>			13,865	10,000	12,493	12,493	27,100	36,000	43,000
<i>Storm water</i>					12,858	12,858		3,700	4,000
Infrastructure - Electricity	-	-	2,970	12,055	45,676	45,676	4,000	9,000	-
<i>Generation</i>									
<i>Transmission & Reticulation</i>			2,970	12,055	45,676	45,676	4,000	9,000	
<i>Street Lighting</i>									
Infrastructure - Water	-	-	13	1,850	18,350	18,350	14,300	32,850	32,886
<i>Dams & Reservoirs</i>					4,070	4,070	5,000	3,080	12,025
<i>Water purification</i>					3,995	3,995	4,300	20,807	20,411
<i>Reticulation</i>			13	1,850	10,284	10,284	5,000	8,963	450
Infrastructure - Sanitation	-	-	406	14,437	22,107	22,107	18,306	27,939	53,250
<i>Reticulation</i>			406	14,437	21,984	21,984		8,689	1,000
<i>Sewerage purification</i>					123	123	18,306	19,250	52,250
Infrastructure - Other	-	-	-	2,290	3,495	3,495	1,365	250	-
<i>Waste Management</i>				300	3,495	3,495	550		
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>				1,990			815	250	
Community	-	-	6	14,236	29,670	29,670	5,450	12,537	11,527
Parks & gardens				1,720	4,601	4,601	300	300	400
Sportsfields & stadia				545	12,449	12,449	344	5,767	6,067
Swimming pools							750	1,300	
Community halls				1,530	1,965	1,965	770	600	
Libraries				852	1,391	1,391			
Recreational facilities				550	539	539	1,500	2,370	
Fire, safety & emergency				-	5,310	5,310			
Security and policing				-	1,828	1,828	54		
Buses									
Clinics									
Museums & Art Galleries				265	300	300	480		
Cemeteries				-	19	19	850	2,000	5,000
Social rental housing				64	919	919			

Other			6	8,710	350	350	402	200	60
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	3,110	3,110	-	-	-
Housing development					3,110	3,110			
Other									
Other assets	-	-	947	-	8,302	8,302	-	2,873	-
General vehicles			28						
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment			102						
Computers - hardware/equipment									
Furniture and other office equipment			22						
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings			796						
Other Land									
Surplus Assets - (Investment or Inventory)									
Other					8,302	8,302		2,873	
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
Total Capital Expenditure on renewal of existing assets	-	-	18,207	54,868	156,061	156,061	70,521	125,148	144,663

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
Renewal of Existing Assets as % of total capex	0.0%	0.0%	24.4%	43.5%	74.8%	74.8%	35.2%	73.4%	72.6%
Renewal of Existing Assets as % of deprechn"	0.0%	0.0%	10.9%	34.1%	83.1%	83.1%	43.7%	69.9%	77.3%

NW402 Tlokwe - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	32,748	27,744	31,729	39,662	37,869	37,869	44,364	45,284	49,078
Infrastructure - Road transport	4,117	5,183	5,430	8,925	9,256	9,256	10,112	11,010	12,223
<i>Roads, Pavements & Bridges</i>	3,178	3,888	4,093	6,515	6,846	6,846	7,592	8,310	9,273
<i>Storm water</i>	939	1,295	1,337	2,410	2,410	2,410	2,520	2,700	2,950
Infrastructure - Electricity	11,916	13,216	12,458	16,391	16,241	16,241	17,569	19,363	21,183
<i>Generation</i>									
<i>Transmission & Reticulation</i>	10,690	11,815	11,247	14,880	14,900	14,900	15,968	17,666	19,385
<i>Street Lighting</i>	1,227	1,401	1,211	1,511	1,341	1,341	1,601	1,697	1,798
Infrastructure - Water	788	3,073	3,351	3,734	3,684	3,684	4,054	3,878	4,029
<i>Dams & Reservoirs</i>			30		74	74	85	92	99
<i>Water purification</i>	759	1,683	946	1,042	992	992	1,306	1,064	1,046
<i>Reticulation</i>	29	1,390	2,375	2,693	2,619	2,619	2,663	2,723	2,884
Infrastructure - Sanitation	3,551	3,088	3,390	3,359	3,383	3,383	6,156	4,196	4,340
<i>Reticulation</i>	1,536	1,088	1,154	1,390	1,329	1,329	3,546	1,573	1,641
<i>Sewerage purification</i>	2,015	2,000	2,235	1,969	2,055	2,055	2,611	2,623	2,699
Infrastructure - Other	12,375	3,183	7,100	7,254	5,304	5,304	6,472	6,837	7,304
<i>Waste Management</i>	3,492	3,077	7,100	6,854	5,304	5,304	6,254	6,616	7,081
<i>Transportation</i>					-	-			
<i>Gas</i>					-	-			
<i>Other</i>	8,883	106		400	-		218	221	223
Community	6,483	13,415	7,662	16,847	12,530	12,530	15,687	15,518	15,881
Parks & gardens	1,878	2,150	1,206	2,376	2,376	2,376	3,559	3,679	3,802
Sportsfields & stadia	1,666	1,720	1,601	1,901	1,836	1,836	1,797	1,837	1,877
Swimming pools	170	196	206	286	286	286	262	276	290
Community halls	282	292	498	391	416	416	900	855	865
Libraries	273	262	423	411	418	418	542	549	576
Recreational facilities	481	357	452	538	538	538	689	697	720
Fire, safety & emergency	546	57	732	65	959	959	1,018	961	989
Security and policing	761	2,610	1,081	10	2,411	2,411	3,267	3,129	3,182
Buses				-					
Clinics				-					
Museums & Art Galleries	66	122	125	116	116	116	163	100	107
Cemeteries	359	519	494	622	645	645	625	621	634
Social rental housing			383	1,874	1,866	1,866	1,983	1,984	1,985
Other		5,129	460	8,257	664	664	881	831	854

Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	237	-	835	835	943	206	209
Housing development			237		835	835	943	206	209
Other									
Other assets	-	-	430	-	4,368	4,368	5,992	6,094	5,981
General vehicles									
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other			430		4,368	4,368	5,992	6,094	5,981
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
Total Repairs and Maintenance Expenditure	39,231	41,158	40,058	56,509	55,601	55,601	66,986	67,103	71,148
Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
R&M as a % of PPE	1.2%	1.3%	1.3%	2.0%	2.0%	2.0%	2.2%	2.1%	2.1%
R&M as % Operating Expenditure	4.9%	4.5%	4.1%	5.2%	5.1%	5.1%	5.9%	5.5%	5.5%

NW402 Tlokwe - Supporting Table SA34d Depreciation by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand									
<u>Depreciation by Asset Class/Sub-class</u>									
Infrastructure	19,776	111,885	22,960	150,464	38,157	38,157	120,205	134,766	140,965
Infrastructure - Road transport	4,219	67,631	6,833	8,244	8,438	8,438	62,349	73,966	77,385
<i>Roads, Pavements & Bridges</i>	3,370	67,631	5,048	6,071	6,265	6,265	62,349	73,966	77,385
<i>Storm water</i>	849		1,784	2,173	2,173	2,173			
Infrastructure - Electricity	7,805	10,978	2,750	51,948	17,948	17,948	15,406	16,176	16,904
<i>Generation</i>									
<i>Transmission & Reticulation</i>	7,787	9,540	2,596	51,763	17,763	17,763	13,841	14,533	15,187
<i>Street Lighting</i>	19	1,438	154	185	185	185	1,565	1,643	1,717
Infrastructure - Water	2,498	18,908	7,334	2,829	4,589	4,589	21,825	22,916	23,947
<i>Dams & Reservoirs</i>			119		171	171	253	265	277
<i>Water purification</i>			21	18	78	78	116	122	128
<i>Reticulation</i>	2,498	18,908	7,194	2,811	4,340	4,340	21,456	22,529	23,543
Infrastructure - Sanitation	4,598	13,121	4,482	5,402	5,426	5,426	13,662	14,345	14,990
<i>Reticulation</i>	4,598	13,121	4,211	5,356	5,101	5,101	13,602	14,282	14,924
<i>Sewerage purification</i>			271	46	325	325	60	63	66
Infrastructure - Other	656	1,248	1,561	82,042	1,757	1,757	6,964	7,362	7,739
<i>Waste Management</i>	656	546	1,561	1,757	1,757	1,757	1,704	1,790	1,870
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>		702		80,285	-		5,260	5,573	5,869
Community	135,762	11,601	5,390	10,493	4,996	4,996	35,363	38,220	39,940
Parks & gardens	558	416	464	697	697	697	866	910	950
Sportsfields & stadia	1,546	2,362	287	1,613	380	380	2,726	2,664	2,784
Swimming pools			17	20	20	20	52	55	57
Community halls	308	3,545	730	350	350	350	13,606	14,604	15,261
Libraries	426	2,018	472	563	563	563	5,548	6,876	7,185
Recreational facilities	149	1,619	1,223	205	205	205	2,750	2,887	3,017
Fire, safety & emergency			833		992	992	2,274	2,388	2,495
Security and policing	0		916	9	1,122	1,122	1,736	1,823	1,905
Buses									
Clinics	56	699	47	63	63	63	734	691	722
Museums & Art Galleries	40	363	48	62	62	62	214	224	234
Cemeteries	107		21	25	25	25	189	199	208
Social rental housing			164	197	201	201	3,923	4,119	4,304
Other	132,572	579	169	6,690	316	316	744	781	816

<u>Heritage assets</u>	-	-	-	-	-	-	-	-	-
Buildings									
Other									
<u>Investment properties</u>	-	3,699	2,077	-	114,423	114,423	696	731	764
Housing development		3,699	2,077		114,423	114,423	696	731	764
Other									
<u>Other assets</u>	955	31,639	136,928	-	30,223	30,223	4,978	5,227	5,463
General vehicles		3,772							
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment		1,621							
Computers - hardware/equipment									
Furniture and other office equipment		6,660							
Abattoirs									
Markets									
Civic Land and Buildings		17,484							
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other	955	2,102	136,928		30,223	30,223	4,978	5,227	5,463
<u>Agricultural assets</u>	-	-	-	-	-	-	-	-	-
List sub-class									
<u>Biological assets</u>	-	-	-	-	-	-	-	-	-
List sub-class									
<u>Intangibles</u>	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
Total Depreciation	156,493	158,824	167,355	160,957	187,799	187,799	161,242	178,944	187,131
<u>Specialised vehicles</u>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

NW402 Tlokwe - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	2014/15 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value
<u>Capital expenditure</u>							
Vote 1 - Executive Mayor	–	–	–				
Vote 2 - Office of the Speaker	1,000	1,000	1,000	1,000			2,114
Vote 3 - Municipal Manager	1,000	–	–				1,006
Vote 4 - Budget and Treasury Office	1,827	2,473	450	1,000	200	200	1,800
Vote 5 - Public Safety	9,784	7,160	–	5,000	5,500	6,000	7,235
Vote 6 - Corporate Services	1,500	2,000	2,000	300	350	400	1,990
Vote 7 - Infrastructure	163,999	140,421	179,425	189,000	197,000	206,900	97,430
Vote 8 - Department Environmental Management	4,620	3,510	6,560	5,000	5,000	5,000	4,125
Vote 9 - Sports, Arts and Culture	12,780	11,957	8,907	5,000	5,000	5,000	8,991
Vote 10 - Human Settlement and Planning	140	–	–	500			986
Vote 11 - Economic Development	3,918	1,935	1,005		500	500	468
Total Capital Expenditure	200,569	170,455	199,347	206,800	213,550	224,000	126,145
<u>Future operational costs by vote</u>							
Vote 1 - Executive Mayor	18,674	19,535	20,417	21,960	23,278	24,674	17,972
Vote 2 - Office of the Speaker	61,004	63,650	66,728	70,732	74,975	79,474	50,396
Vote 3 - Municipal Manager	14,218	14,186	14,670	15,551	16,484	17,473	11,126
Vote 4 - Budget and Treasury Office	68,081	72,304	72,758	77,123	81,750	86,655	77,178
Vote 5 - Public Safety	89,668	94,233	99,172	105,122	111,429	118,115	86,710
Vote 6 - Corporate Services	29,056	29,137	30,449	32,276	34,213	36,265	26,508
Vote 7 - Infrastructure	678,261	725,701	777,783	824,450	873,917	926,353	653,053
Vote 8 - Department Environmental Management	81,838	86,282	91,278	96,755	102,560	108,714	75,090
Vote 9 - Sports, Arts and Culture	62,498	66,506	69,880	73,754	78,180	82,871	50,837
Vote 10 - Human Settlement and Planning	27,663	28,824	29,349	31,110	32,977	34,955	23,565
Vote 11 - Economic Development	9,606	10,368	11,145	11,814	12,522	13,274	9,262

Total future operational costs	1,140,567	1,210,727	1,283,629	1,360,647	1,442,286	1,528,823	1,081,698
<u>Future revenue by source</u>							
Property rates	114,583	121,458	128,745	136,470	144,658	153,338	107,827
Property rates - penalties & collection charges							
Service charges - electricity revenue	562,410	603,409	646,795	685,602	726,738	770,343	537,712
Service charges - water revenue	87,072	91,861	96,913	102,728	108,892	115,425	80,402
Service charges - sanitation revenue	49,941	52,741	55,585	58,920	62,456	66,203	44,572
Service charges - refuse revenue	31,841	34,388	36,795	39,003	41,343	43,824	29,008
Other	14,939	14,149	14,632	15,510	16,441	17,427	15,095
Rental of facilities and equipment	5,965	6,134	6,312	6,691	7,092	7,518	5,925
Fines	10,500	11,000	11,500	12,190	12,921	13,697	10,500
Licenses	6,750	6,900	7,000	7,420	7,865	8,337	6,500
Interest	21,000	20,500	20,000	20,000	20,100	20,200	25,480
Grants	163,721	197,109	246,770	210,000	215,000	220,000	144,247
Total future revenue	1,068,722	1,159,650	1,271,048	1,294,535	1,363,507	1,436,311	1,007,268
Net Financial Implications	272,414	221,532	211,928	272,912	292,329	316,512	200,575

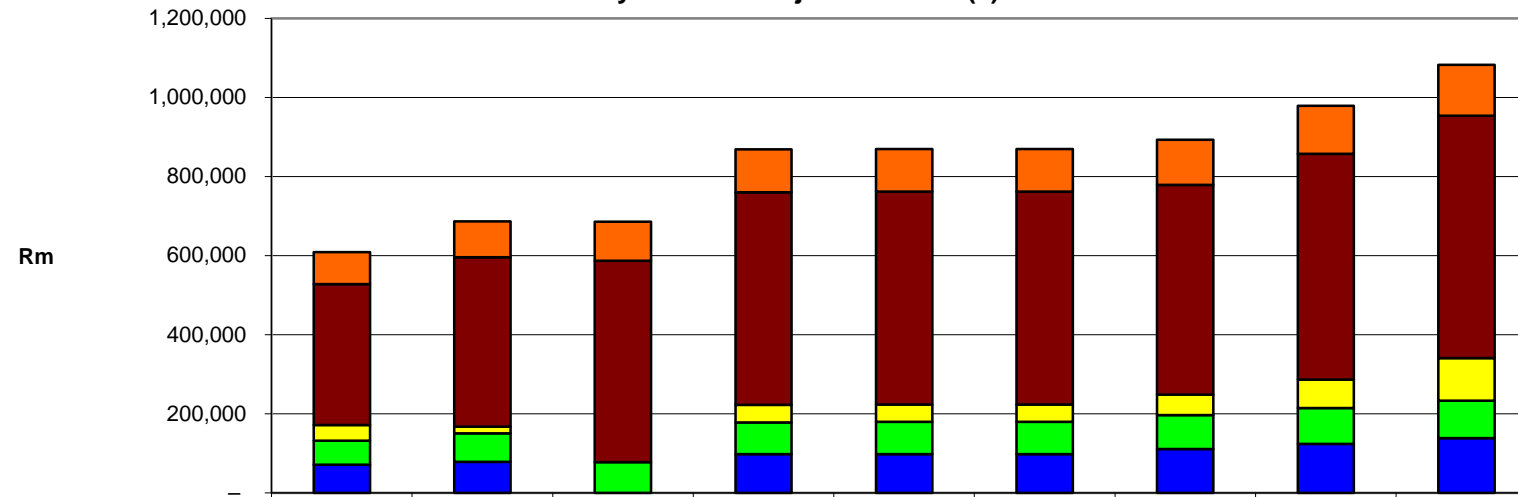
NW402 Tlokwe - Supporting Table SA36 Detailed capital budget

Table 102: Revenue Supporting Table 100: Detailed Capital Budget															
Municipal Vote/Capital project R thousand	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 5	Total Project Estimate	Prior year outcomes		2014/15 Medium Term Revenue & Expenditure Framework			Project information	
									Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewal
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>															
EXECUTIVE MAYOR															
OFFICE OF THE SPEAKER											1,000	1,000	1,000		
MUNICIPAL MANAGER											1,000				
BUDGET AND TREASURY OFFICE											1,827	2,473	450		
PUBLIC SAFETY											9,784	7,160			
CORPORATE SERVICES											1,500	2,000	2,000		
INFRASTRUCTURE											163,999	140,421	179,425		
DEPARTMENT ENVIRONMENTAL MANAGEMENT											4,620	3,510	6,560		
SPORTS, ARTS AND CULTURE											12,780	11,957	8,907		
HUMAN SETTLEMENT AND PLANNING											140				
ECONOMIC DEVELOPMENT											3,918	1,935	1,005		
Parent Capital expenditure											200,569	170,455	199,347		
Entities: <i>List all capital projects grouped by Entity</i>															
Entity Capital expenditure										-	-	-	-	-	
Total Capital expenditure										-	-	200,569	170,455	199,347	

NW402 Tlokwe - Supporting Table SA37 Projects delayed from previous financial year/s

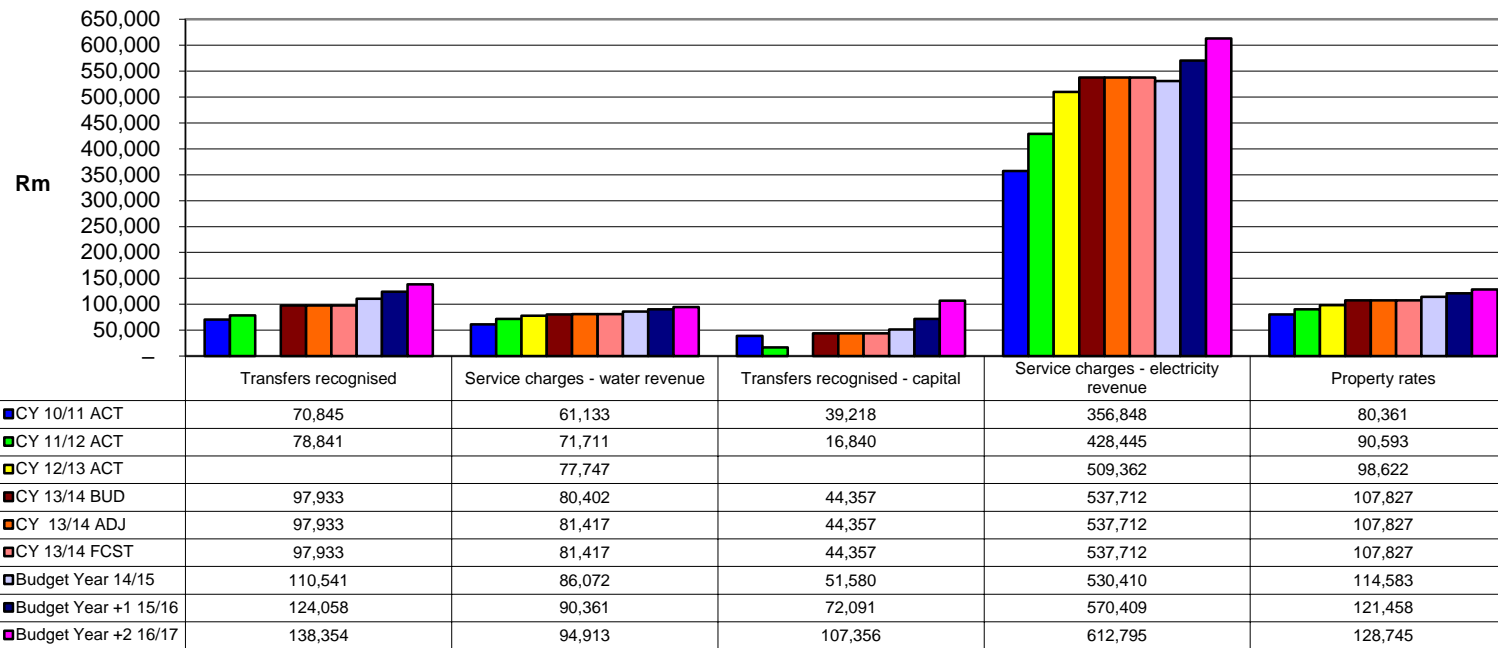
Municipal Vote/Capital project	Project name	Project number	Asset Class 3	Asset Sub-Class 3	Previous target year to complete	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
						Original Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
					Year					
R thousand										
Parent municipality:										
Sports, Arts & Culture	Community Hall Ward 19	0160	Community	Community halls				5,000		
Economic Development	Upgrade Stalls	0465	Other Assets	Other				1,221		
Infrastructure	Matlwang Access Road	0340	Community	Roads, Pavements & Bridges				6,000		
Infrastructure	Upgrade Network Protection	0670	Infrastructure - Electricity	Transmission & Reticulation				14,000		
Budget & Treasury Office	Upgrade FNB Building	0562	Other	Other Buildings				1,800		
Municipal Manager	Performance Tool PMS	0018	Other Assets	Other				1,000		
Infrastructure	ikageng X9 Water	0735	Infrastructure - Water	Reticulation				3,000		
Infrastructure	Generator	0500	Infrastructure - Sanitation	Sewerage purification				5,600		
Infrastructure	Ikageng Upgrading Sewer	0500	Infrastructure - Sanitation	Sewerage purification				2,000		
Infrastructure	Ikageng Proper Upgrading Sewer	0500	Infrastructure - Sanitation	Sewerage purification				3,000		
Public Safety	Access Control System	0099	Other	Security and policing				1,000	1,500	
Office of the Speaker	Ward Committee Offices	0010	Other	Other Buildings				1,000	1,000	1,000

Revenue by Source - Major - Chart A5(a)

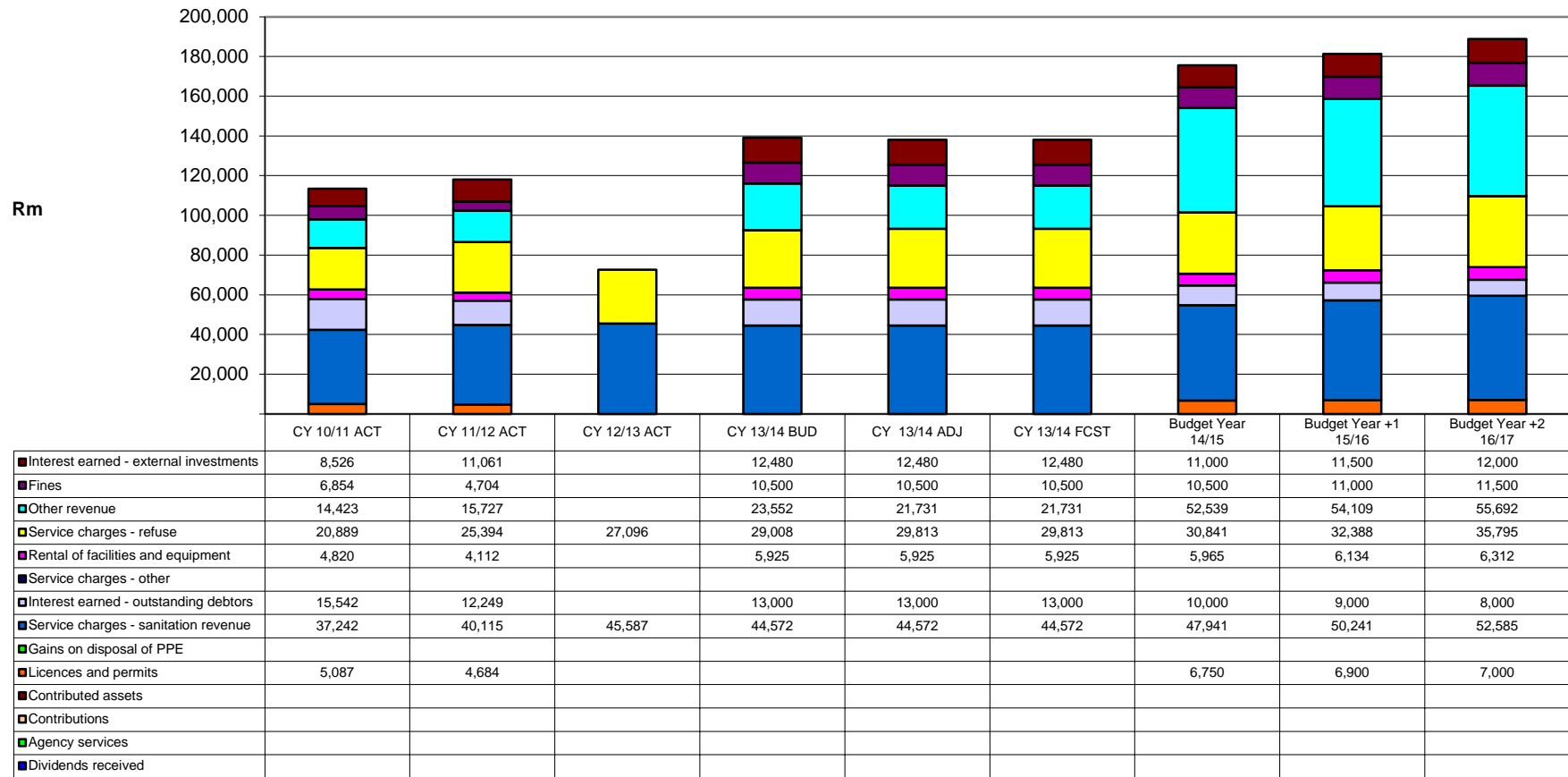


	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Property rates	80,361	90,593	98,622	107,827	107,827	107,827	114,583	121,458	128,745
Service charges - electricity revenue	356,848	428,445	509,362	537,712	537,712	537,712	530,410	570,409	612,795
Transfers recognised - capital	39,218	16,840		44,357	44,357	44,357	51,580	72,091	107,356
Service charges - water revenue	61,133	71,711	77,747	80,402	81,417	81,417	86,072	90,361	94,913
Transfers recognised	70,845	78,841		97,933	97,933	97,933	110,541	124,058	138,354

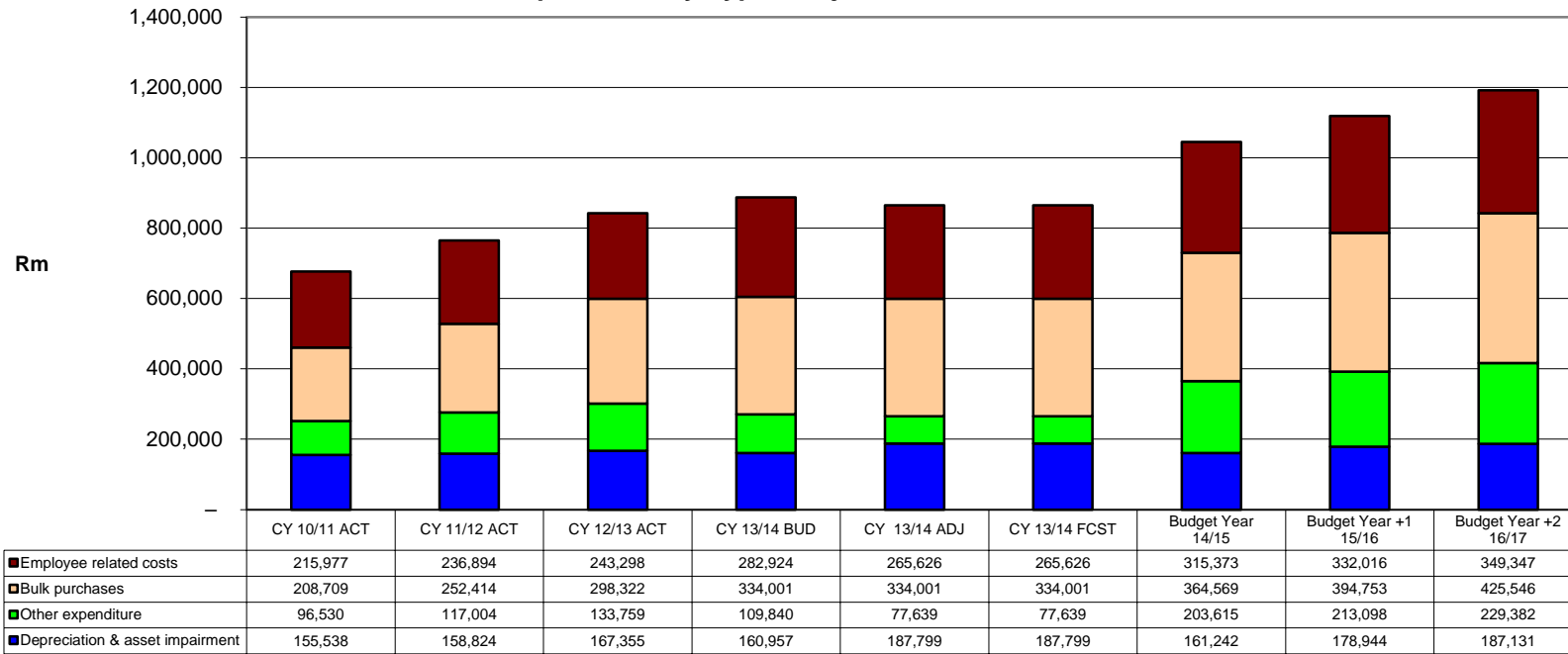
Revenue by Source - Major - Chart A5(b) - source trend



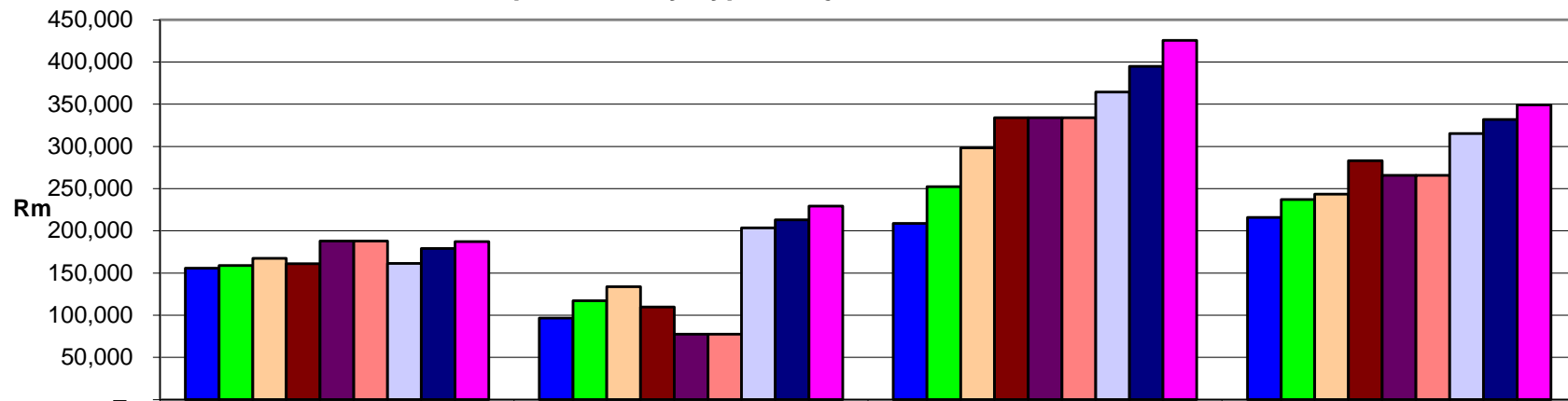
Revenue by Source - Minor - Chart A6



Expenditure by Type - Major - Chart A7

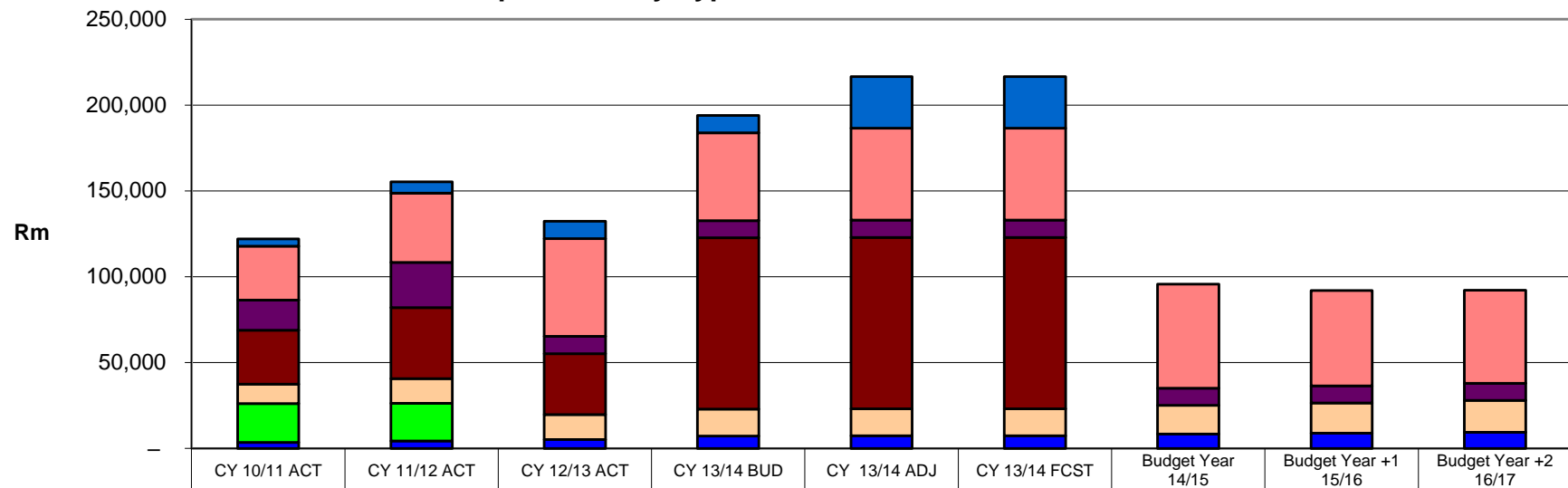


Expenditure by Type - Major - Chart A7

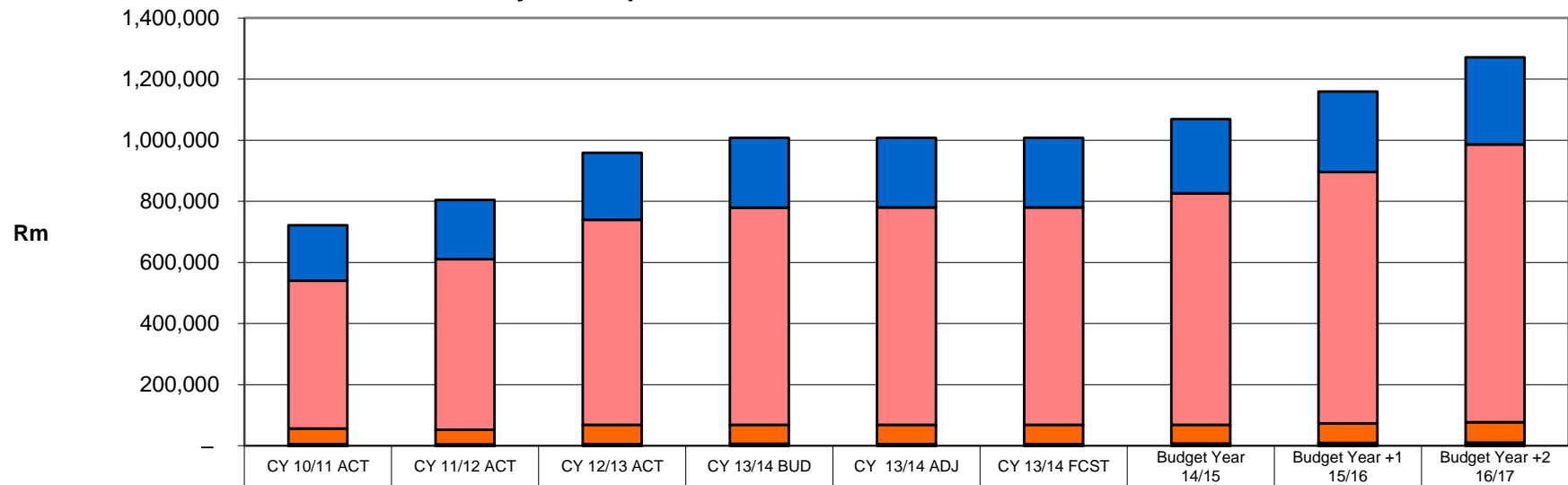


	Depreciation & asset impairment	Other expenditure	Bulk purchases	Employee related costs
■ CY 10/11 ACT	155,538	96,530	208,709	215,977
■ CY 11/12 ACT	158,824	117,004	252,414	236,894
■ CY 12/13 ACT	167,355	133,759	298,322	243,298
■ CY 13/14 BUD	160,957	109,840	334,001	282,924
■ CY 13/14 ADJ	187,799	77,639	334,001	265,626
■ CY 13/14 FCST	187,799	77,639	334,001	265,626
■ Budget Year 14/15	161,242	203,615	364,569	315,373
■ Budget Year +1 15/16	178,944	213,098	394,753	332,016
■ Budget Year +2 16/17	187,131	229,382	425,546	349,347

Expenditure by Type - Minor - Chart A7

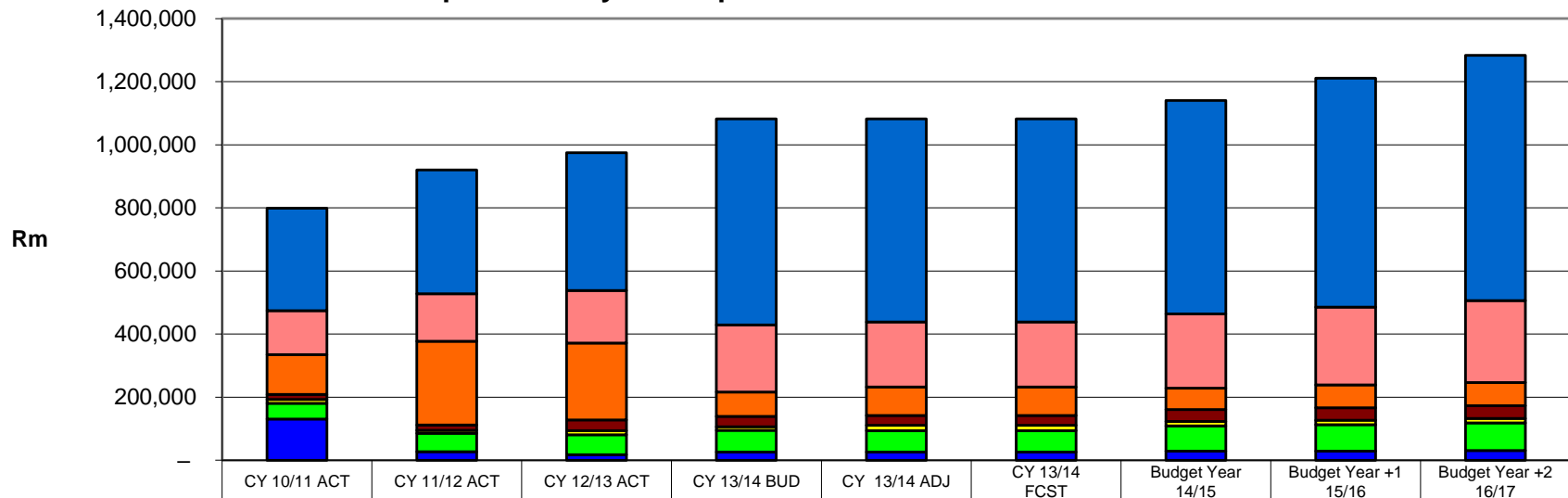


Revenue by Municipal Vote classification - Chart A1

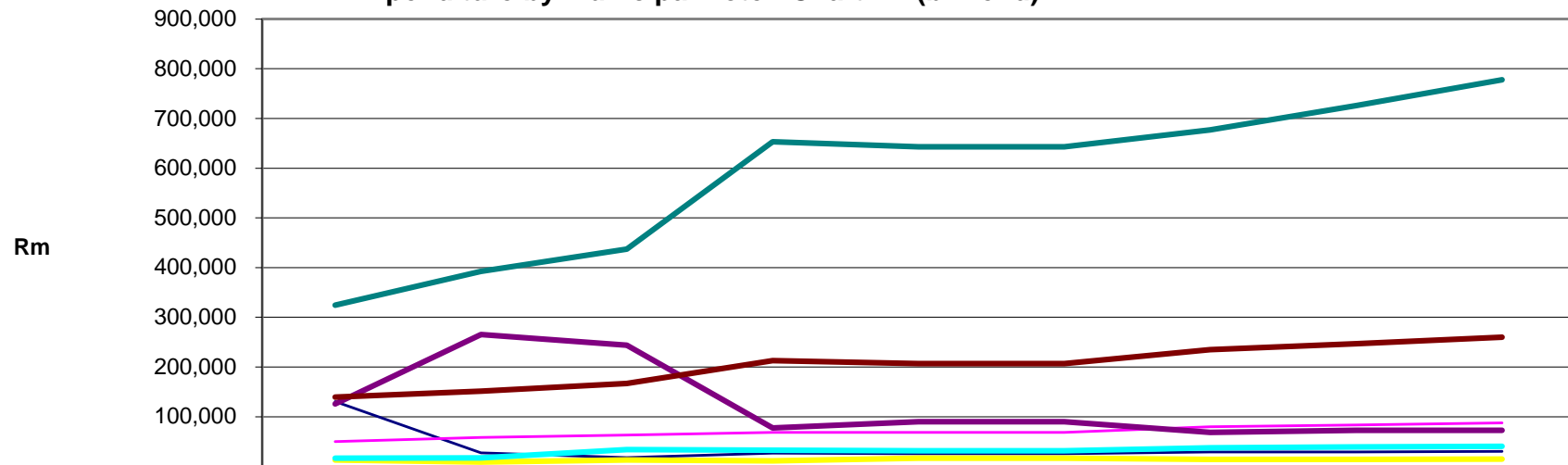


■ Treasury	181,811	194,243	219,077	228,692	227,622	227,622	242,293	263,638	284,728
■ Procurement & Infrastructure	483,881	557,886	671,140	710,581	711,597	711,597	757,848	822,448	909,050
■ Health, Safety & Social Services	51,176	48,026	62,940	61,593	62,955	62,955	60,980	64,098	67,429
■ Sustainable Dev. & City Enterprises	2,803	2,818	3,821	5,136	3,126	3,126	4,527	3,556	3,589
■ Corporate & Human Resources	1,366	685	330	1,266	1,966	1,966	2,175	1,560	1,685
■ Office of the City Manager	750	790	804		3	3	893	4,345	4,561
■ Governance	1	29	175				6	5	6

Expenditure by Municipal Vote - Chart A2a

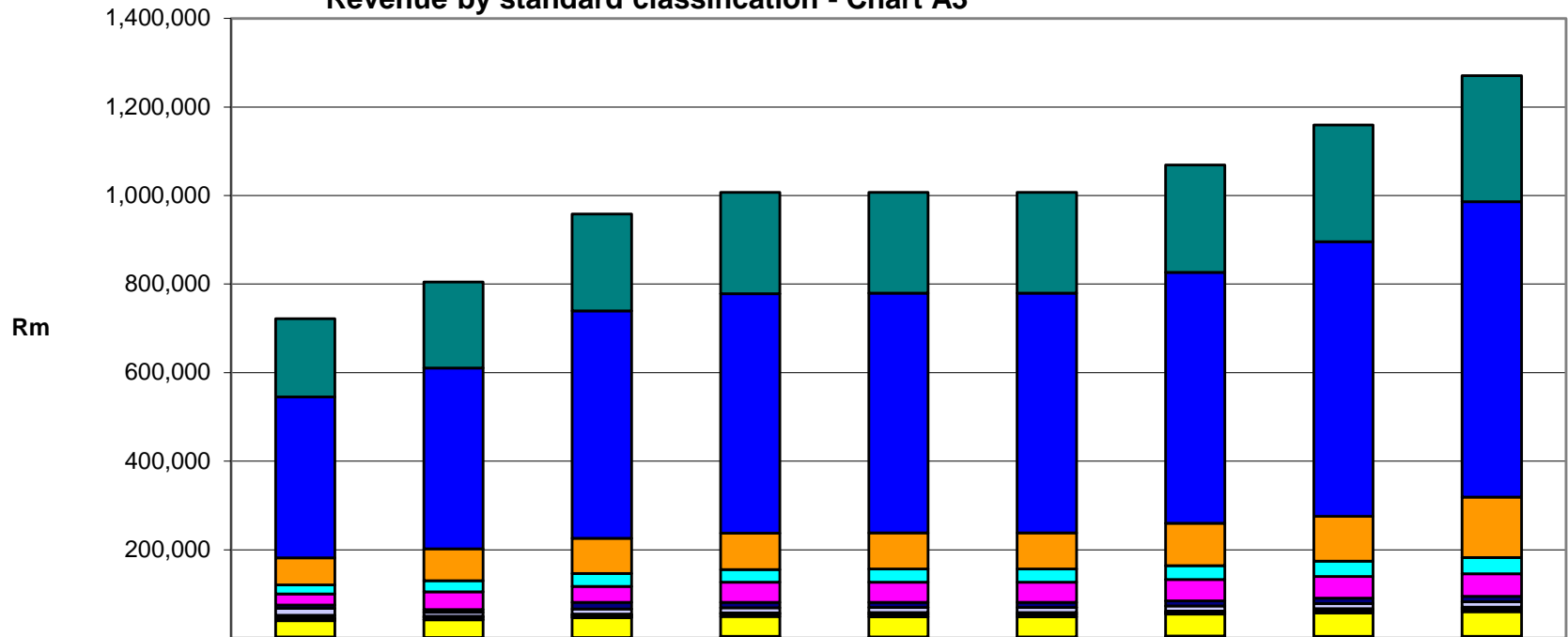


Expenditure by Municipal Vote - Chart A2 (b Trend)



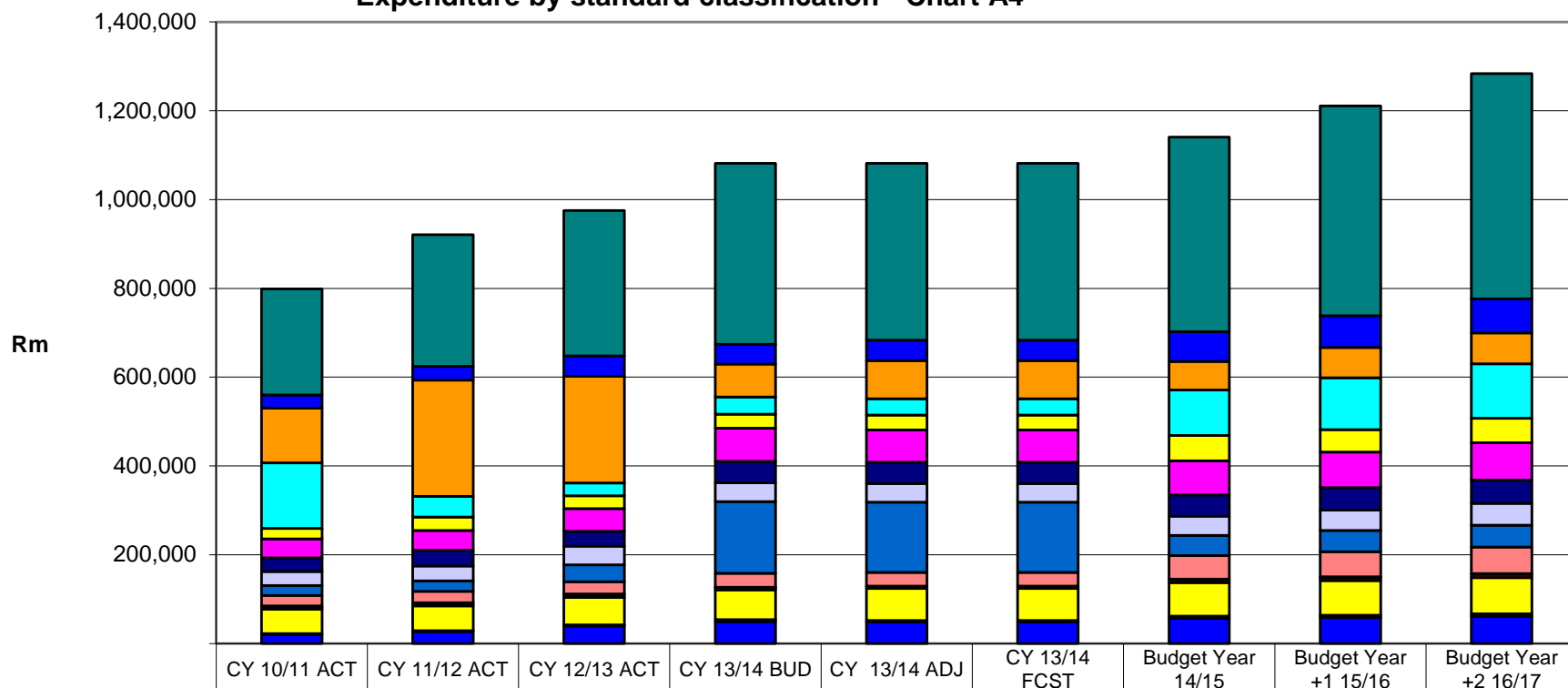
	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Corporate & Human Resources	130,178	27,417	17,595	26,508	25,639	25,639	29,056	29,137	30,449
Governance	49,817	57,979	63,233	68,368	68,297	68,297	79,979	83,535	87,546
Office of the City Manager	12,732	9,008	12,838	11,126	16,666	16,666	14,218	14,186	14,669
Sustainable Dev. & City Enterprises	16,242	17,144	33,883	32,827	31,241	31,241	37,269	39,192	40,494
Treasury	125,736	265,201	243,583	77,178	89,978	89,978	68,331	72,304	72,758
Health, Safety & Social Services	139,554	151,279	166,604	212,638	206,683	206,683	234,743	246,721	260,030
Procurement & Infrastructure	324,571	392,394	437,355	653,053	643,193	643,193	676,973	725,701	777,783

Revenue by standard classification - Chart A3

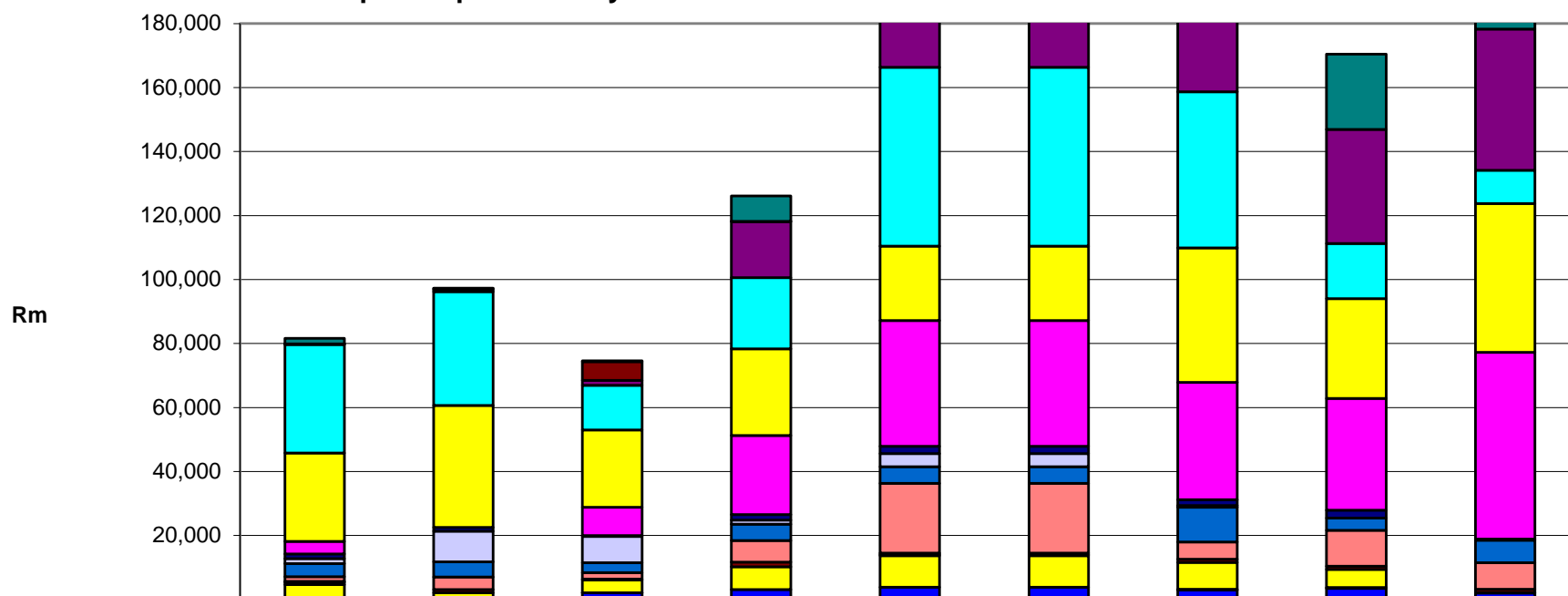


	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
■ Budget & Treasury Office	176,871	194,243	219,058	228,690	227,620	227,620	242,293	263,638	284,728
■ Electricity	362,912	408,226	513,391	541,470	541,470	541,470	566,450	620,727	667,400
■ Water	61,133	71,711	79,764	81,612	81,612	81,612	95,704	101,204	136,230
■ Waste Management	20,889	25,408	29,038	29,008	29,813	29,813	31,841	34,388	36,795
■ Housing									
■ Planning & Development	24,792	39,925	36,078	45,343	45,493	45,493	48,047	49,088	51,171
■ Public Safety	7,837	5,951	14,920	12,583	11,883	11,883	11,413	11,913	12,413
■ Road Transport	15,369	9,348	11,274	11,480	11,480	11,480	11,715	11,980	12,195
■ Community & Social Services	5,861	1,411	2,437	2,409	3,672	3,672	2,304	1,980	2,054
■ Health	1,731	2,099	767						
■ Sport and Recreation	3,875	3,580	3,863	5,543	5,543	5,543	3,112	3,237	3,367
■ Executive & Council	750	790	968				893	4,345	4,561
■ Waste Water Management	37,090	40,076	45,357	44,672	45,688	45,688	50,176	52,986	55,839
■ Environmental Protection									
■ Corporate Services	2,679	1,709	1,370	4,458	2,997	2,997	4,774	4,165	4,296

Expenditure by standard classification - Chart A4

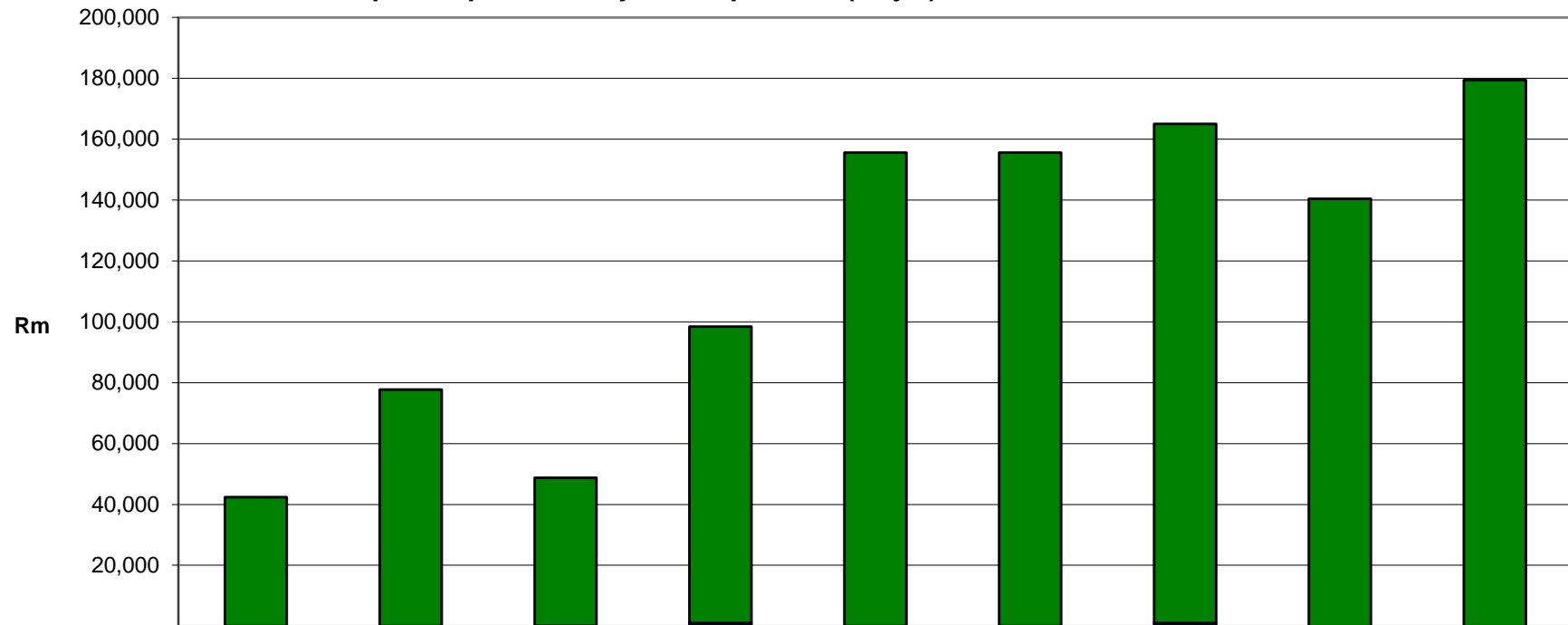


Capital expenditure by Standard Classification - Chart A11



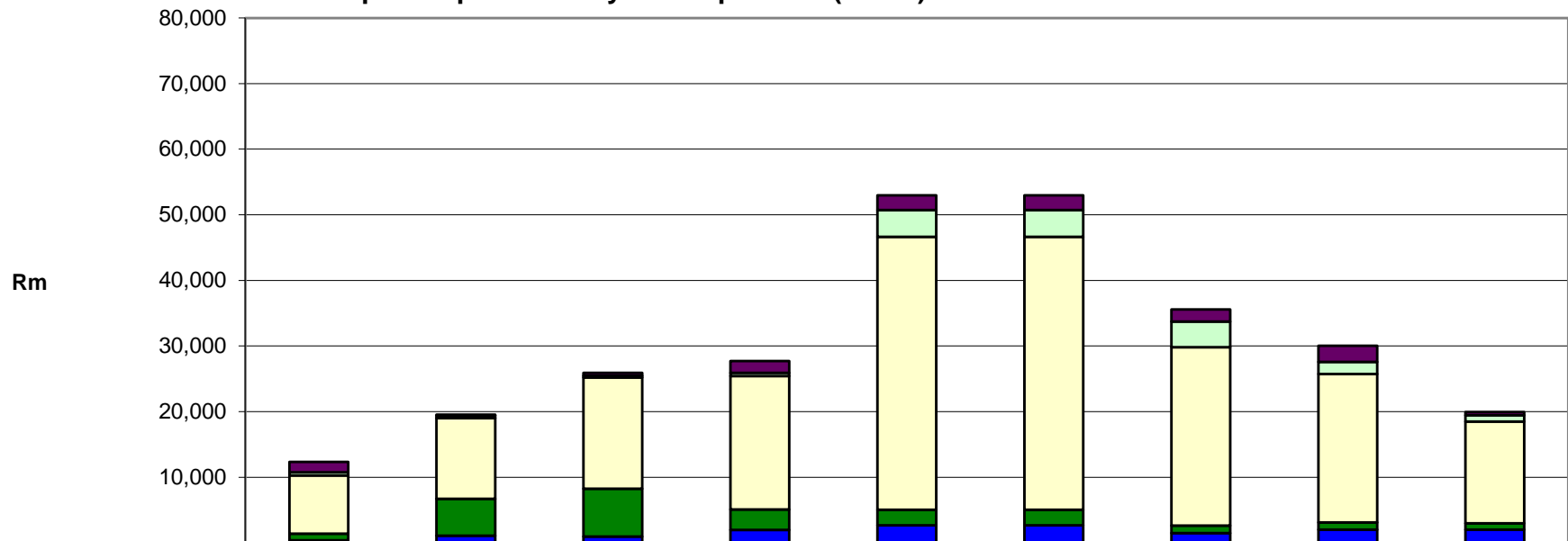
	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
■ Planning & Development	1,751	63	344	7,962	12,280	12,280	14,068	23,515	21,035
■ Housing	24	324	5,791	50	357	357	–	–	–
■ Water	122	677	1,527	17,577	29,577	29,577	27,850	35,650	44,186
■ Electricity	33,926	35,555	14,002	22,245	55,848	55,848	48,719	17,272	10,396
■ Road Transport	27,625	38,088	24,157	27,020	23,293	23,293	42,095	31,200	46,483
■ Waste Water Management	3,913		8,819	24,717	39,345	39,345	36,626	34,919	58,330
■ Budget & Treasury Office	1,515	1,203	301	1,800	2,248	2,248	1,827	2,473	450
■ Waste Management	1,523	9,604	8,190	1,250	4,055	4,055	550	–	–
■ Community & Social Services	4,060	4,752	3,130	5,127	5,193	5,193	10,876	3,790	6,940
■ Sport and Recreation	1,459	3,927	1,962	6,754	21,885	21,885	5,422	11,227	8,367
■ Health	320		–	–	390	390	–	–	–
■ Executive & Council	693	971	272	1,449	399	399	1,000	1,000	1,000
■ Public Safety	4,170	2,081	4,038	7,075	9,824	9,824	8,384	5,660	–
■ Environmental Protection			47	–	–	–	252	250	160
■ Corporate Services	506		2,057	3,118	3,840	3,840	2,900	3,500	2,000

Capital expenditure by Municipal Vote (Major) - Chart A9



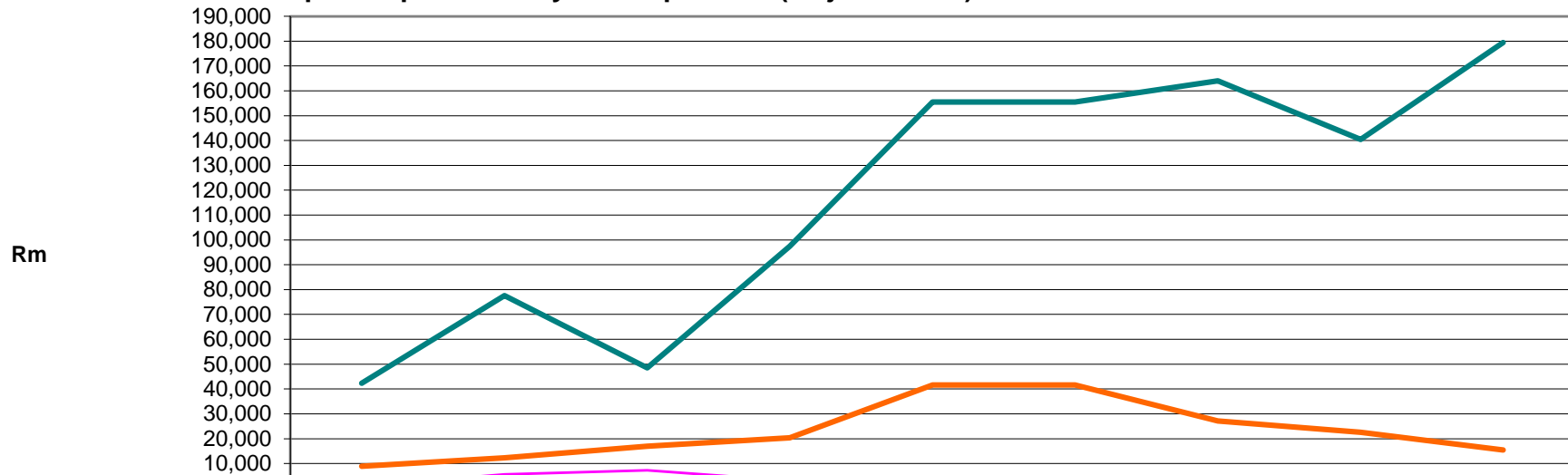
	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
■ Procurement & Infra.	42,341	77,613	48,510	97,430	155,518	155,518	163,999	140,421	179,425
■ Office of the City Manager	50	81	228	1,006	44	44	1,000		

Capital expenditure by Municipal Vote (Minor) - Chart A10



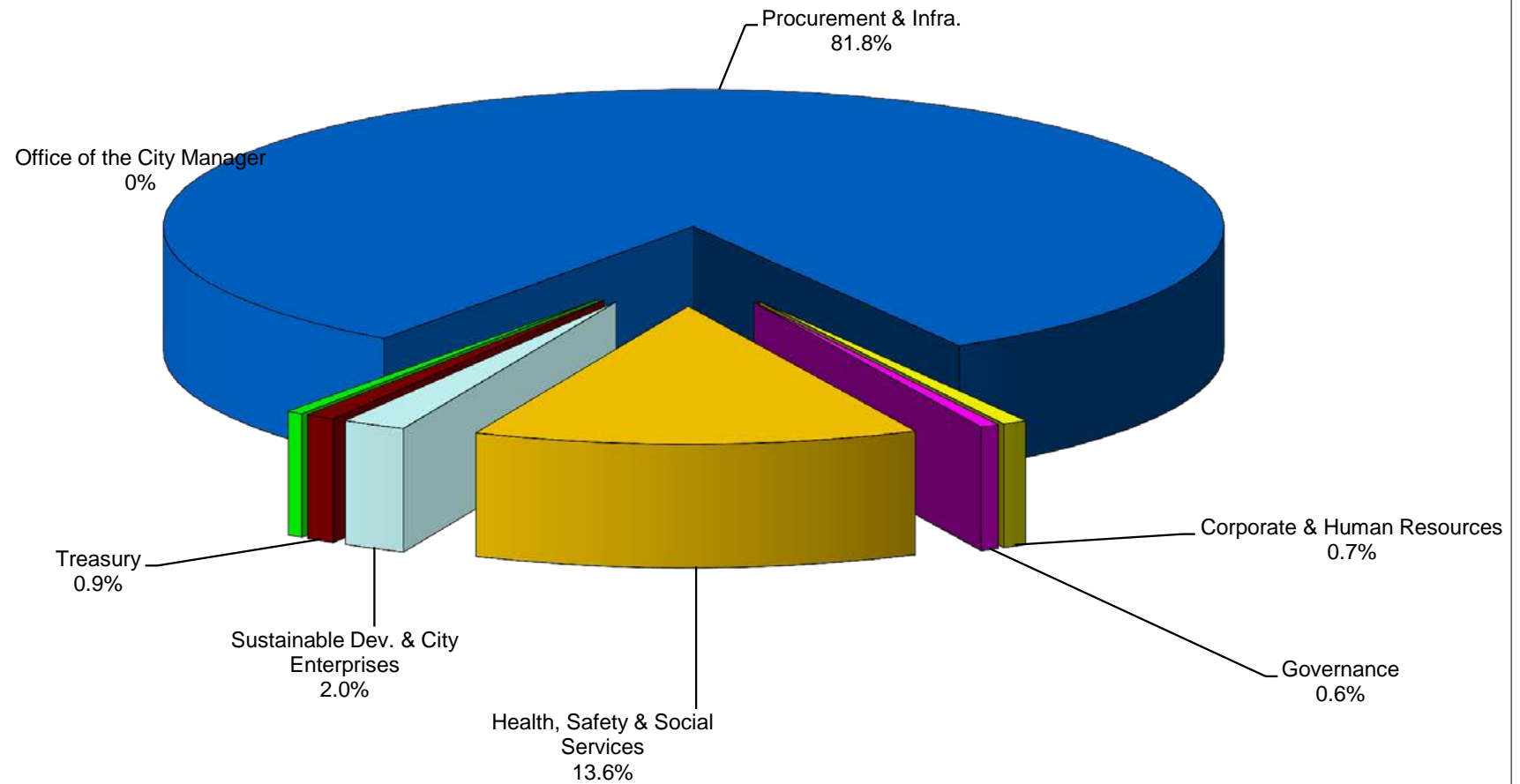
	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
■ Treasury	1,562	128	426	1,800	2,248	2,248	1,827	2,473	450
■ Sustainable Dev. & City Enterprises	483	387	247	468	4,096	4,096	3,918	1,835	1,005
■ Health, Safety & Social Services	8,901	12,318	16,967	20,351	41,576	41,576	27,184	22,627	15,467
■ Governance	987	5,641	7,300	3,100	2,382	2,382	1,140	1,100	1,000
■ Corporate & Human Resources	401	1,075	958	1,990	2,668	2,668	1,500	2,000	2,000

Capital expenditure by Municipal Vote (Major - Trend) - Chart A12

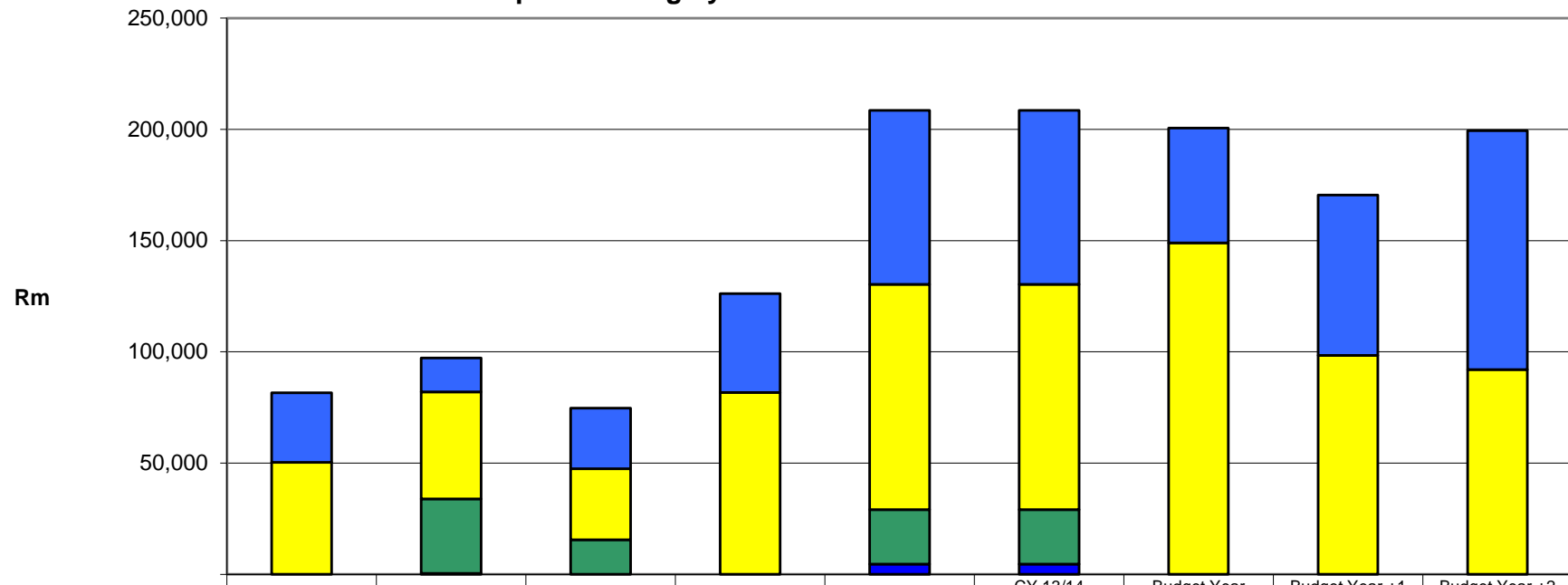


	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Corporate & Human Resources	401	1,075	958	1,990	2,668	2,668	1,500	2,000	2,000
Governance	987	5,641	7,300	3,100	2,382	2,382	1,140	1,100	1,000
Health, Safety & Social Services	8,901	12,318	16,967	20,351	41,576	41,576	27,184	22,627	15,467
Sustainable Dev. & City Enterprises	483	387	247	468	4,096	4,096	3,918	1,835	1,005
Treasury	1,562	128	426	1,800	2,248	2,248	1,827	2,473	450
Office of the City Manager	50	81	228	1,006	44	44	1,000		
Procurement & Infra.	42,341	77,613	48,510	97,430	155,518	155,518	163,999	140,421	179,425

**2014/15 Budget Year
Capital expenditure program per vote**

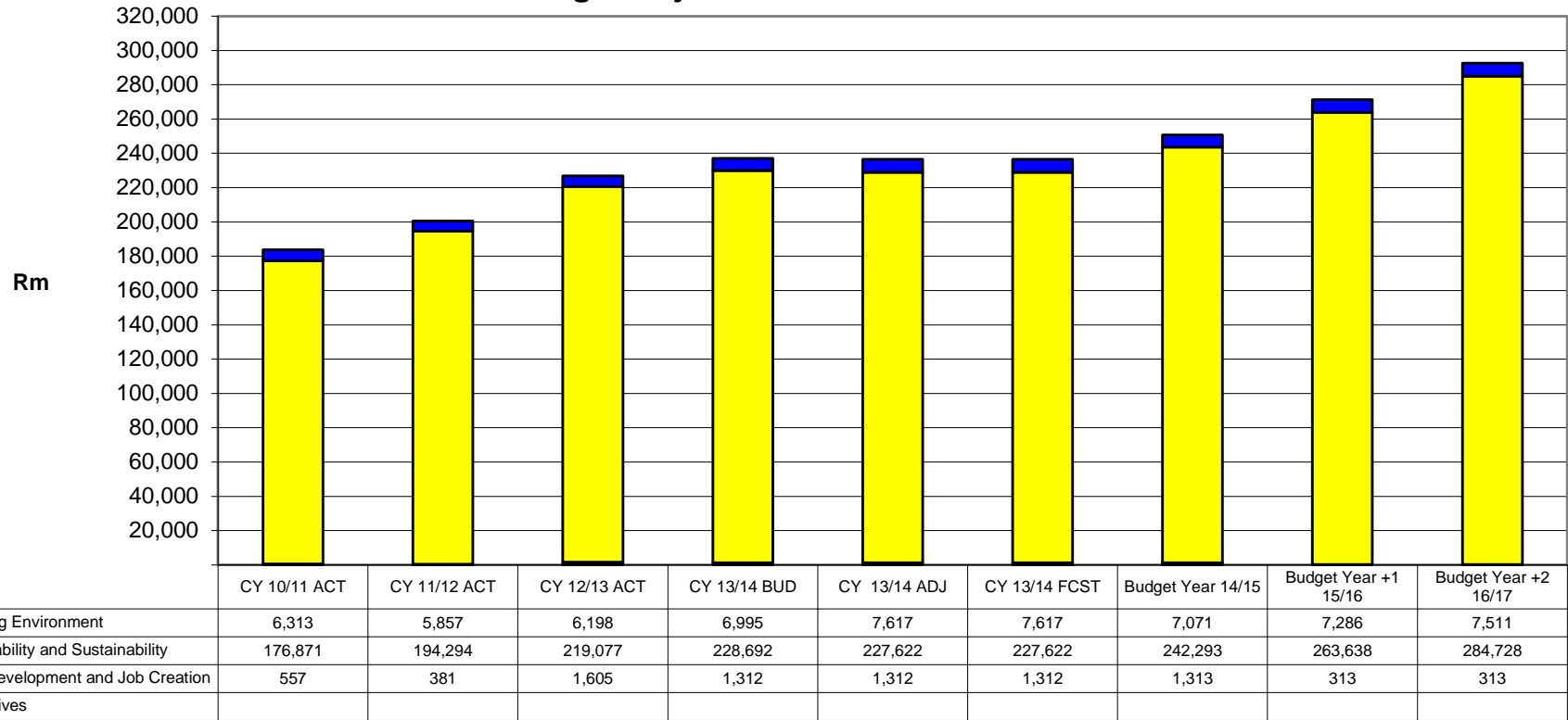


Capital funding by source - Chart A13

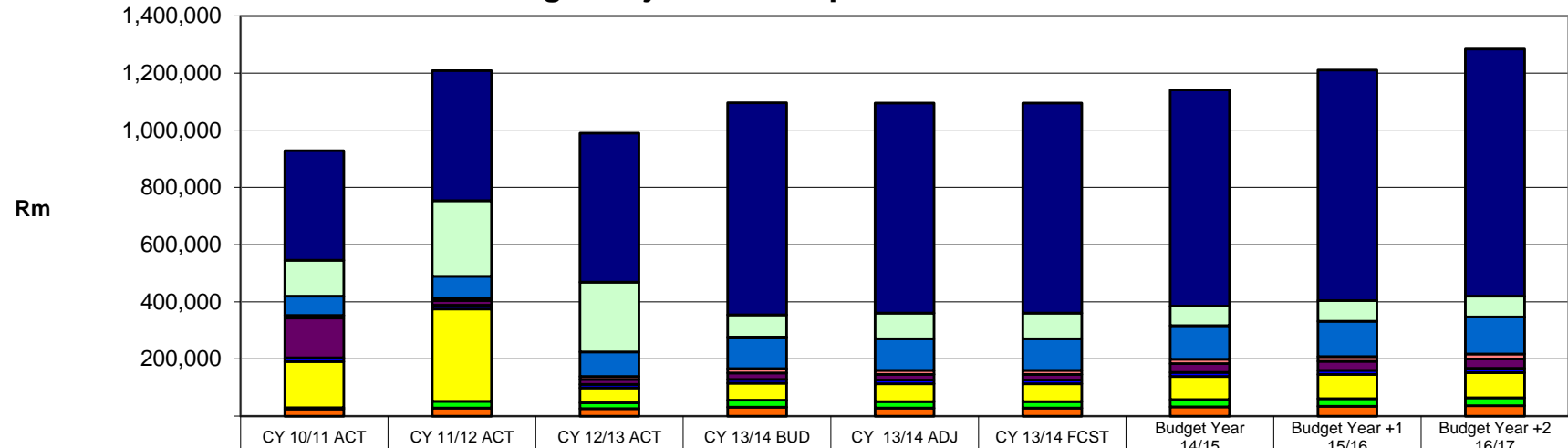


	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Capital transfers recognised	31,309	15,245	27,229	44,357	78,257	78,257	51,580	72,091	107,356
Internally generated funds	50,296	48,094	31,885	81,788	101,236	101,236	148,988	98,364	91,991
Borrowing		33,546	15,521	–	24,466	24,466			
Public contributions & donations		359		–	4,574	4,574			

IDP Strategic Objectives - Revenue - Chart A14

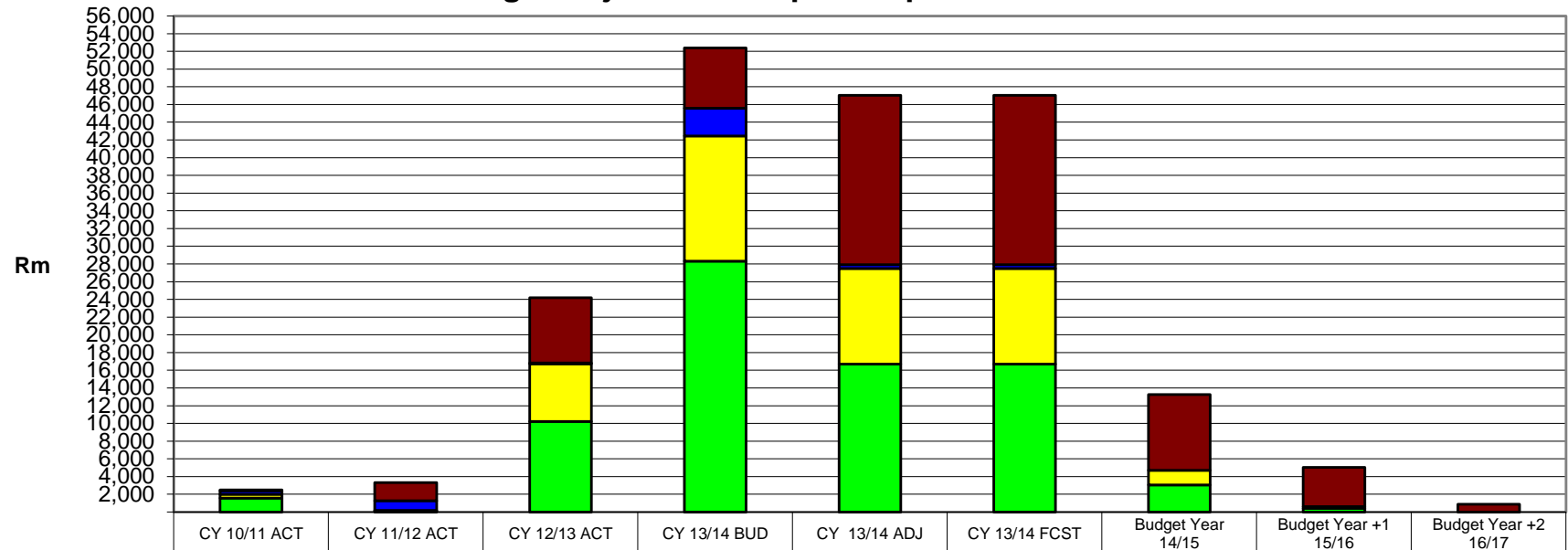


IDP Strategic Objectives - Expenditure - Chart A15



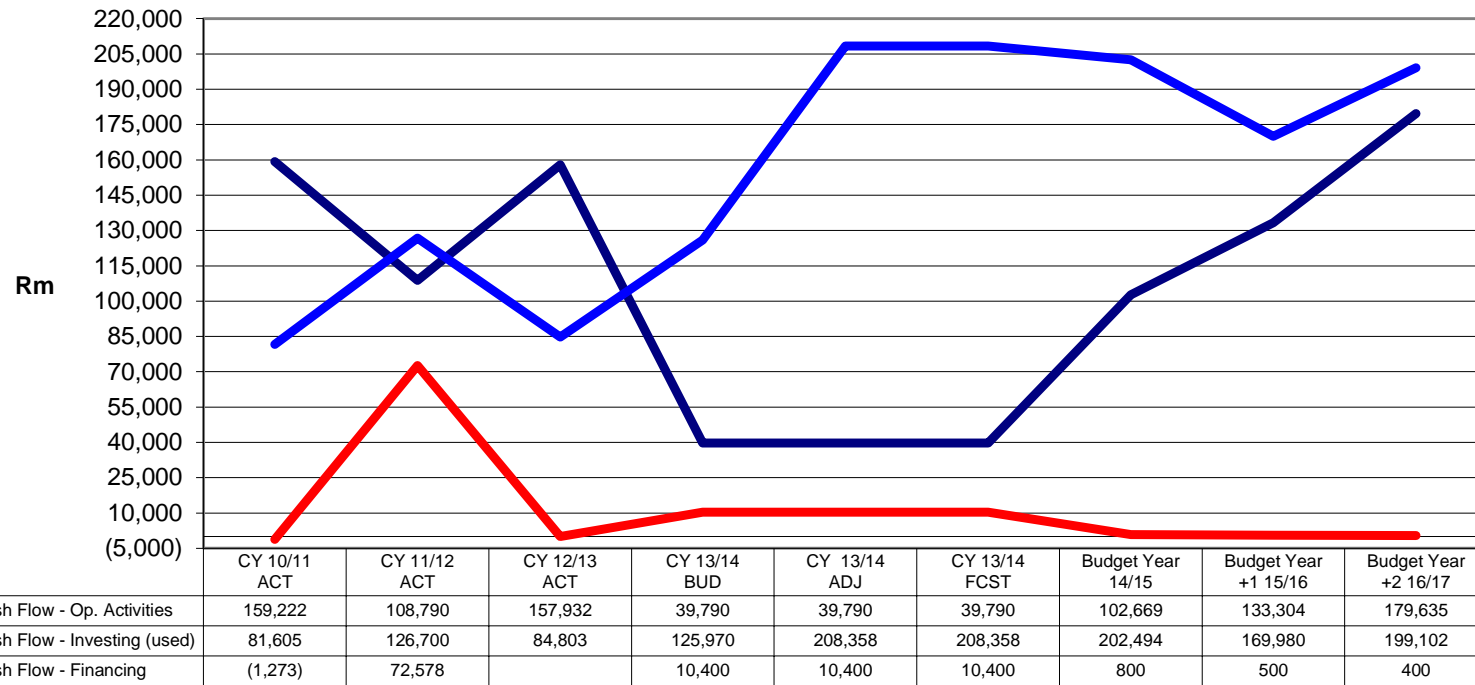
	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Operations and Support Services	383,749	454,673	521,583	742,664	733,997	733,997	755,368	806,838	863,873
Financial Viability and Sustainability	125,736	265,201	243,583	77,178	89,978	89,978	68,331	72,304	72,758
Good Governance	66,829	75,733	86,496	110,741	110,232	110,232	118,167	123,766	129,947
Embracing our Cultural Diversity	9,339	8,490	9,654	15,388	14,612	14,612	15,501	16,107	16,741
Empowering our Citizens	138,823	16,798	17,380	22,301	19,782	19,782	30,524	31,857	33,403
Safe, Healthy and Secure Environment	13,009	13,048	12,032	12,704	12,499	12,499	13,740	14,307	14,995
Quality Living Environment	161,909	323,137	52,768	59,982	62,690	62,690	80,602	84,482	87,770
Economic Development and Job Creation	4,083	22,899	19,584	24,091	22,165	22,165	25,493	26,523	27,790
Sustaining the Natural and Built Environment	25,171	28,542	26,724	31,478	28,583	28,583	32,842	34,542	36,353

IDP Strategic Objectives - Capital Expenditure - Chart A16



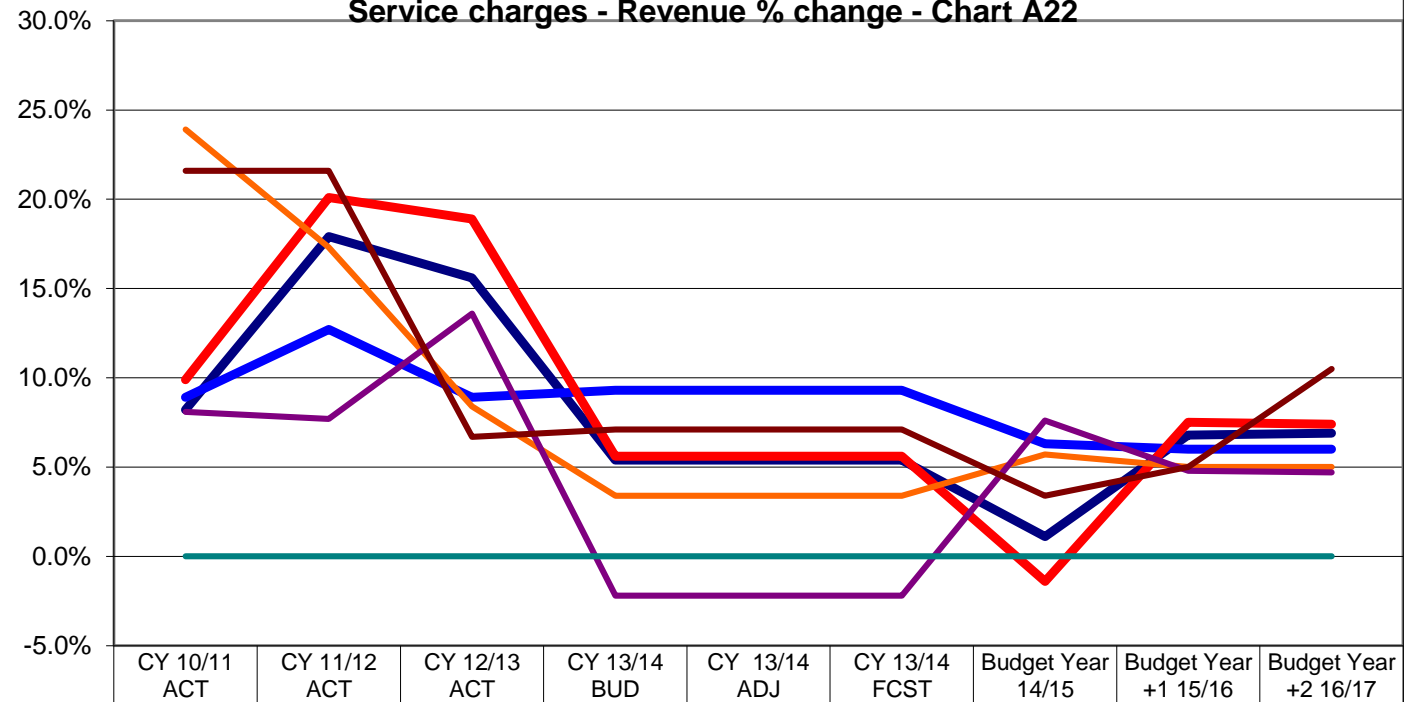
■ Quality Living Environment	93	2,056	7,353	6,804	19,126	19,126	8,558	4,450	860
■ Embracing our Cultural Diversity	401	1,075	85	3,118	420	420			
■ Economic Development and Job Creation	440	63	6,515	14,151	10,808	10,808	1,640,000	200,000	
■ Financial Viability and Sustainability	1,562	128	10,218	28,301	16,696	16,696	3,070	400	
■ Other objectives									

Cash Flow Trend- Chart A23

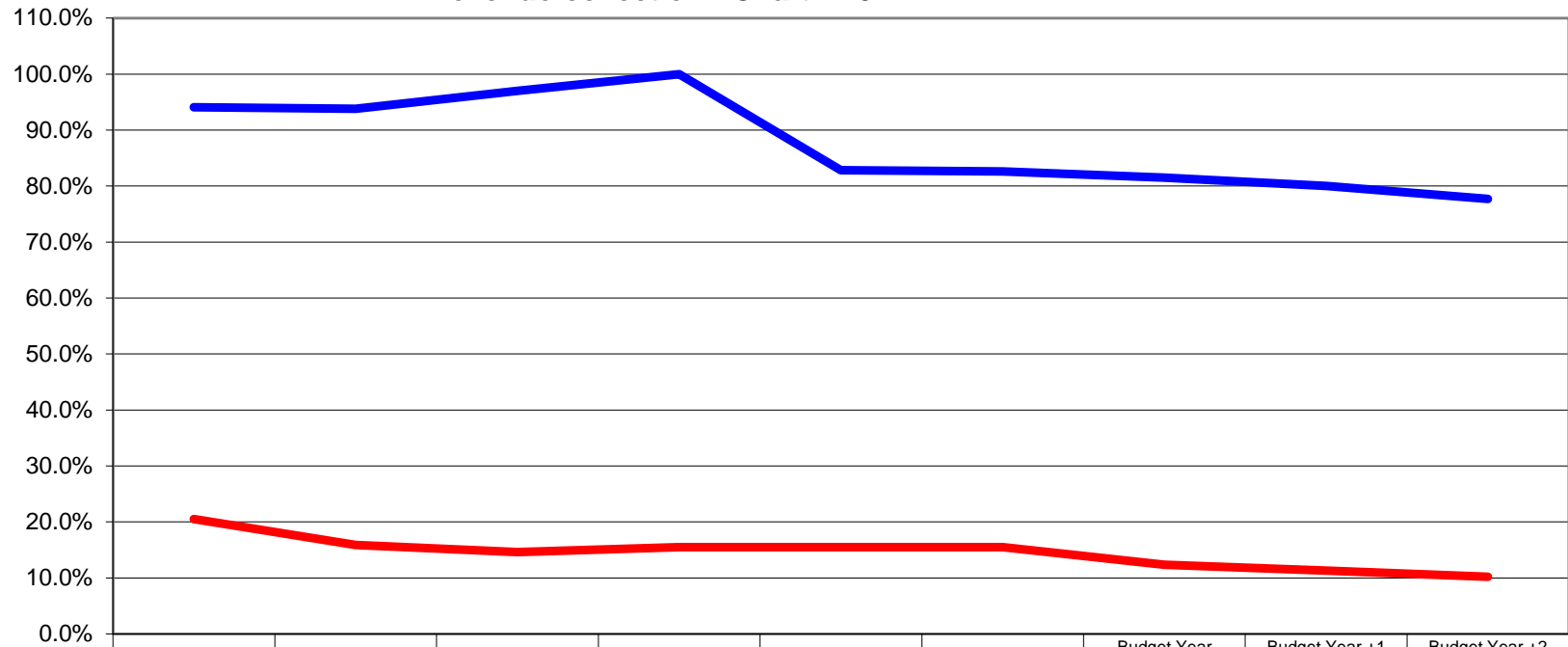


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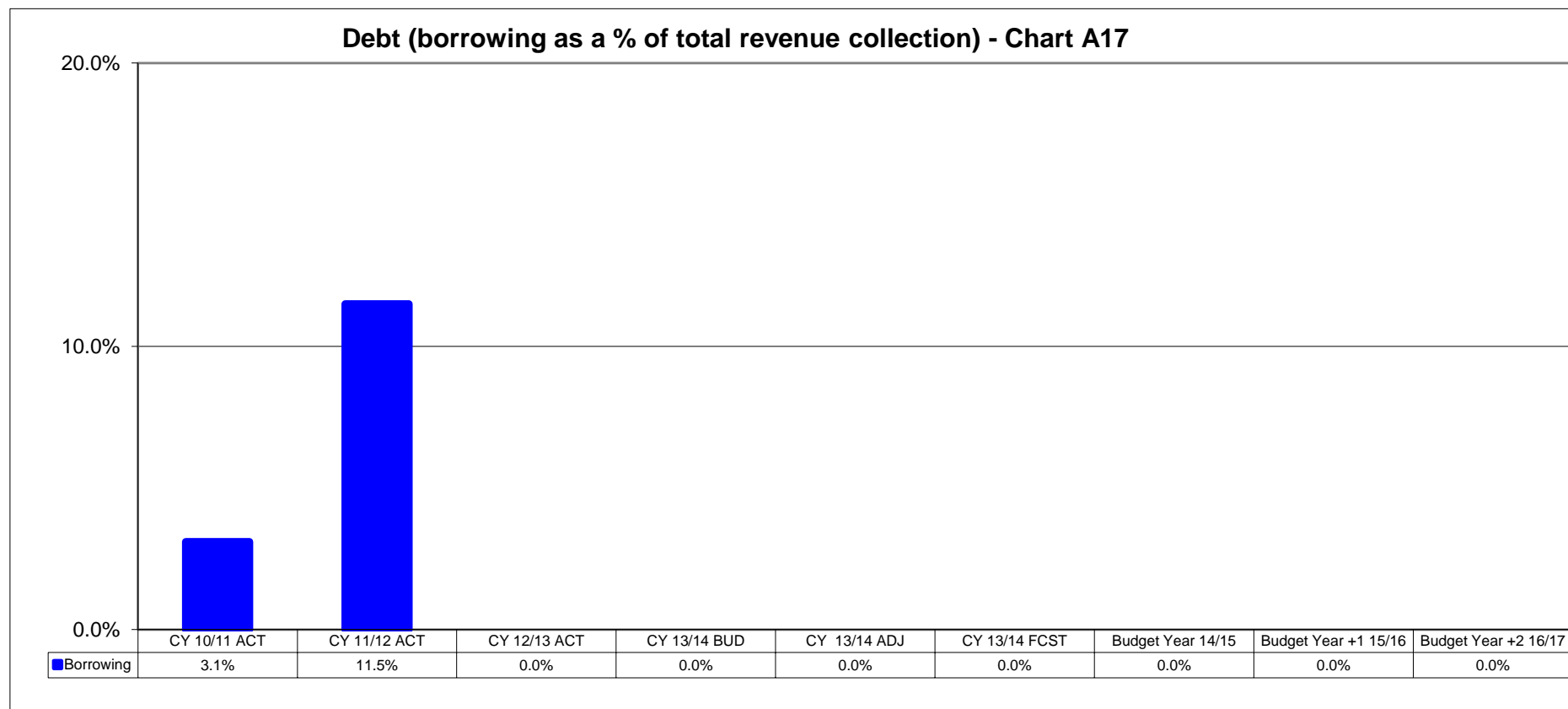
Service charges - Revenue % change - Chart A22



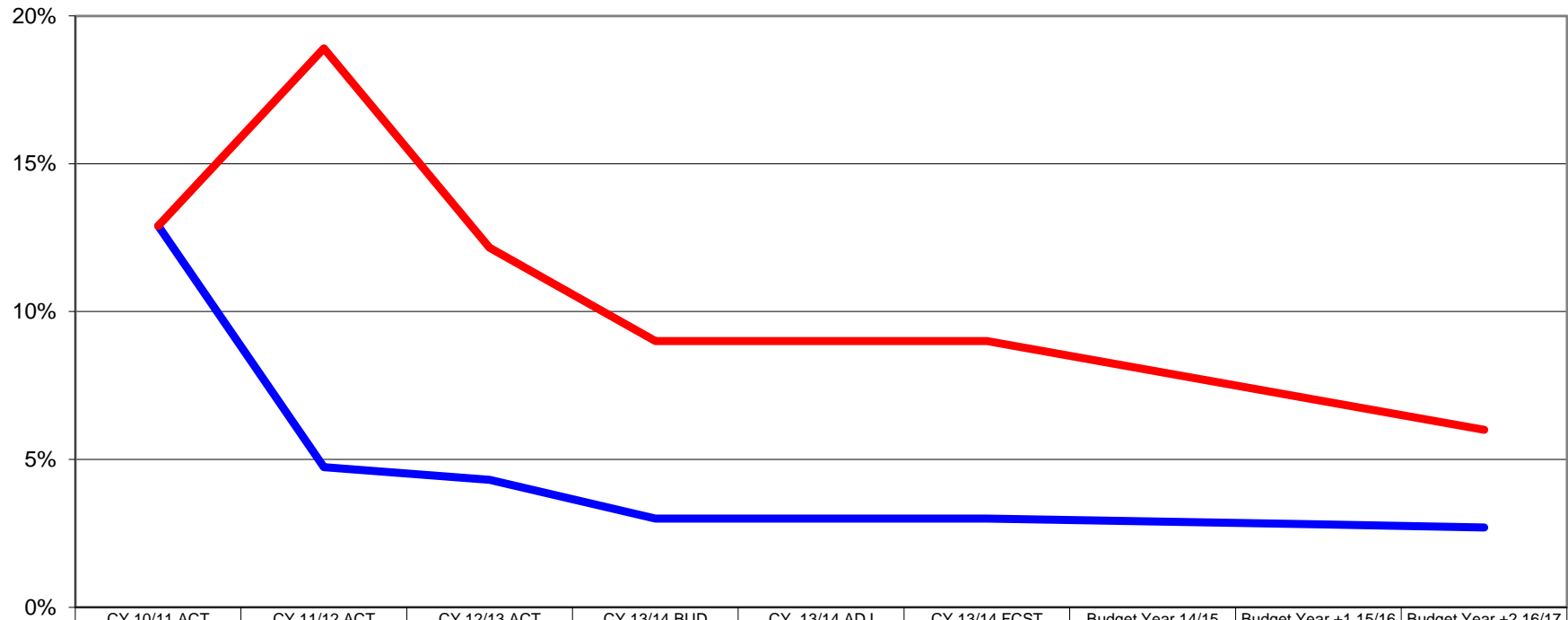
Revenue collection - Chart A18



	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Annual Debtors Collection	94.1%	93.8%	97.0%	100.0%	82.8%	82.6%	81.5%	80.0%	77.7%
O/S Debtors to Revenue	20.5%	15.9%	14.6%	15.5%	15.5%	15.5%	12.4%	11.3%	10.2%

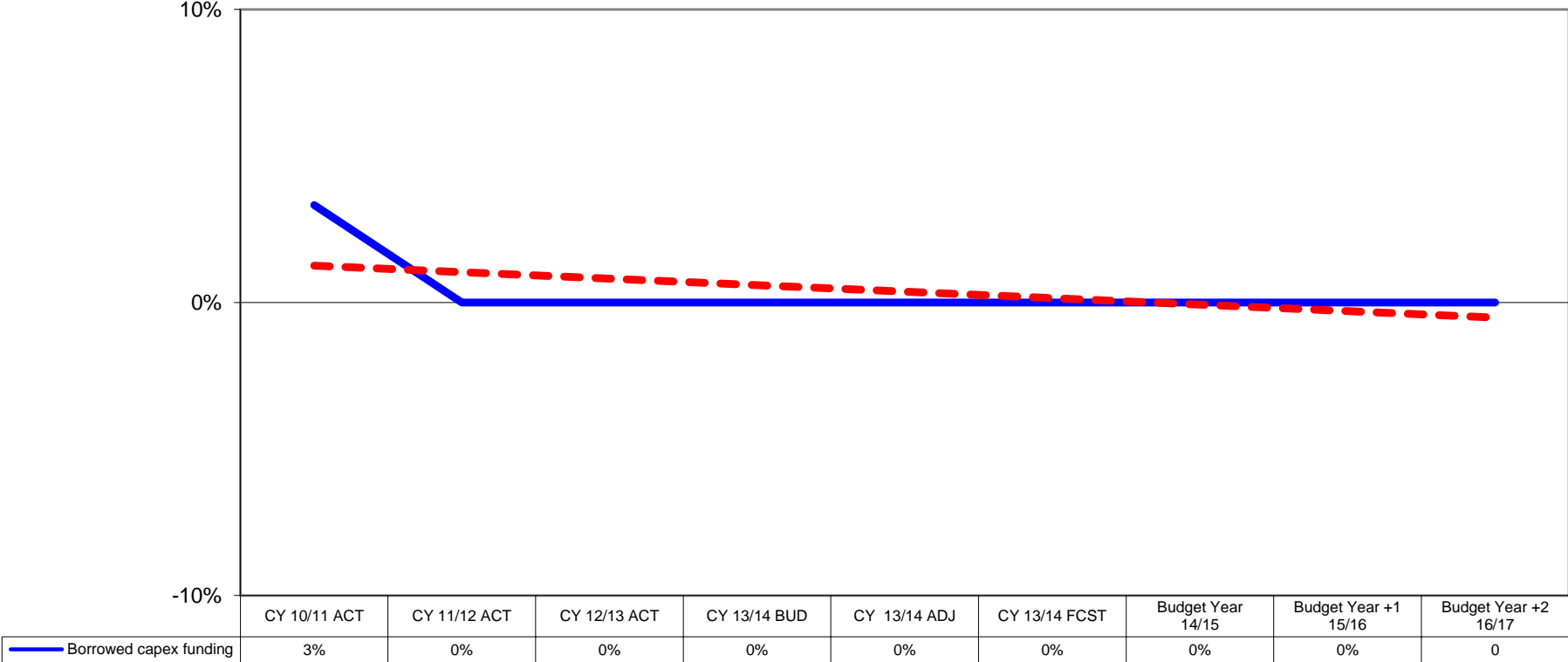


Distribution losses - Chart A19

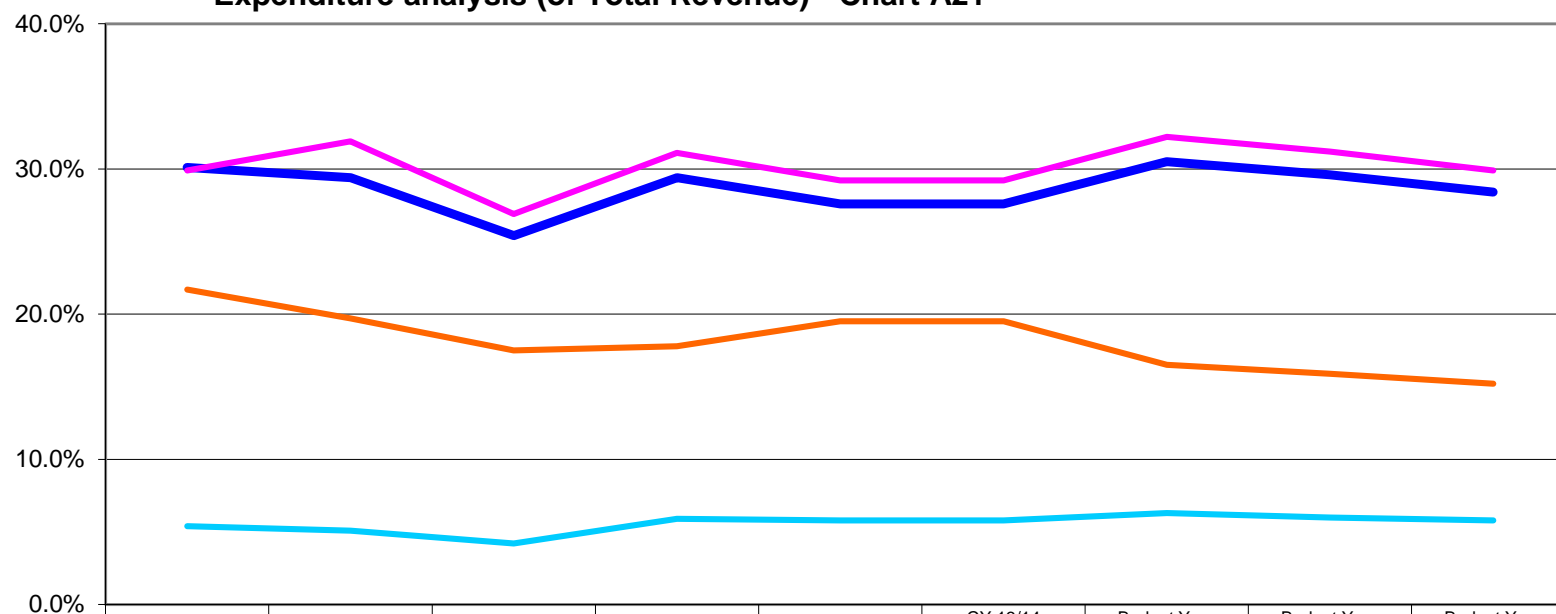


	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 ACT	CY 13/14 BUD	CY 13/14 ADJ	CY 13/14 FCST	Budget Year 14/15	Budget Year +1 15/16	Budget Year +2 16/17
Electricity	13%	5%	4%	3%	3%	3%	3%	3%	3%
Water	13%	19%	12%	9%	9%	9%	8%	7%	6%

Borrowed capex funding - Chart A20



Expenditure analysis (of Total Revenue) - Chart A21



Employee costs	30.1%	29.4%	25.4%	29.4%	27.6%	27.6%	30.5%	29.6%	28.4%
Remuneration	29.9%	31.9%	26.9%	31.1%	29.2%	29.2%	32.2%	31.2%	29.9%
Repairs & Maintenance	5.4%	5.1%	4.2%	5.9%	5.8%	5.8%	6.3%	6.0%	5.8%
Finance charges & Depreciation	21.7%	19.7%	17.5%	17.8%	19.5%	19.5%	16.5%	15.9%	15.2%